

NEWS SUMMARY

GENERAL

Gandhi rivals concede defeat

Former Prime Minister Indira Gandhi made a spectacular political comeback when the party that ousted her from power in 1977 conceded defeat in India's general elections. The Janata Party conceded with just over a quarter of the results in and with only nine of the 544 Lok Sabha (Lower House) seats held. The ruling Lok Dal Party trailed behind Janata.

Mrs. Gandhi predicted that she would win more than 350 seats, which would give her a parliamentary majority of about two-thirds. Back and Page 3. Editorial comment, Page 18

Adamson killing: three questioned

Naturalist and author Joy Adamson was murdered and three of her former employees—all Kenyans—are being questioned. Kenyan police said.

Mrs. Adamson was reported to have been killed by a lion but a post mortem examination found that the wounds on her body were not caused by claws.

Hostages move

UN Secretary-General Kurt Waldheim said Iranian Foreign Minister Sadegh Qotbzadeh had assured him that the Tehran hostages would be freed after an international inquiry into the alleged rescue of the deposed Shah's regime. They would not be released before or during such an inquiry. Iran economy, Page 3

Stormont row

The Ulster constitutional conference at Stormont began a clash between Social Democratic and Labour Party leader John Hume and Democratic Unionist leader Ian Paisley. The row apparently centred on Mr. Paisley's attempt to have discussions of Irish unity delayed or abandoned. Page 6

Belgian crisis

Belgium is on the brink of a political crisis that could topple the coalition government and bring fresh elections 13 months after the last polls. Two political parties are considering leaving the coalition in a row over regionalisation plans. Page 2

Kagan charges

Court committal proceedings involving tax fraud charges began in Leeds against Lady Kagan, wife of life peer Lord Kagan, and four others. Two companies are also charged. Page 7

Benn attack

The Government "Think Tank"—the Central Policy Review Staff—has been engaged in organised subversion against Ministers who stand up to the Civil Service, said leading Labour Left-winger Anthony Wedgwood Benn. Page 8; Lombard, Page 16

\$201,117 ransom

Left-wing guerrillas in Colombia have demanded a \$450,000 (\$201,117) ransom for the return of a British woman and her son kidnapped from their ranch. Colombia's Defence Ministry said.

Briefly...

Shopkeepers protesting against price controls caused an explosion which badly damaged the state Price Commission office in Paris and hurt five people.

Dutch police said a 57-year-old cabinet-maker admitted throwing a cigarette end into a Rotterdam house, starting a blaze which killed 11.

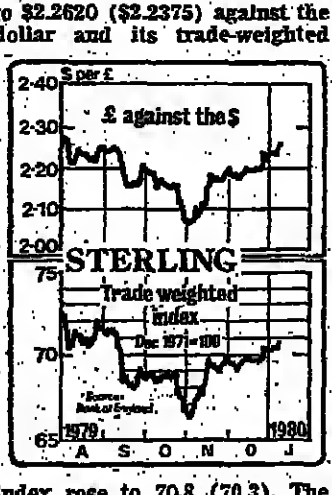
BUSINESS

Equities firm; £ gains 2.45 cents

● EQUITIES rose reflecting hopes for an end to the steel strike, which more than outweighed the Middle East tension. The FT 30-share index gained 6.0 at 419.9.

● GILTS struggled off the prospect of persistent high interest rates to regain most early losses, although Exchequer 15 per cent 1985 shed 1/2. The FT Government Securities Index eased 0.02 to 85.07.

● STERLING rose 2.45 cents to \$2.2620 (\$2.2375) against the dollar and its trade-weighted index rose 0.5 points to 70.8 (70.3).



index rose to 70.8 (70.3). The pound rose to 70.8 against the dollar and its trade-weighted index rose 0.5 points to 70.8 (70.3).

DOLLAR fell to DM 1.7080

(DM 1.710) and SwFr 1.5895 (SwFr 1.5775) but finished above its worst levels. Its index fell to 84.9 (84.4).

GOLD rose \$40 an ounce to \$630

in active trading to equal its all-time closing high.

● WALL STREET was up 6.31 at \$245.15 shortly before the close.

INDUSTRIAL raw material costs are rising faster

than wholesale output prices at a time when labour and interest charges are also increasing, so an intensification of the squeeze on profit margins is indicated. Back Page

BUILDING SOCIETIES do not expect an early fall in the 15 per cent mortgage rate

and think that when it does come it may not fully reflect the decline in interest rates. Page 6

ENERGY DEPARTMENT is expected to back the Coal Board's plan to sink three mines in the Vale of Belfour when the public inquiry on the scheme resumes today

Page 7

NEW TECHNOLOGY must be introduced faster if Britain is to survive as a trading nation

according to a report by the Government Advisory Council for Applied Research and Development. Back and Page 19

VENEZUELA is cutting its oil supplies to the major international companies in 1980 under sales agreements to be formalised soon

Page 4

COMPANIES

● BROWN AND TAWSE, steel and tube stockholders made taxable profits in the half year to last September 30 of £2.07m (£2.03m) on sales of £28.51m (£24.59m). In the full year, pre-tax profits rose 15 per cent to £3.1m. Page 20

● A. G. BARR & COMPANY reports pre-tax profits for the year ended last October 27 rose to £2.53m (£2.01m) or a 15.9 per cent increase in turnover. Page 20

● J. BIBBY & SONS will acquire for about £4.4m the outstanding 60 per cent of shares in an associate company, Sterlin. Page 20

● INTERNATIONAL Harvester Australia staged a recovery in the year to October 31, 1979, with a profit of A\$0.44m (£3.24m) after a previous loss of A\$3.5m (£1.76m). Page 24

Early end to steel strike seems remote as picketing widens

BY ALAN PIKE AND NICK GARNETT

Chances of an early end to the national steel strike appeared increasingly remote last night while picketing was strengthened and widened.

The day began with a meeting between union representatives led by Mr. Len Murray, TUC general secretary, and the full BSC Board. Mr. Murray remained at BSC's London headquarters while Mr. Bill Sirs, Iron and Steel Trades Confederation general secretary, and Mr. Hector Smith, National Union of Blastfurnacemen general secretary, reported to a joint meeting of their executives.

Mr. Sirs and Mr. Smith then returned to BSC to hear the Corporation's reply to proposals put by the unions earlier in the day. As he entered the meeting Mr. Sirs said: "I do not think we will make the progress necessary to resume negotiations."

Strike committees in most regions decided yesterday that pickets should try and halt movement of all steel to and from stockholders whether or not it was manufactured by the corporation or private steel makers.

Some steel consumers, particularly engineering companies, were also picketed in Yorkshire and Wales and some private steel makers appear to be increasingly affected. Police intervened during clashes between pickets and employees still working at the corporation's Port Talbot plant in South Wales.

Yesterday's union executive meeting reaffirmed that private steel manufacturers, which are

not involved in the dispute, should be allowed to work normally.

The joint executive will reconvene today to hear a final report on the talks. But at yesterday's executive meeting members made it clear they would not consider calling off the strike on the basis of BSC's offer of 8 per cent at national level plus local productivity deals.

Mr. Sirs said: "We had a very full discussion in the executive and as I feared, attitudes have hardened considerably."

The meeting with BSC, said Mr. Sirs, had not produced the progress he was hoping for and the corporation continued to make an offer with all sorts of strings attached. He had originally hoped the strike would be a short, sharp encounter but it now appeared likely it would drag on for a long time.

Executive members reported strong support for the action

around the country and told Mr. Sirs strikers were not in a mood to compromise in their demand for a settlement which would protect them against inflation.

There is a danger that unless the present peace initiative succeeds against expectations it will leave the two sides further apart than ever.

The unions have demanded that BSC put another 5 per cent on the table as proof that money will be available through local productivity deals. But the corporation believes any money paid in this way would fail to achieve the required productivity improvements and would be regarded simply as part of an overall national settlement.

Union leaders remain opposed to the condition on job flexibility, manning and negotiating practices which BSC is demanding in return for an 8 per cent national offer.

Picketing widens Page 7

SHIPBUILDING PAY TALKS

British Shipbuilders is to start its pay talks with the shipbuilding unions tomorrow faced with the same kind of pay problems as the British Steel Corporation.

The shipbuilding unions have tabled a pay claim which they estimate to be worth about 20 per cent but which British Shipbuilders says is about 30 per cent. The union

negotiators expect to be offered a very low initial pay proposal although they have warned that their 80,000 members will not accept less than 17 per cent.

British Shipbuilders has been told by the Government it cannot loose more than £90m in the next financial year.

Page 7

Cabinet to review cost of public sector pensions

BY RICHARD EVANS, LOBBY EDITOR

THE CABINET is considering ways in which civil servants can be required to contribute more to the cost of their pensions in its wide-ranging attempt to cut public expenditure in the next financial year by a further £22m.

Ministers are determined to find a way of modifying the present system because of the increasing drain on the public purse at times of high inflation and the imbalance that has developed between privileged public employees and the private sector.

The Treasury and other departments are developing a strategy under which public employees would be required to pay more for the benefits they received.

It is considered impossible to end inflation-proofing in the public service altogether, because of opposition from the considerable numbers of people involved and the Government's legal obligations to its employees.

About 1.3m people benefit from inflation-proofed pensions, including police, local government officers, teachers, members

of the armed forces, nationalised industry employees and civil servants.

Public service pensions are technically non-contributory but in practice civil servants forgo an average of 7 per cent of their salaries following regular comparability studies of outside schemes.

Some Ministers are keen to increase this amount. The Civil Service Pay Research Unit is gathering evidence on comparability for the next pay settlement due April 1.

Continued Back Page

Bid values Bowring at £245m

BY JOHN MOORE

MARSH AND MCLENNAN of the U.S., the world's largest insurance broker, is preparing to mount a £245m bid for C. T. Bowring, the British insurance broker with banking, credit finance and large Lloyd's of London interests.

But if this bid is to go ahead Marsh has asked for Bowring's agreement that it will not seek to frustrate the offer. Bowring said last night that it is considering the offer and a further announcement will be made in due course.

On the London Stock Exchange Bowring's shares rose 19p to 142p valuing the group's ordinary share capital at £155m. Allowing for the conversion of Bowring's loan stock capital, the group's market value rises to nearly £205m.

Marsh's bid places a value of about 169p per share on each share of Bowring, which, again allowing for the conversion of the loan stock capital, places a value of £245m on the whole Bowring group.

Marsh and McLennan's bid comes just three weeks after its earlier announcement. This said that it was considering bidding for Bowring following the acrimonious breakdown in negotiations between the two groups over a plan to co-ordinate and combine all their respective insurance interests in a pooling arrangement.

Since then Bowring has sought to stave off advances from Marsh through legal action in the U.S. courts. The legal moves were designed to stop Marsh from using confidential information supplied during talks about a pooling arrangement in furtherance of a bid. But this initial attempt suffered a setback last Friday when the judge refused to grant Bowring a temporary restraining order. Marsh's proposed offer, which



Gold up again to \$630

By Peter Riddell, Economics Correspondent

THE PRICE of gold jumped \$40 to \$630 an ounce in active two-way trading in London yesterday. This exactly offset the decline on Friday and left the price equal to its record closing high.

Earlier in Hong Kong, the price touched \$680 before quickly falling to \$645 at the European opening.

The latest surge in the gold price started at the weekend when the Hong Kong price was \$630. It was triggered by President Carter's announcement of a reduction in grain sales to the Soviet Union.

There were the familiar side-effects in the silver markets and the spot price in London was fixed \$6.25 up at \$39.

Strong

The dollar slipped to DM 1.7030 from DM 1.7110 on Friday. Its trade-weighted index, as calculated by the Bank of England, fell 0.4 points to 84.0.

Sterling and the yen were very strong. The pound rose 2.45 cents against the dollar to \$2.2620, its highest level for five months. It also rose against the main Continental currencies. Its trade-weighted index rose 0.5 points to 70.8.

The yen was boosted by the settlement of new oil coolbracts with Iran. As a result the dollar slipped ¥3 to ¥231.5.

David Marsh writes from Basel: Central bankers meeting at the Bank for International Settlements yesterday ruled out concerted gold sales efforts by industrialised countries trying to break the rapid rise of the bullion price.

Money Markets Page 25

£ in New York

	Jan. 4	Previous
Spot	\$2.2620-2410-25.250-255	\$2.250-250
1 month	\$2.250-250	\$2.250-250
3 months	\$2.250-250	\$2.250-250
6 months	\$2.250-250	\$2.250-250
12 months	\$2.250-250	\$2.250-250

U.S. to buy in embargoed Soviet grain

BY OUR U.S. STAFF

VICE-PRESIDENT Walter Mondale yesterday announced that the U.S. Government would offer to buy some 14m tonnes of grain previously contracted for sale to the Soviet Union.

The move followed President Carter's decision on Friday to suspend all grain shipments to the Soviet Union in the current year in excess of the 8m tonne annual level set in the five-year U.S.-Soviet grain agreement that runs out next year.

Mr. Bob Bergland, the Agriculture Secretary, said the Government would, for the time being, hold the 14m tonnes of wheat, maize and soybeans in storage and release it on to the market in an orderly manner at some later date.

Earlier, grain dealers had expected a slump in prices and heavy losses for some participants in the grain trade—including farmers and exporters.

The President's move—and his decision to order that major U.S. grain futures markets close for two days—had come under heavy attack. Doubts were expressed about the ability of the Government to mitigate some of the losses.

John Wyles writes from Brussels: The EEC is expected to give firm assurances to President Carter that it will not help to plug the gap in Russian grain supplies caused by partial U.S. embargo.

But whether words will be immediately backed by concrete actions may depend on whether the European Commission is prepared to use its substantial

discretionary authority over agricultural exports without a precise mandate from member governments.

Both the UK and West Germany seemed ready yesterday to support measures to back the U.S. retaliation for Russia's invasion of Afghanistan but France's position appeared far more equivocal.

The 13-nation commission will try to determine its policy at its weekly meeting in Brussels tomorrow. Its thinking will then be taken to the meeting President Carter has called in Washington on Saturday by M. Claude Villain, the Director General in charge of agriculture.

Robert Maathuis in Paris writes: The French Government has made it clear that, though it condemned the Soviet military intervention in Afghanistan, it would not join the U.S. in taking any economic or other reprisals against Moscow.

M. Jean Francois-Poncet, the French Foreign Minister said the Soviet action had seriously undermined the prospects for East-West détente. But it was in nobody's interest to provoke a further deterioration in the situation by resuming the cold war.

Asked whether France would step up its grain exports to the Soviet Union to make up for the loss of U.S. supplies, he said no cereals were available for such a purpose.

The invasion of Afghanistan Pages 4 and 18
Farming and raw materials Page 29

Troops in Afghanistan 'may be permanent force'

BY DAVID BUCHAN IN WASHINGTON

THE SOVIET force of 50,000-60,000 already in Afghanistan is "probably the core of a larger, permanent force to be sent to the country by 20,000-25,000 to possibly 35,000 men."

Suggesting the Soviet presence in Afghanistan now amounted to a full scale army of occupation, he said there was "nothing expeditionary" about the numbers of men the Soviet Union was fielding in Afghanistan and the types of military equipment, including MiG 17 and 23 aircraft, there.

Russian troops were replacing units of the Afghan army which had deserted to aid anti-Marxist insurgent tribesmen.

Our foreign staff says: Heavy Continued on Back Page

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CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
Assed. Newspapers	260 + 9	Vickers	111 1/2 + 5
Blue Circle	252 + 12	Arva Energy	280 + 32
Booker McConnell	266 + 10	Williamson Tea	190 + 8
Bowring (C. T.)	142 + 19	Anglo-Amer. Coal	511 + 1
Coral Leisure	68 + 3	Anglo-Amer. Crpn.	665 + 25
Cropper (Jr.)	107 + 7	Cons. Gold Fields	425 + 11
Decca A.	293 + 24	Doornfontein	494 + 54
Ferranti	420 + 13	Impala	353 + 8
Finlay (James)	65 + 5	Leonard Oil	90 + 30
Grimsneave	130 + 8	Libanon	788 + 41
Hanson Trust	127 + 8	Lorraine	200 + 29
Hay's Wharf	152 + 8	Pacific Copper	124 + 13
Home Charm	153 + 8	Poseidon	135 + 3
ICI	363 + 5	Silvermines	100 + 10
Kennedy Smale	59 + 6	Spargos Exploration	59 + 4
KwikSave	108 + 6	Venterspost	488 + 43
Metal Box	239 + 6		
Racal Elec.	158 + 8		
Samuel (H.)	135 + 10		
Sanger (J. E.)	18 + 3		

EUROPEAN NEWS

East Europe feels the lack of Iranian oil

BY LESLIE COLTIT IN BERLIN

EAST EUROPEAN countries are complaining bitterly about a virtual cut-off in oil supplies from Iran and are looking back nostalgically to the days under the Shah when they could obtain Iranian oil in exchange for East European products.

Officials from several East European countries say they are no longer able to get Iranian oil because the Tehran government is not interested in harder deals for oil.

Poland imported 800,000 tonnes of Iranian oil in 1978 and East Germany was to have started receiving shipments last

year in exchange for 1,000 railway cars. But the deal was cancelled by the new Iranian leadership and none of the East Europeans is able to pay the prices now being quoted for Iranian oil.

The shortfall could not have come at a worse time for the Comecon countries as Moscow had told them they can expect only small increases of relatively low-priced Soviet oil over the next five years. East Germany, which last year obtained 18.5m tonnes, or about 90 per cent, of its oil imports from the Soviet Union, will receive only 18m

tonnes annually until 1985. East German demand, however, is expected to rise to 24m tonnes by that time.

The East Europeans can buy more than this fixed amount of Soviet oil but only by paying the same price in hard currency which Moscow charges its customers in the West.

Poland has been told it will be allotted 13.1m tonnes of Soviet crude this year compared with 12.7m tonnes in 1979. The small increase, in addition to Soviet petrol and other oil products, will force the Poles to buy more oil from OPEC countries.

Poland is expected to meet only 70 per cent of its requirements with Soviet oil, compared with some 76 per cent last year.

Britain supplied 1.3m tonnes of crude to Poland in 1978 and Iraq another 1.1m tonnes. East Germany imported just over 1m tonnes of oil from Iraq and 350,000 tonnes from Syria in exchange for East German products.

The main reason for the Soviet Union's reluctance to raise oil exports to other Comecon countries is that Soviet oil shipments to the West are a leading source of hard currency, bringing in

nearly 50 per cent of its convertible currency earnings.

The high price of petrol in Eastern Europe already means that Hungarians, Czechoslovaks, Poles and Romanians have to pay a third of their average weekly income in order to buy 100 litres of super petrol. Bulgarians, if they bought this much, would use up two thirds of their income. East Germans pay 17 per cent of their income for the same amount of petrol and Soviet citizens 13 per cent. West Germans, by contrast, spend only 5 per cent.

Marchais draws closer to Moscow

By Robert Marchais in Paris

THE FRENCH Communist leader, M. Georges Marchais, left for a one-week visit to Moscow, the first he has paid to the Soviet Union since 1974, amid growing signs that his party is progressively abandoning its recent independent "Eurocommunist" line.

The visit was prepared more than two months ago and, therefore, is not directly linked to the latest events in Afghanistan. But it is clear that the Soviet military intervention in that country has given an added dimension to the talks which M. Marchais will have with Mr. Leonid Brezhnev, the Soviet leader.

The fact that M. Marchais did not cancel his visit, coupled with a statement last weekend by the political bureau of the French Communist Party, giving qualified support to the Soviet action in Afghanistan, is undoubtedly significant. Once again, France's Communist Party is lagging behind its sister parties in Italy and Spain in condemning the Soviet Union for violating principles which the French Communists loudly proclaimed at their last two party congresses.

The policy disagreements between the French and Italian parties were underlined last Saturday by the absence of any mention of Afghanistan in the joint communiqué issued in Rome after M. Marchais's talks with his Italian opposite number, Sig. Enrico Berlinguer.

While the Italian Communist party has stated that nothing could justify the intervention by a country in the internal affairs of another state and that the Soviet action in Afghanistan threatened world peace, the French party has gone out of its way to justify Moscow's policy.

Though it reaffirmed its adherence to the principle of national sovereignty and the right of all people to decide on their own destiny without outside interference, the French Communists stressed that every country also had the right to ask its allies for help.

The party had "taken into account" the explanation by the Soviet Government that it had answered an appeal for aid from Kabul against a "foreign supported" rebellion, the political bureau's communiqué said.



Wind power generation in the U.S. ... now West Germany takes an interest.

Bonn revising views on using wind power

BY KEVIN DONE IN FRANKFURT

THE West German Government is revising its attitude towards wind power, and is hopeful that this energy source could eventually provide as much as 8 per cent of Germany's electricity equivalent to the contribution now made by hydro-electricity.

Bonn has come in for criticism that it has not paid enough attention to wind power, but rising energy costs have persuaded the Federal Ministry for Research and Technology that wind power could well compete commercially with other power sources in the late 1980s and the 1990s.

Construction begins this month on the first full-scale wind-power plant in Germany, at Brunsbüttel, on the North Sea coast near Hamburg.

The costs of the 3 MW windmill are largely being borne by the Federal Government, but three electricity utilities in northern Germany are also taking part. The plant, called "Growian 1," is expected to cost about DM 43m (£11.2m). Of this, the Research and Technology Ministry will probably provide about 95 per cent, with the remaining 5 per cent coming from the utility companies in Hamburg, Schleswig-Holstein and North-Rhineland-Westphalia.

The plant will take about three years to build, and the Ministry is then planning a three-year test programme.

In all, more than 40 wind-power projects are being pursued in West Germany, entailing a total research investment of some DM 100m. Herr Volker Hauff, the Federal Research Minister, said the Ministry's new-found optimism for wind power was based on the latest research into the system's technical and commercial viability.

He indicated that wind power could eventually provide up to 8 per cent of West Germany's electricity. Such a target would call for as many as 2,000 3-MW wind power plants. Conventional power stations are normally built to a capacity of about 600 MW.

New threat to Belgian Government

By Giles Merritt in Brussels

BELGIUM WAS last night on the verge of a political crisis that could topple the coalition Government led by M. Wilfried Martens and precipitate a fresh General Election only 13 months after the country last went to the polls.

Following indications that the Front Démocratique des Francophones (FDF)—the small but militant party representing Brussels' predominantly French-speaking population—is to pull out of the coalition, the Parti Socialiste was last night considering its own membership of the Government. Although M. Martens could survive the departure of the Front, a Socialist walk-out would mean the collapse of the nine months old "last chance" Government he formed last spring after protracted negotiations.

The issue is once again that of regionalisation proposals under which not only Dutch-speaking Flanders and Fracophone Wallonia would receive self-government powers, but also Brussels itself. The exact status of the Belgian capital, which is largely French-speaking but occupies an enclave of Flanders, is a problem which has brought down successive governments.

The likely defection of the Front from the coalition's rank results from a compromise plan hammered out during week-end talks between Government Ministers and political advisers that would, in effect, shelve the granting of self-government to Brussels while pressing ahead with devolving power to Flanders and Wallonia.

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Strike threatens Irish alumina project

BY STEWART DALEY IN DUBLIN

THE IRISH Government is becoming concerned about the future of the £300m Aluminia plant in Co. Limerick because of protracted industrial unrest.

Construction work on the plant, which is the largest foreign investment in Ireland in terms of cash, if not in numbers employed, has ground to a halt because of unofficial stoppage last Friday by 20 welders and 28 riggers.

A further 1,000 workers have refused to cross picket lines, meaning that all work had stopped.

The stoppage is the sixteenth in 18 months. At least 2,000 men are normally working on the site.

While attempts were being made yesterday through the agency of an official of the Irish Congress of Trade Unions to sort out the welders' grievance, Mr. Desmond O'Malley, the Minister for Industry, has said he fears there could be another Ferenka.

Two years ago, Ferenka, which was an offshoot of the Dutch company Akzo, closed its factory in the same area because

of union disputes. This caused a loss of 1,200 jobs—a large number by Irish standards. It represented 8 per cent of the industrial work force of the area at the time.

Ireland depends heavily on foreign investment for its industrialisation programme.

If completed, the Aluminia plant could employ more than 700 people, add £30m to Irish exports and, with a prospective output of 800,000 tonnes, give a great boost to the Shannon estuary's plans to become a major port.

The three participating com-

panies financing the building of the plant are Alcan Ireland, which is a subsidiary of Alcan Aluminum of Canada, which has 40 per cent, a subsidiary of Billiton BV of the Netherlands, together with Royal-Dutch Shell and a subsidiary of the Alcanod Aluminum Company of the U.S.

So far, £250m has been spent on the project. Ireland's Industrial Development Authority (IDA) has committed £18.5m to the scheme, one of the agency's largest grant/loan packages, although so far only £2m of this has been spent.

Gaullists make another bid for party unity

BY DAVID WHITE IN PARIS

AS THE FRENCH government prepared to bulldoze a delayed 1980 budget through Parliament, its recalcitrant Gaullist partners moved yesterday to reinforce their own political camp.

M. Jacques Chirac, leader of the Gaullist RPR party, announced the key appointment of a former minister to woo Gaullist splinter groups which have stayed clear of the governing coalition.

The nomination of M. Jean Chabonneau, who is leader of the Federation of Progressive Republicans, the principal group of left-wing Gaullists, was carefully timed just before the start of a special parliamentary session on the budget yesterday afternoon.

M. Chirac clearly hopes that the climate for a reconciliation between his own mainstream Gaullists and the rest will be

improved by the show of independence on the part of the RPR in its prolonged budget wrangle with the Government.

M. Chabonneau, a minister of industrial and scientific development under President Pompidou, becomes the RPR's man in charge of worker participation, a theme close to the heart of General de Gaulle and an article of faith for his Left-wing supporters.

He will be responsible for making contacts with Gaullist splinter groups other than his own, which have so far refused to have any truck with M. Chirac's movement because of the latter's involvement in the majority supporting President Giscard d'Estaing.

The RPR earlier made clear it would continue to oppose the 1980 finance bill, which returned to Parliament after the Constitutional Council decided on Christmas Eve that it was null and void.

The RPR's continued campaign for savings in the administration's running costs was expected to lead the Government to "engage" its responsibility on the bill once again to push it through without a vote.

It may have to do this three separate times, on the revenue side of the bill, on the expenses chapter, and on the legislation as a whole. It was because the revenue side was not passed first that the Constitutional Council over-ruled the initial adoption of the bill on December 17.

Spanish union pact may set wage norm

BY ROBERT GRAHAM IN MADRID

SPAIN'S SECOND largest trade union, the Socialist General Workers Union (UGT), has signed a wide ranging two-year wage and work conditions agreement with the National Employers Federation (CEOE). The pact endorses a wage increase of between 13 and 16 per cent for 1980 but the principle of lower rises is accepted for those employed in companies in financial difficulties.

The biggest trades union, the

Communist-controlled Confederation of Workers Commissions (CCOO) after a lengthy internal debate refused to join the pact which was signed over the weekend. Its leaders said their objection was to the content of the agreement. But there was a strong element of politics in their action. The confederation has taken the calculated risk of hoping to gain more political capital by not openly "collaborating" with the

employers in the pact.

The Confederation controls approximately 45 per cent of total union membership and the General Workers Union around 30 per cent. In spite of this imbalance employers will now begin negotiating individual wage agreements using the pact as a guideline. In practical terms the Communist Party is unlikely to have the muscle to alter this very much.

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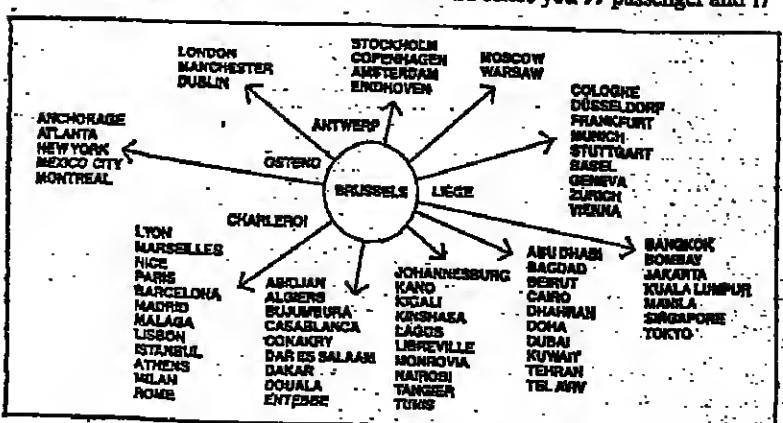
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David Housego, in New Delhi, reviews the problems facing India's new leader

Hopes and fears of Gandhi's big stick

STUMPING THE length and breadth of India for the past four months, often giving over 20 speeches a day, Mrs. Indira Gandhi has had no time to consider the policies she would follow if returned to power.

Before the results were known, she was telling friends that she would prefer to sit out the next few months in opposition rather than enter a coalition government that would inevitably become unpopular in tackling the difficult problems of the months ahead of high inflation and deepening recession.

The size of her majority reflects the appeal to a fearful and uncertain nation of a woman widely regarded as "Mataji" (Mother), whom they hope will nullify their apprehensions by using authoritarian measures, if necessary. In the long run, the expectations aroused by her victory are likely to be as difficult to fulfil as the populist slogan of "Garibi hatao" (Remove poverty), with which she swept back to power in 1971. Those with their doubts about Mrs. Gandhi would seem to have stayed away from the poll, thus producing the lowest turnout in more than 20 years.

But for the immediate future, the size of her victory—in every sense a personal triumph—will help solve the problem of restoring law and order, which, she says, is her priority.

The withdrawal of the "Emergency" after her defeat in 1977 brought an immediate release of tensions that resulted in an outbreak of strikes and caste and communal violence.

With the Government increasingly ineffective over the past two years, freedom has turned to disorder, reflected in the rising trend of robberies and murders in the towns and countryside, and shortages of sugar, diesel, kerosene and raw materials for industry as a thriving black market has developed to exploit bottlenecks in supply.

Law and order

Power blackouts, particularly in northern India and Calcutta, where power stations are working at 45 per cent of capacity, increasing labour agitation and communal riots are further symptoms of disorder.

The situation has been exacerbated in recent months as gangs of Congress party thugs have deliberately provoked disturbances to improve Mrs. Gandhi's chances. But now the very fear of what Mrs. Gandhi could do is likely to curtail violence and bring a sharp improvement in law and order that will redound to her immediate credit. That

the lady is there will be discipline in itself.

The police, however, come under the authority of the various state governments, and not of the federal authority in Delhi. Before the election, the only state government controlled by Mrs. Gandhi's Congress Party was Orissa. For this reason alone Mrs. Gandhi will be anxious to follow up her victory by re-establishing her dominance in the states as well as over the federal Government.

Besides, her vision of a united centralised India does not encompass the devolution of power to the states encouraged by the Janata party. She will want them on a tighter rein.

Mrs. Gandhi's real difficulties are likely to begin in the spring, when the shock of her return will be wearing off and the impact of the drought in northern India will be reflected in a dismal harvest, pushing food prices higher.

Faced in 1974-75 with similar economic problems of high inflation, Mrs. Gandhi imposed a tough stabilisation programme that included cutbacks in public sector expenditure, a halt to bonuses and cost of living increments and a highly restrictive monetary policy.

With inflation now at 20 per cent, many government officials would favour such a package again. Mrs. Gandhi's instincts may be in the same direction—even though the cost could be a repetition of the labour troubles that paved the way for the emergency—because prices did fall in 1975-76, and she has been elected to bring prices down. But they fell less because of the stabilisation programme than because of a sharp rise in food production after a good monsoon.

Budget deficit

The rate of price increases now is likely to level off as speculators shy away from further risks and there is less disruption to the flow of goods. But those in favour of stabilisation measures put much of the blame for the present inflation rate on the size of the budget deficit and a rate of monetary expansion that in India has reached the unprecedented level of 18 per cent above last year.

In fact, both reasons are likely to be marginal besides the externally generated inflation affecting industry through higher import prices (above all oil) and the impact of a bad harvest. The decisive influence on prices this year will be whether or not there is a good monsoon.

The risk of cutting back on public sector outlays and imposing tighter monetary and fiscal controls is that such measures would hold back a much needed expansion of infrastructure investment and halt in its tracks the momentum of private investment that has been building up in response to the higher level of demand in the economy generated from recent higher levels of food output.

Such measures would inevitably deepen the recession further. But with food stocks and foreign exchange reserves still high, Mrs. Gandhi inherits a healthy economy. It is an economy, however, with serious problems of bottlenecks in the transport, coal and power sectors that require efficient management. It is also one that has hanging over it the threat of another bad monsoon, in which case, no stabilisation programme will arrest the rise in prices.

In India the focus of interest in the coming days will be on her choice of advisers and of Cabinet ministers. The new batch of Congress deputies entering Parliament were chosen mainly on the basis of their loyalty and subservience to Mrs. Gandhi or her son Sanjay. There are few promising candidates for senior posts among them.



Supporters engulf Mrs. Gandhi as news of her election victory comes in.

Without much doubt, Sanjay will be her most influential adviser. Still only 33, it was he who pressed his mother into declaring an Emergency in 1975 and then, without any official position in the Government, took the lead in pushing forward the simplistic programmes of forced sterilisation and slum clearance that helped lose Mrs. Gandhi the 1977 election.

She stood by him resolutely since, linking her own defence against judicial charges with protecting him against far

more serious criminal allegations.

While advancing his political career and pushing forward pet social projects, he and his associates encouraged links with the business community that, during the Emergency, gave Mrs. Gandhi's government a corrupt image. The concentration of power during the Emergency, coming on top of the enhanced status that Mrs. Gandhi had earlier given the Prime Minister's secretariat, encouraged impressions of her administration as a court in which Sanjay played the role

of Dauphin and which had dubious links to the underworld of Delhi and Calcutta.

Mrs. Gandhi is said to be considering a more open system of administration through committees. But one area she will want to keep under firm control will be foreign affairs. Her anti-Americanism and her belief that the CIA are against her is deep-rooted. It remains to be seen how far this will carry her towards Moscow at a time when her commitment to non-alignment has been challenged by the Soviet invasion of Afghanistan.

Rhodesia: impartiality of British exercise called increasingly into doubt

BY QUENTIN PEEL

AGAINST ALL the odds, the Lancaster House agreement on Rhodesia appears to be on course. In spite of dire warnings that the guerrillas would not respond to the ceasefire call within the seven days allowed, if at all, some 18,500 members of the Patriotic Front alliance had reported to assembly points within hours of last Friday's deadline.

Two major questions now face Lord Soames, the British Governor installed in the former rebel colony: will the ceasefire hold, and can he promote elections which are seen to be free and fair in the wake of a bitter seven-year war?

The ceasefire is already under pressure. The Rhodesian security forces claim that thousands of guerrillas have stayed away from the assembly places, using their "unofficial" teenage sympathisers to take their places. They also maintain that there is a wave of lawlessness caused by guerrilla bands still roaming the country. The Patriotic Front, for its part, accuses the security forces of breaching the ceasefire, by deploying the notorious security force auxiliaries throughout the areas vacated by the guerrillas. These are rudimentarily trained men originally recruited by Bishop Abel Muzorewa, the outgoing Prime Minister, as his "private army". Front officials say the auxiliaries are respons-

ible for much of the lawlessness and intimidation.

Lord Soames has laid himself open to accusations of partiality by responding more readily to the claims of the security forces than those of the guerrillas. His decision, taken in secret "recently" and only announced on Sunday night, to deploy Rhodesian security forces in support of the police, has raised a major storm.

It has been interpreted here as giving back to the security forces virtually all the freedom of movement they were forced to abdicate at the start of the ceasefire, while the guerrillas are supposed to remain in their assembly places.

Indeed, the whole British exercise is meeting growing criticism here that it is deliberately favouring the outgoing Government of Bishop Muzorewa and his security forces at the expense of the political wings of the Patriotic Front: Mr. Robert Mugabe's Zimbabwe African National Union (ZANU), and Mr. Joshua Nkomo's Zimbabwe African People's Union (ZAPU).

The biggest danger to the visible impartiality of the British exercise lies in its adoption of the entire machinery of the Rhodesian Government, with only a skeleton staff under Lord Soames to monitor it. That machinery, both civil service and police, is deeply committed to the retention of the status

quo and therefore to the promotion of Bishop Muzorewa's United African National Council (UANC).

Both the police and the Ministry of Home Affairs responsible for the administration of all the black areas, have effectively been part of the security forces in fighting the guerrilla war.

Now they are expected to be impartial servants of Lord Soames in promoting free and fair elections. The District Commissioners and their District Assistants will play an important role running polling stations, while the police maintain law and order.

The actual mechanics of the election will be the most closely supervised area, although again it is the Rhodesian authorities and not the governor's staff who will organise it.

As for the delicate question of monitoring the armed forces' activities, the Commonwealth monitoring force seems to be watching the Rhodesian forces much less closely than the guerrillas. Whereas the guerrillas are in 16 well defined assembly places, each assigned a 17-man team of Commonwealth troops, the Rhodesian side of the operation is much more thinly stretched.

It is not at all clear that the auxiliaries are being systematically monitored. And for the Rhodesian army there are 45 two-man teams to monitor what

is believed to be over 100 company bases. It is up to the monitoring force colonel based in each of the five commands of Rhodesian Joint Operations to decide how to allocate his teams. Otherwise, the monitoring force relies on being kept informed of operations by the Rhodesian command.

Even in more specific areas affecting the elections, Lord Soames' rule is accused of being less than free and fair. He has forced the Patriotic Front parties to delay the start of their election campaigning, first by refusing to lift the ban on them until they had signed the Lancaster House agreement and

then by asking Mr. Nkomo and Mr. Mugabe to put off their return. Bishop Muzorewa and the other internal party leaders have already launched their campaigns.

The Governor has declined to set any limit to party political financing for the election, arguing that it is impossible for his skeleton staff to control it if they wanted to. But again, this decision almost certainly benefits the UANC the most, and probably Mr. Nkomo's ZAPU as well, at the expense of the other parties, who are less likely to attract heavy foreign financing.

Both the Rhodesian Press,

and the government broadcasting service, are heavily biased in favour of the bishop. Although the Zimbabwe Rhodesian broadcasting service has been told to stop using the word "terrorist", its news selection remains highly selective. On the day of the ceasefire deadline, the only man interviewed was Bishop Muzorewa, who accused the Patriotic Front of breaking the ceasefire, but there was no response by the Front.

The other area where there is an imbalance between the parties, caused in part by the late organisation of ZANU and ZAPU, is in transportation. This is likely to be crucial in an

election campaign held during the wettest month of Rhodesia's rainy season. The UANC has managed to hire a very large proportion of the private buses available—some 800 according to party organisers—which has even hindered the Commonwealth monitoring force moving guerrillas from their rendezvous points to assembly areas.

British officials have stressed that the elections must be seen to be free and fair. However, the Governor appears oblivious to much of the criticism, relying heavily instead on the advice of the existing Rhodesian administration.

Nevertheless, he does have

important forces working in his favour, whatever the impartiality of the exercise. Most important is the continuing commitment to the settlement of the front-line African states. Now that most of Rhodesia's borders are being re-opened, the neighbouring states of Zambia and Mozambique in particular will be extremely loath to support the Front in backing out.

On the other side, South Africa, in spite of belligerent talk, is equally unwilling to intervene in what could be an unwinnable guerrilla war. All sides have a very real interest in a solution.

Iranians admit industry hurt by shortages and investment lack

BY SIMON HENDERSON IN TEHRAN

A FRANK admission of the poor state of Iranian industry following last year's revolution has emerged in two lengthy newspaper articles in Persian-language newspapers.

Official spokesmen usually answer criticism of the economy with assertions that conditions are improving rapidly, and that Iran can manage without foreign experts or investment. But the newspaper articles give a different picture.

One article in the daily Islamic Republic, the organ of the hardline, pro-Khomeini clergy, reports on the findings of a government mission to Savah, a development town about 50 miles south-west of Tehran.

It says industries there have suffered since the revolution from strikes, go-slows, financial problems, shortages of raw materials, and interference in management by revolutionary councils. The most important problem, it says, is uncertainty, which has resulted in investment drying up.

The other article, in the daily Ettelaat, a more independent paper, reports that a crisis has gripped Iran's light and heavy industries. Production has declined considerably in many industries, and in some cases, has stopped completely.

Interviews with three managers of car-manufacturing companies and two managers of steel mills show the seriousness of the problem. The newspaper warns that the more widespread effects of this on industry a probable reference to the

political consequences of unemployment will certainly appear, thus threatening the revolution.

The head of the company selling Japanese Mazda cars says production is running at 30 per cent of pre-revolution capacity, after ceasing completely. However, this is less than half the theoretical full production. The decline in production was due to the shortage of imported parts, but an arrangement has now been made for supplies.

The cost price of each car is higher than its selling price and the manager says the company is unable to meet its banking commitments.

The manager of the SAIPA car company, which produces the French Citroën Dyane and Renault, says 40 per cent of his 2,500 workers have been laid off. The cars are being sold at 1978 prices, but there will be a price increase soon to meet the higher cost of materials and wages.

He told the newspaper that some workers in the plant ("associates of the former regime") wanted to hinder assembly. The manager has obviously been assigned to his post since the revolution, for he says the factories had been set up by the Shah's regime merely for the benefit of imperialists. What Iran wants is a car industry independent of foreign countries.

Mazda's problem with imported parts is also a problem for SAIPA and Iran National, which assemble Hillman Hunter cars from Talbot of Britain and Mercedes buses and

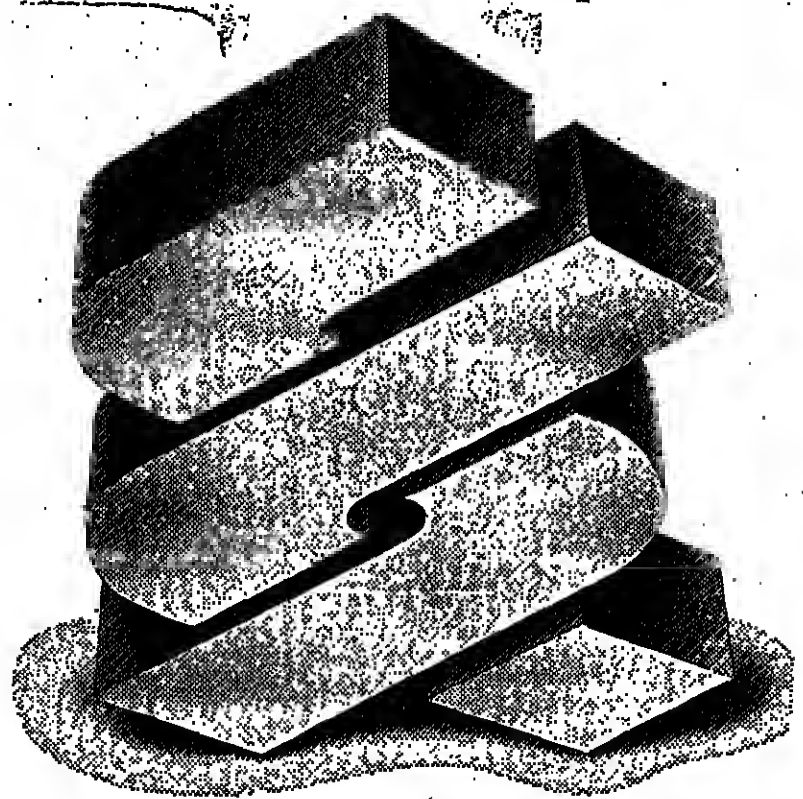
trucks. Recent deliveries of Hunter kits, after the three-month strike in Talbot's West Bromwich factory, should lead to production rising from the present 220 cars a day towards the previous levels of 500 a day.

Several companies in Savah are intended to produce car parts, but supplies of these are also disrupted. The Savah spring-manufacturing factory, intended to produce suspensions, is idle, with only six employees instead of 300.

The Imperial Paint Company, producing car paint, had all its machinery destroyed in a fire. The Pars Tyre Company, whose shareholders include Dunlop and Pirelli, has been idle for months. The management having disappeared. The Iran Tyre Remoulding Company is also at a standstill because of lack of investment.

A common problem, which also explains the shortages of component parts and raw materials, is the unsettled labour force. Unemployment is admitted by Government officials to be running at about 30 per cent, or 3m people. But there are also lay-offs, with factories having to pay wages to all their workers.

Eloquent testimony on labour problems was given by the managing director of Iran Steel Industries. Contract workers in Ahwaz, the south-western oil-field town which is also an industrial centre, have been demanding more wages, but when it is raining or cold they do not go to work. "We are helpless in dealing with a workforce of 4,000 workers," he said.



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Soviet invasion poses a threat to the Islamic world

BY ALAIN CASS IN ISLAMABAD

WHEN THE Soviet Union flew its troops into Afghanistan at Christmas, blatantly violating the spirit of détente as the United States understood it, the intervention provoked two separate sets of chain reactions.

The first resulted in a crisis between the United States and the Soviet Union. The effects have been immediate, tangible and quantifiable. The second set of events may be less visible but, ultimately, could prove devastating. They flow from the more presence of a Soviet occupying force in the heart of an area which is both volatile and of vital strategic importance to the industrialised world.

The Soviet takeover of Afghanistan — a thinly populated country roughly the size of France — appears to threaten the oil-bearing regions of the Gulf and the sub-continent inasmuch as Iran and Pakistan lie in the path of a putative Russian advance.

The Islamic world is convinced that Afghanistan is the first of many dominoes to fall in a Soviet drive for direct access to the warm waters of the Indian Ocean (for its southern hemisphere fleets) and for control of the Gulf oilfields (in anticipation of the time when its own wells run dry).

This remains to be seen. In an era of ballistic missiles, a warm water port seems of less strategic value than in times past. Moreover, the U.S. has made it clear that it will intervene militarily to defend the oil vital to the economies of the West and Japan.

The consequences of such a clash — as the Russians have presumably assessed — are incalculable and therefore unthinkable. The threat of covert intervention, however, both against Iran and Pakistan, is more difficult to guard against.

The key to instability in the region is the vast, nomadic tribes which straddle existing political boundaries. Without exception they are, in varying degrees, nationalistic, xenophobic and resentful of central authority. But whether they be Kurds in the Turkey-Iraq-Iran nexus, Turkish-speaking Azerbaijanis in western Iran, or the southern USSR, Baluchis in Pakistan, Afghans in the Pakistan-Afghanistan border, they are all vulnerable to outside influence.

Iran is already threatened by armed secessionist groups, some of which are backed by outside powers. If it chose to, the Soviet Union could foment trouble in the tribal belt which runs along the border with Afghanistan, exploiting the political vacuum which now exists.

The conventional wisdom has been that the Russians had an interest in a stable, if hostile, Iran on their southern flank. Now the gains to the Soviet Union from an uprising against Ayatollah Khomeini seem undeniable.

The problem for the West, and for the U.S. in particular, is that the Khomeini regime is as hostile to Western interests as it is to the Kremlin. Any scope for bolstering Iran against the Soviet threat is therefore severely curtailed, especially while the U.S. hostages are held in Tehran. Even if they were released, the prospect of wiping the slate clean and forging an alliance between the West and the radical Muslim world is improbable in the present climate of Islamic revivalism.

For precisely the same reason the U.S. may find it difficult to entice Pakistan back into the fold, however frightened and isolated that country now feels with Russian tanks less than 50 miles from its borders.

If anything the tribal threat to Pakistan is greater than that to Iran. The so-called Durand line defining the border between

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Mr. Babrak Karmal: revived Afghan claims to vast areas of Pakistan in his first speech.

Pakistan and Afghanistan has long been disputed by Afghanistan, which still lays claim to vast areas of Pakistan, as far as the Indus river. Mr. Babrak Karmal, the new Afghan leader, revived these claims in his first speech referring to the "legitimate aspirations" of the Pushtun and Baluchi peoples.

The tribal areas which stretch along the border up to 30 miles into Pakistan are separately administered and defended by the Pakistan Government. These and the Pushtun-dominated North-West Frontier province and the strategic southern province of Baluchistan, are all alive with

issues wide open to exploitation by the Russians.

There are even fears that the Soviet Union may claim the right of "hot pursuit" into these areas, which are being used by the Afghan rebels as training areas and sanctuaries. Given the boundary dispute, assurances that the U.S. would stand by its bilateral defence treaty with Pakistan — an executive agreement not ratified by Congress — in the event of outside attack sound hollow in Islamabad.

President Zia-ul-Haq, Pakistan's military ruler, has other problems to contend with. His country is facing severe economic difficulties, and the burden of feeding and housing swelling numbers of Afghan refugees could prove intolerable. The cost of keeping the present total of 400,000 is \$160,000; if the total rises to 1m, as some say could occur by the spring, the meagre handout of four rupees a day would cost Pakistan a crippling \$2.5m a week unless extra international assistance became available.

Pakistan's debt burden of \$7.5bn and high debt service ratio is relieved by a recent agreement with the IMF for \$150m of credits and by some \$200m in loans from the Saudis. But on the domestic front, the budget

deficit this year is likely to top \$600m and the government will inevitably have to print money to cover the shortfall. With inflation now running at between 18 and 25 per cent, a further rise will add to the regime's intense unpopularity.

The Pakistanis see themselves sandwiched in between a Russian satellite to the west and India to the east. They point to the deepening military commitment of the Russians to India despite a more even-handed political approach in Delhi, and will see still more reason to worry in Mrs. Gandhi's election performance. India has a vast arsenal of weapons made or about to be made under license from the USSR, including MIG 21, 23 and 25 aircraft, booster rockets, reconnaissance satellites, ships, tanks and an entire military support programme.

The Pakistanis are bitterly critical of the Americans, whom they regard as fair-weather friends. Relations between Washington and Islamabad have been going steadily downhill since the first Indo-Pakistan war, but hit a new low when Congress imposed an arms and aid embargo in an effort to pressure Pakistan into suspending its nuclear programme.

President Carter has said he will authorise the resumption of arms deliveries to Pakistan, presumably after Congressional consultation. In normal circumstances President Zia-ul-Haq might leap at the opportunity, and may still do so after a suitable period of public haggling if the package is big enough and the terms are right — Pakistan might face problems over purchases for cash.

Politically, too, there are difficulties. American credibility in the region is seriously questioned, and President Zia, like many of his Islamic colleagues, have to weigh up carefully the advantages of what is bound to be a limited military package against the high risks of being seen to fall in line with the U.S. The possibility that he may adopt a neutral stand and formally ally himself with the Moslems and the Third World cannot be excluded.

President Carter, on the other hand, will have to decide just how far he can go in giving Pakistan the sort of qualitative military boost it is seeking since India would undoubtedly regard this as a threat to its own security and this, in turn, might set off a chain of events which could be hard to contain.

Pressure on Spain to join NATO

By Robert Graham in Madrid

THE SOVIET invasion of Afghanistan has increased the pressure on the Spanish government to decide on NATO membership.

Events in Afghanistan have also clouded the prospect for the European security conference, whose follow-up is due to be held in Madrid in November.

NATO membership is linked with the next phase of the security conference in Spain. Over the past year, NATO members have been urging Spain to join the alliance.

The Government has refused to commit itself even though adherence to the alliance is said to be the only way to ensure the security of the country.

During the present East-West tension, this argument carries less weight.

At one stage this year, regardless of the conference, the Government will have to decide on its external defence arrangements. The defence treaty with the U.S. expires in 1981, and the Americans have made no secret of their belief that NATO membership is the logical solution.

Grain market may be closed to the Russians

BY JOHN EDWARDS, COMMODITIES EDITOR

SOVIET CLAIMS that it will be able to obtain grain from other sources, apart from the U.S., do not seem justified by the facts.

In the wheat market, five major exporting areas — the U.S., Argentina, Australia, Canada and the U.S.S.R. — accounted for 64.2m tonnes out of total world trade of 71.2m tonnes. The Soviet Union itself, with 2.5m tonnes, and other countries — Sweden, Turkey, Hungary, Romania and Bulgaria — accounted for the remaining 7m tonnes.

In 1979-80, the other countries, apart from the big five, are expected to export only 5m tonnes (including 1m tonnes by the Soviet Union), out of a record world trade of 77m tonnes.

In the coarse grains (maize and other feedgrains), the market in 1978-79 world trade totalled 89.7m tonnes. Of this, the U.S. accounted for 57.1m tonnes. The remaining 32.6m

tonnes was shared between Argentina 11.5m, West Europe 6.5m, Canada 3.9m, mainly barley, South Africa 3m, Australia 2.6m, Thailand 2.2m, other countries 2.2m, and the Soviet Union 1m tonnes.

This season (1979-80) the U.S. share of world coarse grain exports is expected to rise to 71.2m out of a total trade of 101.0m tonnes. Argentina's sales are forecast to fall to 9.6m tonnes, helping reduce the non-U.S. exports to 29.8m tonnes.

The five leading wheat exporting countries are due to attend an emergency meeting called by the U.S. on Saturday to seek support for its suspension of sales to the Soviet Union. So far, only Argentina, which has a reduced crop this season, has indicated that it will fulfil its wheat sale commitment of 1m tonnes to the Soviet Union.

Unless the Soviet Union can persuade Australia, Canada or

the EEC to ignore the embargo, there are no other major sources of supply. All it could hope to do is pick up small quantities from other areas, like Thailand, South Africa and, possibly via its Eastern European allies, most of whom have suffered poor harvests, causing them to step up imports. However, once again, the U.S. will be the main supplier to these countries, and will no doubt urge other suppliers to restrict exports to these countries to normal levels.

The U.S. has emphasised that the present suspension of grain sales is different from previous embargoes during the Ford and Nixon Administrations, which were heavily criticised by customers in the Western world. The cutback in soyabean exports in 1975, because of a shortfall in the U.S. crop, caused such resentment that the U.S. Administration at the time said it would never cut sales again in this way.

WORLD COARSE GRAINS EXPORTS

Source	1978/79	1979/80 (est.)
Argentina	11.5	9.6
West Europe	6.5	5.6
Canada	3.9	4.3
South Africa	3.0	2.3
Thailand	2.2	2.3
USSR	1.0	0.0
Others	2.2	2.3
U.S.	57.1	71.2
World total	89.7	101.0

WORLD WHEAT EXPORTS

Source	1978/79	1979/80 (est.)
Argentina	3.3	3.5
Australia	7.2	11.5
Canada	13.5	14.0
EEC	7.8	7.0
U.S.	32.4	34.0
Total	64.2	72.0
USSR	2.5	1.0
Others	4.5	4.0
World total	71.2	77.0

Japan's response muted by economic ties

BY RICHARD C. HANSON IN TOKYO

THE SOVIET invasion of Afghanistan will mean a further setback for efforts to normalise Moscow's diplomatic relations with Japan. Japan feels, however, economic ties with the USSR are too vital to justify other "concrete" actions which could damage those relations.

The Japanese response to the Soviet moves has been much

stronger than the reaction to the Iranian situation, where the U.S. felt compelled to criticise Japan for being "insensitive". However, as in the case in Iran, Japanese diplomats now consider their options limited.

Japan is already committed to co-operate with the Soviets in three major resource development projects in Siberia, with talks on four others presently at a standstill. Over \$150m in

financing has been extended by Japan, so far, and the Soviets reportedly would like over \$1bn in Japanese aid. Japan will benefit from the availability of Soviet resources, such as timber and natural gas.

The Soviet military action could complicate future negotiations, but it is unlikely that Japan will pull out of deals already agreed just to teach the Soviets a diplomatic lesson.

Reuters adds from Peking: Mr. Harold Brown, the U.S. Defence Secretary, has told Chinese Defence Officials that any country threatening the shared interests of the U.S. and China could face complementary military and diplomatic action. The U.S. had begun to realise the benefits of contacts between the defence establishments of the two countries, he said.

AMERICAN NEWS

Venezuela reduces supplies to major oil companies

BY KIM FUAD IN CARACAS

VENEZUELA IS cutting its supplies to major international oil companies in 1980 under sales agreements to be formalised in the near future. This reflects, in part, the smaller total exports available, down from an average of over 2m barrels a day in 1979 to 1.8m b/d this year. The majors will receive less than half of the volume projected for 1980 and have also been forced to accept tougher terms, quite apart from higher basic prices.

Hardest hit by the cutback is Exxon which reportedly saw its 600,000 b/d level last year reduced to a little over 400,000 b/d in 1980. Shell's level is believed to have been reduced from some 350,000 b/d to less than 300,000 b/d.

Exxon, Shell and other companies which operated in Venezuela until the 1976 nationalisation of their properties have since purchased the bulk of the South American producer's oil exports under renewable two-year contracts. This year, Venezuela took advantage of the expiration of virtually all its sales contracts at the end of 1979 to make major changes in volumes, prices and other terms.

In tough negotiations concluded before Christmas, most of the companies signed letters of intent accepting Venezuelan demands, including substantial reduction in fees of about \$150m per year paid to the com-

Wall Street Journal to expand

By Stewart Fleming in New York: The Wall Street Journal, the leading daily U.S. business newspaper, is planning a major expansion of several of its operations in the current year, according to Mr. Warren H. Phillips, the chairman and chief executive of Dow Jones and Co. which publishes the Journal.

In a letter to readers in yesterday's issue, Mr. Phillips disclosed that the Journal will shortly increase by around 10 per cent the space in the paper devoted to news.

At the same time it will increase its foreign news coverage to reflect the increasing impact of events overseas on American business and American life.

The Journal, which lays claim now to being the nation's largest newspaper in circulation, is also planning to open new printing plants near Chicago and Sharon, Pennsylvania. In the 1970s the paper became the first to use space satellites to transmit news to overseas editions.

Iran boycott plan

AMERICAN labour leaders yesterday launched an attempt to organise a worldwide boycott against co-operating in trade with Iran. Ian Hargreaves writes from New York. Five officials from transport unions in the U.S. and Canada sent a cable to the London-based International Transport Workers' Federation calling for an emergency meeting of the federation's executive to plan anti-Iranian action.

'Deliberate policy' pushes Brazil's inflation to 77%

BY DIANA SMITH IN BRASILIA

BRAZIL'S inflation soared to 77.2 per cent in 1979 — the highest rate in the past 25 years excluding 1964, when the figure was 91.9 per cent.

The wholesale price index rose 80.1 per cent during the year, with an 8.6 increase in December. Overall inflation in December was 7.6 per cent.

According to the Getulio Vargas foundation, which published the final 1979 figures yesterday, the upsurge of inflation last year was largely due to "a deliberate Government policy of realigning prices that

were out of step, 1979 was the year of the paradox of correction — the price of correction — that is, greater increases in the present for the sake of more moderate increases in future."

St. Delmo Netto, the planning minister, told the Brasilia press that the major corrections were in prices of oil derivatives, grain and meat, electricity and

foreign exchange rates. Although these corrections must continue in 1980, St. Netto said, they would be less frequent and less intense. This week the authorities refused requests for immediate increases in the price of flour, most milk and hotel accommodation. Furthermore, after "wildcat" markups of as much as 45 per cent in goods and services following the 30 per cent devaluation of the cruzeiro on December 7, tax inspectors are examining the books of traders and providers of services. Four hundred inspectors have been detailed for this operation, checking prices charged on December 7 and December 14, then auditing the books of culprits.

St. Netto hoped that inflation could be reduced in 1980, through frequent price increases and lower public spending. The budgets of large state concerns have been placed under tight scrutiny, his department and all ministries have been requested to cut and spend less on capital spending. But the spectre of sharply higher oil prices looms large over whatever official efforts may be made.

The sudden death of St. Petronio Portella, 54, on Sunday could imperil Brazil's progress towards political liberalisation. St. Petronio was a senator from Piaui state until 1978 and Minister of Justice in the administration of President Jose Figueiredo. He was also the undisputed coordinator and pacifier in the difficult negotiations between the Presidency and Congress that led to abolition of a military presidentialism instituted in 1964, and the subsequent punishment of the two artificial political blocs and the formation of multiple parties.

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U.S. BUDGET

Carter to boost housing

BY DAVID SUCHAN IN WASHINGTON



President Carter cuts in unemployment benefit in recent months, may well take against the new restrictions in housing units.

Jobless benefits, particularly when the Administration itself is forecasting a rise in the unemployment rate over the year to 7.5 per cent, compared with the 5.8 per cent of last August, is a sensitive issue.

The AFL-CIO trade union federation explicitly based its co-operation with the Carter Administration, enshrined in the loosely worded "social contract" agreement of last October, on adequate measures to deal with rising unemployment.

The Administration's move to tighten the formulae under which those without jobs can receive an extra 13 weeks' benefit in addition to the normal 26 weeks' unemployment pay, will allow the Administration to subsidise an extra 300,000 housing units.

El Salvador party elects candidates for junta

SAN SALVADOR — The Christian Democratic party agreed on Sunday to form a new government with the military if its conditions were met. The party is demanding a transformation of the security forces, a dialogue with leftist groups and the abolition of private enterprise subsidies from the Government.

The Christian Democrats elected two candidates for a new military-civilian junta in a national convention held at the weekend. One, SE Hector Dada Herra, was Foreign Minister in the previous Government which collapsed last week.

There was no indication if the military would accept the Christian Democrat demands. Two military junta members met on Sunday with the Permanent Council of the armed forces, a group of young colonels who led the overthrow of Gen Carlos Roberto Reina last October. Most of the political parties AP

Oil companies attack N. Sea licence plans

BY RAY DAFTER, ENERGY EDITOR

OIL companies have attacked two of the fundamental proposals in the Government's plans for the next round of North Sea oil exploration licences.

They have told Energy Department officials that there are too few blocks on offer to maintain oil self-sufficiency into the 1990s. They have also criticised a plan which would restrict companies bidding cash for some of the exploration licences.

On the other hand the industry has welcomed Government proposals which would enable companies to apply for blocks of their own choice. This could be an innovative feature of the seventh round of offshore licences which are to be awarded later this year.

The industry's views have been put to the Energy Department by the UK Offshore Operators Association (UKOOA), an organisation representing 33 designated operators of UK oil licences.

A more detailed response to the Government's seventh round plans, announced a month ago, is to be submitted by the association later this week.

Uneasy

Although UKOOA has made no public statement about its views, it is known that companies are particularly concerned about the size of the round, about 70 blocks which

makes it one of the smallest since licences were first allocated in 1964.

The industry argues that there should be sufficient licences to support between 60 and 80 exploration wells a year. It claims this is the level needed to maintain oil self-sufficiency through the 1990s. In recent years the industry has fallen short of this drilling target; last year only 62 exploration and appraisal wells were drilled.

Companies are also uneasy about the Government's idea of inviting cash bids for some of the most keenly sought-after blocks. These blocks would still be allocated at the discretion of Ministers, as they are at present.

The industry maintains it would be unfair and unduly complicated to mix cash premiums with a discretionary system. For instance, how would the Government balance low cash bids from a British oil consortium against a high bid from an overseas group?

In its detailed submission UKOOA will probably argue that the Government should either adopt a strict auction system—as tried experimentally in the early 1970s—or keep the purely discretionary method whereby applications are viewed on the basis of expertise, past record, financial standing, drilling proposals, national status and so forth.

While the idea of choose-your-

own-blocks has been welcomed by the industry in general, some companies want the area of these blocks to be extended. At present the Government is proposing that these blocks will be in the more mature oil-producing region of the northern North Sea.

UKOOA is expected to call for this area to be extended to the southern part of the North Sea—the location of Britain's main natural gas fields. It is expected that the Government will encourage British Gas Corporation to pay full oil-related prices for newly discovered natural gas (as opposed to the low prices now being paid for Southern Basin gas). As a result, companies feel there will be sound commercial reasons for exploring further in the gas-producing region.

However, the industry is worried about the rules on surrender of licensed areas. At present companies must return to the Government a substantial proportion of their licensed area—half to two-thirds—after a period of six or seven years.

Companies argue that in frontier areas the period is not long enough for them to appraise drilling concessions fully. They are also concerned that the trend towards the allocation of smaller licences—often just a single block, or even part block—will force them to surrender areas containing proven oil reserves.

Early fall in home loan rate unlikely

BY MICHAEL CASSELL

AN EARLY fall in the new 15 per cent mortgage rate seems unlikely and any reduction, when it comes, might not fully reflect the decline in the general level of interest rates, according to Mr. Leonard Williams, chairman of the Building Societies Association.

Writing in *The Building Societies Gazette*, Mr. Williams holds out little hope of any short-term fall in general interest rates and warns that once they do begin to drop the societies "will need to ensure they adopt interest rate structures which will enable them more effectively to meet the growing demand for mortgage finance than they did throughout most of 1979."

His comments represent another warning that societies might use the next period of falling interest rates to establish a fresh approach to their interest rate policies.

The plan centres on the principle of injecting greater stability into the mortgage rate while allowing investors' rates to move closely in line with competitive interest rates.

If interest rates drop significantly, building society investors' rates will eventually follow, although with a higher competitive edge over other deposit-taking institutions. Since a main aim would be to increase the supply of funds for lending, the scope for reducing the mortgage rate would consequently be limited and could be less marked than on the investors' side.

Societies would eventually hope to maintain a higher home loan rate in return for a less volatile outlook for borrowers. It could mean that interest rates generally next year, borrowers would not face higher repayments.

Mr. Williams' comments come ten days before the Building Societies Association announces the results of a study to establish what alternative sources of funds for mortgages will be required if needed.

The general conclusion appears to be that the retail savings market will continue as the societies' principal source of money and that more competitive interest rates and a wider range of savings options can help tap extra funds from other sources.

The raising of limited volumes of finance from the wholesale money markets has not, however, been ruled out, although it seems clear that any significant move in this direction would require acceptance of the "more expensive mortgage money" policy now being discussed.

Milford Docks shareholders meet to debate 'ginger group' bid

BY WILLIAM HALL AND CHRISTINE MOIR

LORD NELSON once described Milford Haven as the finest deepwater harbour in Europe. Milford Docks Company shareholders will, approximately enough, be debating their company's future next Friday morning in the Lord Nelson Hotel in the harbour.

Despite its undoubted natural advantage, Milford Haven has never lived up to the great future predicted for it. Friday's meeting will see yet another band of dissident shareholders, led by Scannell, attempt to put back on the map one of the country's smallest and doziest ports.

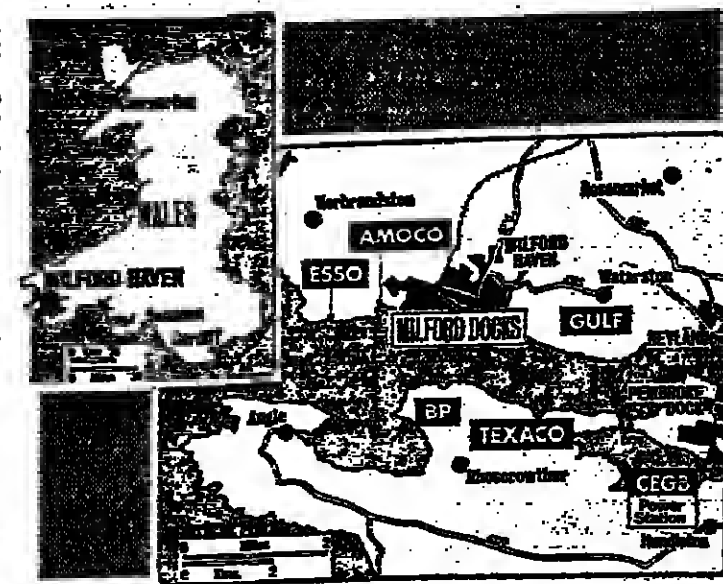
In the last century, with the growth of transatlantic passenger traffic, Milford was seen as an ideal European terminus for the great ocean liners. The Milford Docks Company was established by special Act of Parliament in 1874 to capture passenger traffic from places such as Liverpool and Southampton, a dream which continued into the 1950s.

However, like so many later schemes, this came to nothing. Instead, Milford Docks has been a boardroom battleground for as long as anyone can care to remember.

In 1954, the controversial World War II hero Commander Bobby Bristow won control of the company. He announced a series of ambitious plans to expand Milford, only to be scuppered at the last moment by the big oil companies who moved in and set up their own deepwater oil terminals on the other side of the harbour.

By the late 1950s shareholders were restless again, and Sir Julian Hodge was pressing for answers as to why the company had stopped paying dividends.

Chairmen came and went.



but Milford Docks only slid deeper into the red. In 1962 Mr. Charles Smith, the present chairman, called a special meeting to dislodge the board on the grounds that "valuable assets were not being used to their best advantage."

He succeeded in reforming the board, and plans were made to turn the dock into an iron ore terminal. Unfortunately, the Government vetoed that plan and the then chairman asked for a receiver to be called in.

That was too much for Mr. Smith. Yet another board was appointed in 1966, four members of which are still with the company.

Under Mr. Smith's leadership Milford Docks has moved back into the black (1978 pre-tax profits £241,035), paid off the arrears of interest on the debenture stock and started paying a dividend again in 1976 for the first time for 22 years. Its interest return on total capital

employed in 1978 amounted to 14.3 per cent.

Milford Docks shares have risen from a low of 11p in 1971 to 17p, a 50p rise from the year's low but have now fallen back from the peak of 214p.

But now another ginger group has sprung up disappointed, like Mr. Smith's, with the return on assets and seeking a boardroom reconstruction.

It consists of 24 shareholders who between them own 27 per cent of the company. The leader is Scannell, a private company controlled by Mr. Richard Eldridge, a financier formerly with Slater Walker, the collapsed Eldridge Stablesford Group and Mr. Dennis Barkway's Energy Finance and General Investments.

Hasty moves

The connection with EFG is close. Several of its nominee companies feature in the ginger

group. Other members include Mr. Stephen Maltz, who ran Tower Assets before Trevellick unhelpfully took it over, and Mr. Cecil Benzecry, a former director of Jessel Securities.

If the group gets its three nominees on the Board it will still be outvoted 4:3, but only because of some hasty manoeuvring by Mr. Smith. He has recently appointed as a non-executive director Mr. David Blich, who runs a small bridge finance enterprise which forms part of the U.S.-owned Greyhound Guaranty group.

The ginger group is persistently vague about its intentions. Mr. Eldridge says that, as a major shareholder, he simply wants to be able to exert some influence over any future developments.

And that is where the excitement comes in. Milford Docks owns two blocks of land behind the port. One, of 12 acres, once had planning permission for light industrial use, although that has now expired. The other, of 24 acres, is farmland. Both are probably undervalued.

Now Mr. Smith has some far from concrete hopes that part could be used to build, say, ships. But exploiting the property potential would be obstacle-ridden.

Once the boardroom position is sorted out Mr. Smith wants to ask shareholders for a cash injection to build wider lock gates, new warehouses and better access roads. Whether that goes ahead will depend on Friday's meeting.

The alternative is to let a trio of two accountants and an engineer—who can lay claim to experience in the shipping and energy fields—acquire substantial control over the company's future without making a formal bid.

Paisley blames Britain for 'poor security' in Ulster

BY STEWART DALBY IN BELFAST

THE GOVERNMENT'S constitutional conference on Northern Ireland, aimed at restoring more power to local political representatives, got off to a slow start yesterday amid protests by Unionist politicians about the security situation.

The conference, attended by three of the four main Ulster political parties and chaired by Mr. Humphrey Atkins, the Secretary of State, began by discussing procedural matters including setting up the diary for when delegates could attend.

Some participants are European Parliament Members, or Westminster MPs—and in one case both. It seems the conference will meet for two or three days each week, and could last for months.

Before it is the Government White Paper which sets out theoretical models for political progress ranging from the old fully devolved parliament at Stormont to a system of councils with little legislative power but executive authority.

The first three-hour formal session of talks was preceded by a fierce statement from the main Unionist politician attending, the Rev. Ian Paisley, leader of the Democratic Unionist Party. He said last

week had shown there was undisputable evidence that the British Government was not dealing effectively enough with the security problem.

We will further intensify the pressure on those responsible for security to bring in effective and penetrating methods against the butchering things of the IRA.

Mr. Paisley's statement came five months after it was learned that three Ulster Defence Regiment men were killed while on patrol in the border district near Newry. Their killings brought the total death toll in Ulster over 10 years of trouble to 2,001.

There is no firm evidence to suggest that the killings were timed by the Provisional IRA to coincide with the start of the conference, Mr. Paisley, however, as the self-proclaimed leader of Northern Ireland's Protestants, was bound to use the occasion to make a strong protest.

The U.D.R., which has both full-time and part-time soldiers, is almost completely composed of Northern Ireland Protestants.

Mr. Paisley has requested meetings with the Secretary of State, the general officer commanding, and the chief

constable.

He would not be making a great issue of security at the conference, he said, since that was not what the conference was concerned with. But he would table a proposal about security. He expected it to be ruled out of order, just as he expected proposals on Irish unity by the main Catholic party, the Social Democratic Labour Party, to be ruled out of order.

On the aims of the conference, Mr. Paisley said that it was not reasonable to expect any kind of power-sharing or any discussion of Irish unity. His highest scenario was that by the autumn there could be a locally elected devolved government.

He did not envisage participation by the Catholic minority in this government that is power-sharing. But the White Paper contained several proposals for the views of the minority to be accommodated.

It was not clear at the start of the conference how Mr. John Hume, the SDLP leader, will be able to reconcile his party's desire both for power sharing and discussion of the Irish dimension with Mr. Paisley's statements.

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of limited liability for manufacturers. The EEC is still proposing to hold manufacturers responsible for defects in their products which nobody could possibly foresee.

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Equities 'cheap'

By Barry Riley

BRITISH EQUITIES are commonly priced at between a third and two-thirds of their theoretical values, according to a new study produced by a leading stockbroking firm, de Zoete and Bevan. The brokers have introduced a new share valuation system based upon current cost accounting.

"In the short term, it is possible that the uncertainties of the economic situation will prevent share prices rising to a more realistic level," says de Zoete, "but it is probable that the truth underlying the valuation principles in this model will become more fully appreciated to the next bull market (probably in the early 1980s)."

CBI wants liability law on U.S. lines

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

PROPOSED EEC legislation on increasing manufacturers' liability for faulty products should follow the new laws being considered in the U.S., the Confederation of British Industry said yesterday.

In a letter to Mrs. Sally Oppenheim, Consumer Affairs Minister, the CBI says it is con-

cerned that "the EEC is still proposing to hold manufacturers responsible for defects in their products which nobody could possibly foresee."

Under the proposed EEC directive manufacturers would be strictly liable for any injury caused by faulty products. The CBI says this is wrong in principle and likely to be

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Motorists 'still have a choice'

By Kenneth Gooding, Motor Industry Correspondent

SIR MICHAEL EDWARDS' suggestion that it was "unpatriotic for British businessmen to buy foreign cars" was yesterday dismissed as a "public relations stunt" by Mr. John Wagner, managing director of the company which imports BMW cars to the UK.

"Sir Michael knows the public only buys cars they want to buy. The public still enjoys freedom of choice and the public reacts to skilled marketing," said Mr. Wagner.

He pointed out that the eventual recovery of B.I. was essential to Britain. "If B.I. fails, it would damage the UK economy and hit the prospects of all importers."

Mr. Wagner is chief executive of BMW (GB), a company set up by Bayerische Motoren Werke of West Germany to take over the import of its vehicles to the UK. Previously the concession was held by the international trading group Tozer Kembley and Milbourn (Holdings).

In 1979 some 14,000 new BMW cars were registered in the UK compared with 10,506 the previous year. Mr. Wagner said the total UK market was expected to drop steeply in 1980, but BMW still expected to sell just as many cars.

This would push up its market share from 0.8 to around 1 per cent.

At the same time the relatively high level of the more profitable large cars, the seven-series, was expected to continue. In the UK last year the seven-series accounted for 24 per cent of overall BMW car sales compared with 19 per cent in the West German market.

And, despite pessimistic forecasts for 1980, "there will still be a market in the UK for expensive cars. We know that people who are successful are reluctant to lower their standards."

Bad year for British tourist industry

BY ARTHUR SANDLES

THE BRITISH tourist industry had a bad year in 1979. An English Tourist Board report confirms that most hotels did badly, in traffic terms if not in profitability, and in the peak summer months, London's cheaper hotels had a near disastrous time, with business down by nearly a quarter.

The English Tourist Board blamed the "fuel" crisis, bad weather and strikes for the problems.

An ETB report on hotel occupancies in the first eight months of last year, based on figures prepared by A.C. Nielsen, shows that there was an average drop of 3 per cent in points in English hotel occupancy during the period when compared with the same months a year earlier (from 48 per cent to 45 per cent).

However, this overall figure disguises some alarmingly sharp drops in business in certain sectors of the hotel business. Seaside hotels in June and

July saw business fall off by 5 and 6 percentage points respectively to 54 per cent and 68 per cent occupancy. Fortunately for hoteliers things improved in August when business was back to 1978 levels.

Country hotels had a bad July and August, for in both months they were 6 percentage points down on the levels of the previous summer. In rural areas it was the expensive hotels which suffered, quite the reverse of the position in London and the seaside resorts. The rural hotels ended the eight-month period with business down from a normal 43 per cent occupancy to 40 per cent.

But the real problem area seems to have been London. The average London hotel was only 54 per cent full between January and August compared with 64 per cent in the same period of 1978. Cheaper hotels in London, which were 87 per cent full in August 1978, were only 65 per cent full last August.

Meacher seeks probe

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

DEMANDS FOR an inquiry into the circumstances surrounding the recent deaths of people in police custody are likely to grow when MPs return to Westminster next week after the Christmas recess.

Mr. Michael Meacher, Labour MP for Oldham West, a leading figure in the campaign, has written to Mr. William Whitelaw, the Home Secretary, saying 2,230 allegations of assault were submitted to the police complaints board in 1978. But in not one case did the board recommend disciplinary charges.

Mr. Meacher is concerned about the case of James Kelly, who died in a police cell on Merseyside in June. This case has been taken up by Sir Harold Wilson, the former Prime Minister, whose con-

stituency covers the area. The Director of Public Prosecutions has said there will be no prosecution in the Kelly case.

Next week Mr. Meacher will try to get a statement about the working practices of the DPP which led to this decision.

He will also press for a Select Committee to be set up to review cases where a decision by the DPP not to prosecute leads to widespread public concern. This would be similar to the present "watchdog" committee of the Ombudsman.

Liberal MPs support the demands for an inquiry and some Conservatives are sympathetic. The matter is likely to be taken up by the Home Affairs and Civil Liberties Groups of the Parliamentary Labour Party.

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MEMBER OF THE INTER-ALPHA GROUP OF BANKS
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£6.23m loan for oil port

BY MARTIN DICKSON

THE EUROPEAN Investment Bank has lent £6.23m to the Shetland Islands Council for continued development of the oil port at Sullom Voe to handle supplies from North Sea fields.

The loan, for 10 years at 11.55 per cent, will go towards the construction of a fourth crude oil jetty for tankers of up to 300,000 tonnes DWT, a cargo jetty, a tug harbour and various associated facilities.

Loan interest rates cut

LOAN INTEREST RATES UP

The interest rates for loans under section 7 of the Industry Act 1972 were reduced with effect from yesterday.

The concessional rate of interest on loans for employment creating projects (Category A) is reduced from 14 per cent to 13½ per cent. The "broadly commercial" rate of interest on loans for modernisation projects not providing additional employment (Category B) is reduced from 17 per cent to 16½ per cent.

UK NEWS

Electric power worst, say users

By David Chardwick, Consumer Affairs Correspondent

ELECTRICITY IS considered the most expensive and least satisfactory form of power according to a new survey of electricity consumers published today.

The survey, carried out by the Electricity Consumers' Council, also found that almost four out of every 10 households had done nothing towards energy conservation in the home.

Some 37 per cent of the 2,000 consumers in the sample survey considered that electricity was an expensive fuel, and they rated it the most costly of all fuels. Gas was considered the most economical of all the major fuels. Just over three-quarters of consumers said that their electricity bills were what they expected, but only 58 per cent thought the bills were reasonable.

The survey suggests that those consumers who rely heavily on electricity for domestic heating are the least happy with electricity as a form of fuel. They tend to use their heating for a shorter time than those with other fuels.

This finding is of particular concern because many elderly people are in accommodation with electric heating, and for them keeping warm is the first priority, said Mr. Michael Barnes, chairman of the council, yesterday.

Coal work worth £400m a year to contractors

By Michael Cassell

THE CIVIL engineering industry can look forward to about £400m worth of work a year from the coal industry by the end of this century, says a report from the Civil Engineering Economic Development Committee.

In its first market brief, the CEEC says deep mining could offer up to £150m of work a year, with the balance involving open-cast operations. The only factor which might jeopardise the outlook would be a major shift in competitiveness away from coal.

The biggest outlet for contractors in mining is in improving the National Coal Board's infrastructure, costing up to £9m. The NCB is preparing to buy very large items and lease them to contractors.

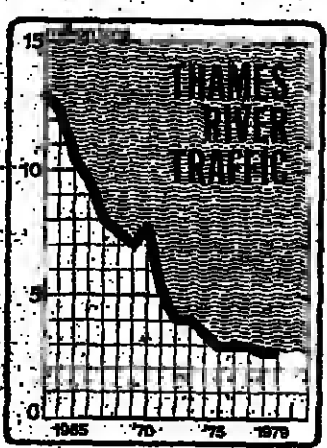
Lighterage takeover will cost 100 jobs

By William Hall

AROUND 100 lighterage men and associated staff on the River Thames are being dismissed following the acquisition of Thames and General Lighterage by Ocean Transport and Trading. The takeover will result in Ocean Transport's two lighterage companies, Mercantile and Cory, becoming the biggest operators on the Thames and they will handle more than half of all the traffic.

Ocean Transport is paying around £500,000 for Thames and General which is roughly the same size as Mercantile Lighterage and operates 285 craft. Talks on the takeover began last year following Thames and General's decision to withdraw from general cargo and refuse lighterage operations. The company had been losing money.

Ocean Transport's lighterage companies are taking on 155 lighterage men and a dozen salaried staff. It is understood that 70 lighterage men are being returned to the National Dock Labour Board and 29 staff and employees of Brentford Barge Works have been made redundant.



The takeover of Thames and General is the latest in a series of mergers and closures of lighterage companies that have taken place as river traffic on the Thames has declined.

In the early 1960s more than 13m tons of traffic was carried by Thames' lighterage and there were more than 100 members of The Association of Master Lighter Owners and Bargemen. The number of companies has

now shrunk to a dozen and the tonnage carried has fallen to 2.8m where it seems to have stabilised.

In the 1960s between 3,000 and 4,000 men were employed in the Thames' lighterage business and there were about 4,500 barges. The number of registered lighterage men has now fallen to 687 at the beginning of 1980 (against 199 a year ago) and the number of barges is down to 1,777.

Just over a year ago Clements Tugboat closed down, and last summer Darling Brothers wound up the lighterage side of its business. Thames and General carried about 550,000 tons of cargo a year and this will now be carried by Cory and Mercantile which together handle around 700,000 tons a year. The combined group will now operate 900 lighterage and 30 tugs.

The only other big lighterage company now operating on the Thames is Humphrey and Grey, part of the Hays Wharf group. The latter carries around 400,000 tons a year, employs 100 staff and 120 barges.

Inquiry to hear plea for more coal

By Martin Dickson, Energy Correspondent

THE DEPARTMENT of Energy is expected to provide strong support for the National Coal Board's controversial plan to mine in Leicestershire's Vale of Belvoir when the public inquiry into the scheme resumes today after a three-week Christmas break.

The department believes failure to develop Britain's coal reserves efficiently will add substantially to future balance of payments burdens and will substantially reduce the country's security of energy supplies.

The Energy Department will be the second party to give evidence before the long-running inquiry. All 28 sessions held before Christmas were devoted to the NCB's presentation of its case, involving cross-examination of more than 30 Coal Board witnesses.

The NCB wants to sink three pits in the Vale of Belvoir area and extract 7.2m tonnes of coal a year between 1990 and 2060. It argues that exploitation of the Belvoir deposits—one of Western Europe's largest untouched coal reserves—is vital.

But all or parts of the NCB's application are being opposed by a wide variety of interest groups, including residents of the attractive Vale and Leicestershire and Nottinghamshire County Councils. With more than 70 parties listed to give evidence, the inquiry seems likely to last at least until Easter.

The Energy Department is scheduled to be followed by the Agriculture Ministry which has objected to parts of the NCB application which propose to use agricultural land for on-site tipping.

But it will be hard to gauge the full strength of the case against the NCB for several weeks, since the most uncompromising opponents of the whole plan are still some way down the scheduled list of witnesses.

The Department of Energy, which has already submitted documents to the inquiry on Britain's future energy demands, believes UK demand for coal during the 1990s is likely to be at least as high as present levels and the chances are that the need to use coal will be rapidly rising at the end of the century.

Like the NCB, it argues that major new development of productive capacity is needed just to maintain output at present levels.

LABOUR

Steel shipments halted as picketing intensifies

By OUR LABOUR AND INDUSTRIAL STAFF

PICKETING by steelworkers was tightened and extended yesterday as unions attempted to reinforce the effects of the strike.

Divisional and local strike committees in most areas decided pickets should try and halt movement of all steel to and from stockholders, regardless of whether it originated at the British Steel Corporation or the private sector.

These decisions, which follow a similar tactic employed in South Yorkshire last week, would intensify the effects of the dispute on customers, although many stockholders still appear to be unaffected.

There was also trouble on the picket lines when police intervened at the BSC Port Talbot works in South Wales after clashes between strikers and corporation employees wanting to go into work. Staff still working were escorted into the plant.

Steel-using customers, particularly engineering companies, were picketed for the first time yesterday, principally in York-

shire and South Wales where strikers have been taking a particularly tough line.

Supplies of industrial gases to some Sheffield engineering companies were blocked and picketing was reported at Hoover and Metal Box plants in parts of Wales.

In South Yorkshire, strikers for the Iron and Steel Trades Confederation, the biggest steel union, said road hauliers who persistently cross picket lines have been told steelworkers will refuse to load their lorries when the strike ends.

Collectors acting for the Robert Frazier group, the largest independent steel stockholder in the north-east, have written to the union's regional office in Middlesbrough requesting that pickets be removed from its Hebburn premises.

ISTC regional offices said they were receiving almost total co-operation from lorry drivers and dockers although in some areas there were problems in

preventing the movement of privately manufactured steel.

The width of picketing varies from region to region because of differing attitudes and variations in the numbers of men the union can muster.

This is particularly noticeable on the picketing of private steel makers. In South Yorkshire, strike committees are picketing those, including Hadfield's and Arthur Lee with the intention of stopping all steel movements. In most other areas private manufacturers are operating normally.

There is still considerable picketing of ports, particularly on the east coast and including Kings Lynn, Boston and Whitby. There is only minor picketing at many major ports, however, because of dock workers' assurances that although steel will be unloaded it will not be moved from the port area.

In Scotland, where picketing is still patchy, the 120,000-tonne Norwegian ore carrier the Skubbe is trapped at the Hunterston ore terminal.

Co-operation

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Shipbuilders 'faced with same problems as British Steel'

By GARETH GRIFFITHS, LABOUR STAFF

BRITISH SHIPBUILDERS, which starts its pay talks with the shipbuilding unions tomorrow, fears it will find itself in similar trouble as the British Steel Corporation over pay.

Mr. John Chalmers, moderate general secretary of the Boilermakers' Society, said yesterday that the position of the company was in some respects worse than that of BSC.

While there was "some room for manoeuvre" in the unions' claim, it was doubtful that the 80,000 shipyard workers would accept less than the inflation rate of 17½ per cent. The unions had been aware that BSC's financial position had been extremely tight since the middle of August and the industry had to fight for every order it got.

National union officials expect a low offer tomorrow which will fall well short of the 17½ per cent demand Mr. Chalmers said some money could be made available on local self-financing productivity deals but it could

be only a partial solution. The mood in the yards was also likely to change after the Christmas holiday festivities, he said.

British Shipbuilders announced 6,000 redundancies last summer and there has been considerable resentment, particularly in some of the Scottish yards. The order book in September stood at 76 ships, with 634,973 compensated gross registered tonnes.

The corporation is also operating under very tight financial restraints. The Government has told it that it will be allowed to lose £100m in this financial year and £90m in the year ending March 1981.

Although there has been a slight upturn in orders during the last couple of months, BSC officials are worried orders will now be adversely affected by the wheat sanctions against the USSR which will hit bulk carrier demand.

BS officials are not optimistic about local productivity deals

providing an escape route from their pay problem. The scheme agreed last March have already come into operation in some yards but are providing a maximum of £8 per week.

The Confederation of Shipbuilding and Engineering Workers Union has tabled a claim worth, it says, just over 20 per cent but which BS estimates at 30 per cent. In a letter to the CSEU last month, BS said it would be unable to make the kind of response the unions want. The claim would mean minimum earnings going up from £80 to £110 a week with proportionate increases for other grades.

SCOTLAND'S main west coast container terminal, Greenock, will be at a standstill at least until Thursday because of a pay dispute involving 29 maintenance engineers and electricians. The Clyde Port Authority said five ships had so far been turned back from the terminal since the dispute began at the weekend.

Action over pay likely in Civil Service union

By PHILIP BASSETT, LABOUR STAFF

INDUSTRIAL ACTION over pay in the Civil Service this year looks more likely since yesterday, when the executive of the Institution of Professional Civil Servants considered the results of an arbitration award to 50,000 technicians which gives increases of 19.27 per cent.

Mr. B. McKeown, general secretary of the IPCS, which represents professional and specialist staff in the service, described the result of the tribunal as a "disaster for the Institution" in a circular to members.

The executive of the union yesterday discussed whether to stay in the service's pay research system, which determines the level of pay increases for all 600,000 white-collar civil servants by means of job-for-job comparisons with outside work, given the arbitration tribunal's findings.

Union officials are convinced that because the award falls so far below the 26.47 per cent claim for the 40,000 technicians and 10,000 related staff, the chance of the Government avoiding industrial action in the Civil Service over its April settlement this year is slim.

Industrial action by the technicians last summer was called off when the union agreed to go to arbitration over the third stage of a pay increase due last April.

Although it was agreed at the time that the tribunal's report would not be binding, the traditionally moderate IPCS might feel reluctant to resume industrial action over last year's claim immediately, with this year's settlement date only a few months away.

The union is particularly concerned that the tribunal gave no

reasons for rejecting its claim. The award made on the casting vote of Mr. David Calcutt, QC, tribunal chairman, is closely in line with the Civil Service Department's arguments on technicians' pay, and will be a bitter personal blow to Mr. McCall. It gives an average of only 3 per cent above the department's original offer of 15.2-24.1 per cent.

Under the award, the pay of Principal Professional and Technology (P and T) Officer rises from £7,448-£8,724 to £9,528-£11,021; P and T Grade 1 from £5,739-£7,094 to £7,312-£8,601; Grade II from £4,869-£5,739 to £6,000-£6,901; Grade III from £4,328-£4,869 to £5,176-£5,830; and Grade IV from £3,878-£4,328 to £4,835-£5,253.

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Meccano sit-in at London office of Airfix

A HANDFUL of workers from the doomed Meccano factory at Liverpool staged a sit-in at the London office of Airfix, the parent company, yesterday in protest at the Edge Lane plant's closure.

Mr. Bernard Riley, engineering workers' union convenor, said: "We felt it was time to escalate our action in an effort to get something done. Other action is planned for the rest of the week, but I can't say what at this stage."

New talks between union leaders and Airfix bosses are due to take place on Thursday.

Airfix closed the Meccano plant — at first giving 900 workers just 30 minutes' notice — at the end of November, blaming losses of £4m, and union troubles, for the decision.

Irish pound prompts dispute

THE IRISH Bank Officials Association last night instructed its 5,000 members in Ulster not to handle transactions between sterling and the Irish pound.

Staff are seeking a lump sum single payment — equal to 12 per cent of salary — for the extra work involved by the break in parity between the currencies after Ireland's entry into the European monetary system.

Bank staff in the Irish Republic have already received a 12 per cent payment.

The four main Ulster banks said they had made a 5 per cent single payment and an independent inquiry had recommended a further 4 per cent. But the offer was rejected and instructions for industrial action were issued.

but if the bank went ahead contingency plans to reduce the inconvenience to passengers would be brought into operation.

The corporation's offer involves an increase in basic rates of 14½ per cent, an increase in shift pay in line with the Retail Price Index, and larger London weighting allowances and leave entitlements.

BA have told staff it wants higher productivity and there are strong indications the 14½ per cent offer would be improved in return for guarantees

Safety plan for home workers

PEOPLE employed at home may soon be forbidden to use dangerous materials like asbestos and radioactive substances if proposals by the Health and Safety Commission are agreed.

The Commission envisages that firms putting jobs out to home workers would send information on materials or equipment used, to the local factory inspector. Dangerous substances would be banned or require special permission.

The ban would not include self-employed craftsmen or people marketing their own products.

Airline's engineers ban overtime

By GARETH GRIFFITHS, LABOUR STAFF

MAINTENANCE engineers at British Airways are to start an overtime ban Thursday which is likely to cause disruption to flights at Heathrow.

The eight shifts at the airport will in turn refuse to turn up for work in what union officials described as a "roll-on overtime ban". The action will support a claim for a 25 per cent increase in basic wage rates by the 11,000 engineering and maintenance staff employed by BA at Heathrow.

BA says the effect of the dispute would be minimal at first

but if the bank went ahead contingency plans to reduce the inconvenience to passengers would be brought into operation.

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BA have told staff it wants higher productivity and there are strong indications the 14½ per cent offer would be improved in return for guarantees

on greater working flexibility. Mr. Stanley Havill, secretary of the joint unions executive committee at the airport, said the maintenance engineers felt they should have an offer without strings. There would be an indefinite overtime ban.

The settlement date for this year's pay agreement was January 1. BA officials say some progress on greater flexibility has been made with the maintenance engineers and other sections of its 33,000 ground staff.

Decline in output soon

By OUR ECONOMICS CORRESPONDENT

ALL MAJOR industrial sectors apart from energy are likely to experience a fall in output this year, with particularly sharp declines in motor vehicles, engineering and shipbuilding.

This is suggested by Cambridge Econometrics in its latest medium-term economic analysis. Cambridge Econometrics is the commercial side of the Cambridge Growth Project, a university research study. This has developed one of the largest forecasting models of the economy now available, looking in detail at 40 industrial sectors. It is completely separate from the New Cambridge group of economists led by Mr. Wynne Godley.

The latest forecasts suggest that 31 out of the 40 sectors will contract again in 1981, although in most cases by a much smaller percentage than this year.

By 1982, actual falls in output are expected to be recorded by only half the industries covered, while the recovery should become fairly widespread in 1983.

Thereafter, the economy is expected to divide into two with a hard-core of problem industries declining throughout the period while the rest of the economy experiences moderate expansion.

Total output, as measured by real Gross Domestic Product, is projected to decline by 1.2 per cent this year and to grow by 0.2 and 0.6 per cent respectively in 1981 and 1982.

Cambridge Econometrics believes that the 1980s as a whole will show poor, but not catastrophic, growth performance with GDP growing by 1.6 per cent a year. If the more stringent monetary policy now being pursued successfully moderates wage settlements, the growth of consumer prices would average 9.2 per cent between 1980 and 1990.

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Lady Kagan hearing starts

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

TRANSPORT

Repair labour cost cut by half

BODY-REPAIR and refinish trades in Britain are using a spray putty that can halve the labour costs between primer and top coating. Its speed of use means jobs can be turned round to substantially shorter time to the paint shop.

Bondspeed is a nitrocellulose spray putty simply sprayed on top of primer using a low-pressure gun. It produces a coating three times thicker than with conventional fillers. Additional coatings can be applied after two or three minutes and the refinished surface is ready for sanding and painting in under the hour.

For Britain the formula takes account of the UK's greater humidity. Corrosion-resistant yellow oxide is added and this serves the extra function of providing a neutral surface colour so that even a white top coat can be sprayed on as a single operation.

Unlike spray fillers that require hardeners to be added, Bondspeed is ready mixed. So there is no wastage through mixing too large a quantity, no lost time through carrying out the mixing and no problems of cleaning clogged spray equipment since the coating only begins to harden when it is fully exposed to the air.

No thinners are used and there is no shrinkage. Bondspeed's pre-mixed resins and hardeners set evenly and provide a smooth, shiny finish on which paint can be sprayed directly and will dry without flaking. Rapid hardening means it can be sanded sooner after application with considerable saving in the time taken to complete jobs. Labour costs on filler applications can be reduced by up to 50 per cent.

Application is by a low pressure spray gun such as the JGA gun manufactured by De Vilbiss and which will be standard equipment in most repair shops.

Leylin, Quadrant House, 21-5 Highfield Road, Doncaster, S. Yorks DN1 2LA. 0302 25982.

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Like spray fillers that require hardeners to be added, Bondspeed is ready mixed. So there is no wastage through mixing too large a quantity, no lost time through carrying out the mixing and no problems of cleaning clogged spray equipment since the coating only begins to harden when it is fully exposed to the air.

No thinners are used and there is no shrinkage. Bondspeed's pre-mixed resins and hardeners set evenly and provide a smooth, shiny finish on which paint can be sprayed directly and will dry without flaking. Rapid hardening means it can be sanded sooner after application with considerable saving in the time taken to complete jobs. Labour costs on filler applications can be reduced by up to 50 per cent.

Application is by a low pressure spray gun such as the JGA gun manufactured by De Vilbiss and which will be standard equipment in most repair shops.

Leylin, Quadrant House, 21-5 Highfield Road, Doncaster, S. Yorks DN1 2LA. 0302 25982.

FINISHING



Stick-on abrasives for DIY

DECLARING an intention to make a more vigorous approach to the DIY market in the 80s, 3M has kicked off by making available its recently introduced sticky-backed abrasive papers to the retail trade.

Supplied in 60, 100 and 150 grades, the paper has a peel-off protective backing that exposes an impact adhesive layer which, although it holds the paper in place firmly during sanding, nevertheless allows it to be peeled off when worn out.

Papers will be supplied for application to a plain-faced five inch rubber sanding disc made by 3M, for orbital sanders, and for a 5 1/2 x 2 1/2 inch band sanding block the company will be offering.

The rotary disc obviously needs no centre fixing screw and washer of the kind normally used on rubber discs to hold the paper in place. Work is less likely to be marked and application of the abrasive is much simpler. For the orbital sanders, once an initial, permanent vinyl pad is fixed using the sander's clips, subsequent applications of paper are a simple "peel off and stick on" operation. Many people say 3M have difficulty with these clips.

Furthermore, the paper, which uses aluminium oxide in the two coarser grades and silicon carbide in the finer, is described as "open coated" and likely to become clogged less quickly than normal types.

The company claims that all these papers are less likely to tear in use and they are in addition damp proofed and should not become soft and weak in damp storage.

In the shops, where they are due to appear in March, the papers will be sold at prices only a few pence more than what is currently available. Already signed up by 3M are Woolworth, Marley and Esso garages, and point of sale display and dispensing units have been designed.

The company is at 3M House, P.O. Box 1, Bracknell, Berks. RG12 1JU (0944 26726).

ELECTRONICS

Accolade for a UK micro

THOUGH RELATIVELY little is heard of the Ferranti F100L, first micro to be designed, built and sold in Europe, it has become the first microprocessor to be granted BS9000 approval for itself and for its associated LSI support devices.

Apart from reinforcing the reputation of the unit in military and other extreme reliability requirements, the move adds a very valuable component to the BS9000 repertoire.

F100-L and its family of LSI devices are manufactured by Ferranti Electronics using fast, low power dissipation, high reliability bipolar technology.

This enables all the devices in the family to operate across the full military temperature range (-55 degrees C to +125 degrees C).

The technology offers high resistance to radiation. Independent tests have established that F100-L is relatively immune to the effects of both neutron and ionising radiation, there being no experience of permanent malfunction even after high radiation doses.

F100-L is thus becoming the leading microprocessor for hard environments. This includes land, sea and air applications in weapon, machinery and radar

control, communications, signal processing and navigational computing.

BS9000 approves the specification and quality assessment of electrical components, with independent certification from the Electrical Quality Assurance Directorate of the Ministry of Defence, on behalf of the British Standards Institute. The scheme establishes common terminology, test methods and specifications for electronic components, thus removing the need for multiple assessment. The scheme also creates a comprehensive data base of qualified products to the advantage of designers and engineers.

The comprehensive BS9000 approved specification for F100-L is now available from Ferranti Computer Systems, Western Road, Bracknell, Berkshire. Telephone: Bracknell (0344) 3232.

Simplifies the input problem

MANY OF the communications, control and instrumentation systems now being designed to incorporate microprocessor intelligence initially have to accept analogue signals—transducer outputs, speech and varying voltage levels in general.

They need to be conveniently digitised for manipulation by the processor's logical circuits and to date it has not always been possible to use ideally suited devices. Now, National Semiconductor says it is making available the industry's first family of "truly microprocessor-compatible analogue to digital converters."

Known as the ADC 0804 family, these devices are complementary metal oxide silicon types working at eight bits and using successive approximation for the conversion process.

Operation is possible with the standard control bus of the 8080 processor derivatives and the devices have the electrical appearance of memory locations or output ports to the micro, so that no interfacing logic is needed.

More from 301 Harpur Centre, Horne Lane, Bedford (0234 47147).

Power on a single board

SIXTEEN bit micro already used in-house by Systems Reliability of Luton is to be made available as a single board stand alone computer called Mounex. The design is that used in the company's Tel-Tag telephone management and information system.

It is based on the Texas Instruments 16 bit 9900 device. Also on the board are eight or 32 kilobytes of random access memory, up to 24k bytes of electrically programmable read only memory, 25 programmable TTL buffered input/output lines and a pair of serial communications ports, synchronous and/or asynchronous.

The company says the machine has advanced memory-to-memory architecture giving rapid context changes, 16 interrupt levels, word and byte addressing and hardware multiply and divide.

More from 24 Rothessay Road, Luton, Beds (0582 38581).

CONSTRUCTION

Curves in cladding

NOVEL methods of curving the insulation lining for profiled steel and aluminium sheet cladding without interrupting the material's continuity, have been worked out by Teal Claddings, of Telford, Shropshire. 0952 583580.

By enabling the insulation lining to follow the curve of the material, there is no sacrifice of insulating properties, and the architect or designer has the opportunity to specify curves, sweeps and attractive contours.

Hitherto, this freedom of design has only been possible with indirectly insulated cladding material, i.e. where the insulation material is not integral, but this has often meant that the consistency of the insulation is inadequate.

Teal's new technique ensures that the polyurethane, polystyrene or isocyanurate insulation materials bond efficiently into the curve of the steel clad-

ding to produce a continuous, unbroken lining which fully complies with the insulation requirements of the current Building Regulations.

The technique is being used initially in conjunction with steel-floated facing panels to a 1 metre radius, but can be used for all types, say Teal.

In the case of Floclad, manufactured by Ash and Lacy Steel Products, it has ensured optimum use of this particular cladding's inherent span characteristics.

By employing the Teal process, fully insulated 88 mm thick Floclad claddings can be custom-shaped to form curves down to a minimum of 380 mm radius. Floclad with integral insulation lining is manufactured in two panel widths—900 mm and 1,050 mm—with profile depths of 26 mm and 37 mm. Panel lengths range from 1.2 m minimum to 9 m maximum and the thickness of the insulation lining is 50 mm.

INSTRUMENTS

Fast check on diameters

KWIK CHEK orifice gauge is for the fast and accurate checking of small plain and counter-sunk hole diameters. It works on a very simple principle, directly transferring diameter measurements from a sliding tapered needle to a linear scale readout graduated in millimetres or thousands of an inch.

This simple-to-use, pocket-sized instrument, can be operated by any unskilled person. Magnified, direct-reading scales permit the easy reading

of hole diameters to the nearest mm or thou. It is made of hardened steel, and is chrome-plated for maximum wear-resistance and long working life. All parts are replaceable in the event of damage.

Cavac Systems, Unit 15, Suttons Industrial Park, London Road, Epsley, Reading RG6 1AZ. 0734 688663.

MATERIALS

Keeps pools at right heat level

LOOKING LIKE a series of plastic strips on a plastic background, a solar pool blanket by Sealed Air International Corporation of Kettering, Northamptonshire, consists of air bubbles sealed between two layers of tough plastics film containing ultra-violet inhibitors.

Translucent and able to transmit solar energy into the water at all depths, the blanket gives a 10 F gain over an uncovered pool. It retains the absorbed heat through the day and reduces overnight heat loss to no more than 1 F. On heated pools, the blanket conserves fuel and can cut heating costs by 70 per cent or more.

Other benefits of installing a solar pool blanket include ability to reduce the loss of water and expensive pool chemicals through evaporation.

There are obvious industrial applications to be developed. Sealed Air International Corporation, Telford Way, Kettering, Northamptonshire. Kettering (0536) 522347.

Belts given high fire resistance

ALTHOUGH no BSI specifications yet relate to flame-retardant vee-belts, Optibelt has been developing new flame-resistant rubber compounds for them.

These compounds will be used for the manufacture of the company's first fire-resistant belts which will now be available in many sizes.

Obvious applications are in underground mining situations or high risk areas within chemical, gas and oil refinery plants where a spark could result in disaster. Safety is the key factor and the new range of vee-belts also has antistatic properties.

The new belts will have a service life which is not inferior to standard belts. They meet the stringent NCB specifications.

Visurgis (Great Britain), Towerfield Close, Sheehyburness, Essex SS3 8QP. 03708 5955.

LAING

make ideas take shape

PROCESSING

Pure water package offered

WATER treatment company Elga Products reports that it is now able to offer a comprehensive planning service for the provision of the high quality water needed in the electronics industry, particularly for companies involved in semiconductor manufacture.

Evaluation of a project, and detailed proposals would be followed by the provision of a "plant package" able to produce water with very low conductance (in the microsiemens range). Installation would be fast and simple.

Alternatively, individual tailor-made schemes to include the economic Elga recirculator system linked to an in-plant distribution network will be designed, manufactured and installed.

The company is at Lane End, Bucks HP14 3JH (0494 881893).

COMPUTER AND OFFICE EQUIPMENT SURVEYS 1980

The Financial Times is planning to publish a number of Surveys in 1980 on Computers and Office Equipment. The titles and proposed publication dates of those planned are listed below:

Computer Industry	March 3
Reprographics	March 19
Calculators	April 18
Word Processing	May 12
Computing Services	September 17
Office Equipment	October 6
Computer Peripherals	October 31

For editorial synopses and rate sheets please contact:

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Financial Times, Bracken House
10 Cannon Street, London EC4A 3DF

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FINANCIAL TIMES SURVEY

Tuesday January 8 1980

COMPRESSED AIR INDUSTRY

Despite the growth of rival technologies, compressed air continues to play a vital role as a source of power in factories, on construction sites and in a host of other applications. This survey, which coincides with the 50th anniversary of the British Compressed Air Society, examines the structure of the industry and its prospects.

Huge variety of uses

By Geoffrey Owen

IN CONTRAST to the glamour of electronics, mechanical engineering is sometimes regarded as conservative and old-fashioned, condemned to sluggish growth and declining economic importance.

Based on technologies which are mostly at least a hundred years old, it clearly cannot aspire to the revolutionary impact on society associated with micro-processors and micro-chips. But mechanical engineering remains the bedrock of industrial activity in the developed countries. Its technologies, of which compressed air is one example, are basic and well-proven; they perform functions which cannot easily be taken over by other technologies; and they are capable of refinement and improvement.

So the companies which have a heavy commitment to compressed air, an important sector of mechanical engineering, do not have to console themselves with thoughts of past glory. Their products and expertise are still needed. If they are astute enough in their product

development and their marketing they can achieve growth rates and profit levels which are respectable by any standards.

It was the second half of the last century which saw the establishment of compressed air as a means of transmitting power to operate rock drills, cutting tools and other equipment. One of the first major applications was in the construction of the Mt. Cenis railway tunnel in the Swiss Alps, which began in 1857. Compressors were installed at the two ends of the tunnel to supply air to the rock drills; when the two teams met in the middle there were 7,000 metres of air line in use.

The success of the Mt. Cenis project gave a fillip to the development of compressed air for other applications. There was talk of building a distribution network or grid which would connect factories and offices to a common source of compressed air. One such network was built in Paris in 1888 and for some years enjoyed considerable success and publicity.

It was based on a 1,500 kilowatt compressor plant serving seven kilometres of main and 50 kilometres of subsidiary feeder lines; the air was used to power clocks, passenger lifts, dispatch systems, generators and other equipment.

Although it soon became clear that for distributing this sort of power electricity was more efficient than compressed air, the other technology did not fade away. Compressed air was able to establish itself as a "fourth utility" for manufacturing industry. It began to be seen as an important supplement to electricity, water and gas, but with the crucial difference that most factories have their own in-house com-

pressor to supply compressed air whereas the other services are bought out from municipal or national utility companies.

Hand-held pneumatic tools were able to enhance the performance of the human hand without removing its flexibility and sensitivity. Compressed air also began to be used for monitoring and control purposes.

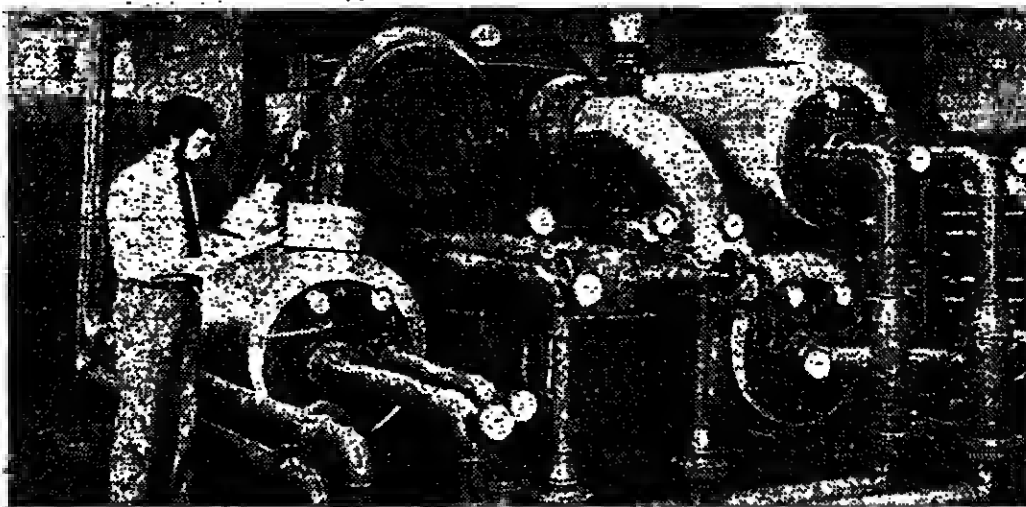
Outside the factory portable compressors established themselves as an essential utility on the construction site and in mining operations, supplying power to paving breakers, rock drills and a variety of other equipment.

Thus compressed air has become a major source of industrial power possessing many advantages over alternative technologies. It is safe, economical, easily transmitted and adaptable.

There is an enormous variety of applications for compressed air. Construction and mining machinery represent large markets. Within the factory compressed air is used to power a wide range of assembly tools; the motor manufacturers and the producers of domestic appliances are important customers.

Attractive

Pneumatic controls have been developed to take the place of manual labour in the operation of machine tools and in a host of industrial processes; despite the growth of electronic devices low-cost automation through pneumatic controls remains an attractive and economical approach for many applications. In construction and mining equipment, hydraulics have made some inroads and will continue to do so, but here again the characteristics of com-



A Joy TA60 turbo compressor is checked before its delivery recently to a British motor manufacturing plant, where it will provide power in the foundry

pressed air—safe, reliable, and relatively simple to operate—will ensure that it retains a very substantial share of the business. A number of the leading compressed air companies have developed or acquired expertise in hydraulics, so that they are represented in both branches of what is sometimes called the fluid power industry.

To serve the many markets for compressed air a substantial industry has grown up and one that, because of the diversity of applications, is not easy for the outsider to identify or define. The British Compressed Air Society, the UK trade association which celebrates its 50th anniversary today, divides its members' activities into five categories: industrial and process compressors; portable compressors and contractors' tools; industrial tools; pneumatic control equipment; and air treat-

ment and transmission equipment.

Many of the BCAS members operate in two or more of these five categories and the dividing lines between them are not precise. Moreover, some of the companies which manufacture air compressors (whether to supply compressed air within a plant or for process applications) are also involved in gas compressors, perhaps supplying machines for use in natural gas production or distribution or in chemical and petrochemical plants.

In a sense air compressors are part of a wider "compressor industry," but there is little in common between a large centrifugal compressor used as part of the production process in an ethylene or ammonia plant and a small reciprocating compressor installed in a garage or workshop. Product categories and market

segments overlap with each other, but most companies have narrowed down the markets which they intend to serve and hence the products which they manufacture.

Competition

Ingersoll-Rand of the U.S. probably makes a wider range of air and gas compressors than any other company in the world; but its interests range far beyond compressors into pumps, gas turbines, needle bearings and other products. Its most important European competitor in the compressed air field, Atlas Copco, is more heavily committed to air compressors and related equipment. The same is true of the biggest British-owned company, Comp-Air.

But these three companies have to compete not only against other large, broadly-based con-

cerns, such as Joy Manufacturing in the U.S. and Demag in Germany, but against smaller companies which have specialised in particular sectors of the business. In the UK two examples of such specialisation are Desoutter Brothers, in pneumatic tools, and Martonair International, in pneumatic control equipment.

Moreover, the technology is not static. As will be explained in later articles in this survey, there is continuing competition between the three main compressor types—reciprocating, screw and centrifugal. Each of the three has its own advantages and the manufacturers are seeking to extend these advantages more widely into other sectors of the market.

The most dramatic illustration of the competitive impact which a new product can cause has been the growth of the screw compressor during the post-war period. Originally developed by a Swedish research company, the screw compressor has been exploited by a number of companies around the world. One of the most aggressive of these has been Sullair of the U.S., which in the past 15 years has come from nowhere to a strong position in the American domestic market, challenging for third place after Ingersoll-Rand and Joy Manufacturing.

The development of new and improved products is a necessary condition for success in the compressed air business. Research and engineering work is under way to overcome the disadvantages of compressed air, particularly noise, and to improve the efficiency with which it converts energy into industrial power.

At the same time companies are investing in related technologies, particularly electronics, which can enhance the

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performance of compressed air equipment. This applies particularly to industrial tools and pneumatic control devices.

Improvements in performance, reliability and cost are all the more important at a time of sluggish economic growth. In the UK several of the industries which are important customers for compressed air equipment, such as construction, are running at a low level and competition among the suppliers is fierce; in many cases a company can achieve growth in volume only by taking market share away from someone else.

Yet there is no lack of confidence about the long-term future of the compressed air industry—and even in the short-term some companies have every intention of achieving rates of growth well in excess of GNP. They are providing a product and a service which manufacturers and contractors cannot do without; the technology may be mature, but the business opportunities are still there.

A quiet message from Atlas Copco

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The same applies to any form of environmental pollution, whether it be dust affecting the lungs or vibration afflicting the nerves.

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That's why Atlas Copco always consider the human factor when designing their compressed air equipment.

British designed and manufactured equipment to improve your operators' working conditions and the environment, together with a comprehensive service organisation, are part of the complete package offered by Atlas Copco.

Atlas Copco

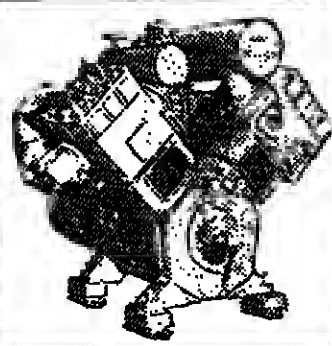
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80 YEARS

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Layman's guide to gas uses

WHAT ARE compressors for?

The purpose of gas compression is to deliver gas at a pressure higher than already existing. This may be done for a variety of reasons, such as:

- to transmit power, as in a compressed air system for operating pneumatic tools;
- to provide air for combustion, as in a jet engine;
- to transport and distribute gas, as in natural gas pipelines and city gas distribution systems;
- to circulate a gas through a process or system;
- to produce conditions more conducive to a chemical reaction.

Air compressors versus gas compressors

Some companies describe themselves as manufacturers of air and gas compressors. Most air compressors are used to produce compressed air for power purposes, either within a factory or on construction and mining sites. Gas compressors normally handle process gases — in oil refineries, petrochemical plants, natural gas pipelines, etc. The distinction is not a rigid one, since air compressors may be used in the process industries to provide air for instrumentation (instrument air compressors) or for process applications, as in the pneumatic transport of cement and other bulk materials.

The same types of machine — reciprocating, rotary screw and centrifugal (see below) — may be used in both air and gas compressors, but the latter normally handle much bigger volumes and hence tend to be larger units.

Process gas compressors are produced by a variety of companies such as GHH and Demag in Germany; Nuovo Pignone in Italy; Sulzer in Switzerland; and in the U.S. Clark (subsidiary of Dresser Industries), Elliott (subsidiary of Carrier Corporation) and Ingersoll-

Rand. In the UK Bryan Donkin (subsidiary of Hopkinson Holdings) and Peter Brotherhood compete in certain areas of the market.

Several of these companies also compete in air compressors. Demag, for example, offers a wide range of standard plant air machines and is one of the market leaders in West Germany in portable compressors. Elliott, though primarily in the process field, also offers centrifugal compressors for the plant air market.

Volume, pressure and power. The volume of air or gas which a compressor can handle is expressed in cubic feet per minute (cfm). Most plant air compressors have a capacity of less than 2,000 cfm, whereas the biggest centrifugal compressors in process gas applications can handle capacities of up to 700,000 cfm. The pressure of the air or gas is measured in pounds per square inch (psi). The usual plant air compressor operates at 120-125 psi. The power to drive the compressor is obtained from an electric motor or an internal combustion engine; the horsepower required depends on the volume of gas to be handled.

What is "oil-free" air? Where lubricated compressors are used, the air is polluted with some oil. This may be acceptable in many plant air applications — for example, where the air is used to power small hand tools — but some users, particularly in the food and pharmaceutical industries, require "oil-free" air. For this purpose "dry" or non-lubricated compressors are used.

Types of compressor. There are two basic types of compressor — positive displacement types and dynamic types. In the former the increase in pressure is obtained by enclosing a volume of gas in a confined space, then reducing it by mechanical action. Dynamic

compressors are rotary, continuous-flow machines in which the rapidly rotating element accelerates the gas as it passes through the element.

The oldest and most common positive displacement machine is the reciprocating piston compressor, in which the compressing and displacing element is a piston having a reciprocating motion within a cylinder. Reciprocating compressors normally have self-acting valves; the design and quality of the valves have an important bearing on the performance of the compressor and on the cost of maintenance.

Periphery

The best-known of the dynamic types is the centrifugal compressor. In this machine the gas is fed to the centre of a rotating wheel with radial blades, known as the impeller, which throws the gas to the periphery by centrifugal force.

Other types of positive displacement compressor are the rotary vane compressor, the Roots blower and the liquid-ring compressor, while the dynamic category includes the axial flow compressor, the mixed flow compressor and the ejector. In the axial compressor the gas passes axially along the compressor through alternate rows of rotating and stationary blades which impart velocity and then pressure to the gas. Mixed flow compressors contain some of the characteristics of both centrifugal and axial flow compressors.

One of the major developments of the past 20 years has been the growing popularity of the rotary screw compressor, which, though a positive displacement machine, incorporates the entirely rotary action of a centrifugal compressor. Because it can operate at high

shaft speeds, it combines high capacity with small size. It is easy to install and has a low noise level. It has no valves and only two moving parts, the two counter-rotating rotors; thus the maintenance costs are low compared to the reciprocating compressor. The screw can be either a dry (oil-free) compressor or an oil-injected compressor.

The rotary screw compressor was invented by a Swedish research company, Svenska Rotor Maskiner Aktiebolag (SRM), which is the principal holder of the worldwide patents on the rotary screw method of compression. The technique was licensed by SRM to compressor makers around the world. Most of the major companies, such as Atlas-Copco, Ingersoll-Rand, CompAir and Joy, now offer screw compressors as well as reciprocating compressors and, in some cases, centrifugal compressors. In the U.S. Solair has based its rapid growth in the past 15 years entirely on the screw compressor.

The first screw licence was obtained by the Howden Group in the UK. Its subsidiary, Howden Compressors in Glasgow, has developed the screw in a number of ways, particularly for industrial refrigeration (of which Howden claims to be the largest world supplier), oil-free compressors for petrochemical and process applications, and a range of plant air compressors. Howden granted a sub-licence to Holman Brothers, which merged in 1968 with Broom and Wade to form CompAir; this company manufactures a range of rotary screw compressors for stationary and portable applications.

Several of the big compressed air groups now offer reciprocating, screw and centrifugal compressors. All three can be used in standard plant air applications, but each has its particular

strengths and weaknesses. For small-volume applications, where the volume needed is below 100 cfm and the horsepower required is 25 hp or less the reciprocating machine has tended to be the first choice — although the screw is increasingly competitive down to 70 cfm or lower. Between 100 and 1200 cfm, with horsepower ranging from 25 to 300 hp, the reciprocating and the screw machine compete against each other. Both types can be designed to handle much bigger volumes.

After 1200 cfm the centrifugal machine begins to compete in certain applications, but it is in bigger volumes, above 4000 cfm, where this machine comes into its own.

Manufacturers are continually seeking to extend the advantages of their particular machine into new sectors of the market. Stationary versus portable compressors.

Stationary compressors are normally installed within a factory to supply compressed air for operating pneumatic tools or controls, for conveying materials, for operating machinery such as paint spraying equipment, and many other purposes. They are described as plant air compressors or instrument air compressors and they are normally driven by an electric motor.

Portable compressors are used outside the factory, typically on construction sites and in connection with mining and tunnelling operations. They are normally driven by a diesel engine and they are used to power paving breakers and other contractors' tools, rock drills and other mining and tunnelling equipment. In some applications hydraulically powered machines compete with pneumatic tools.

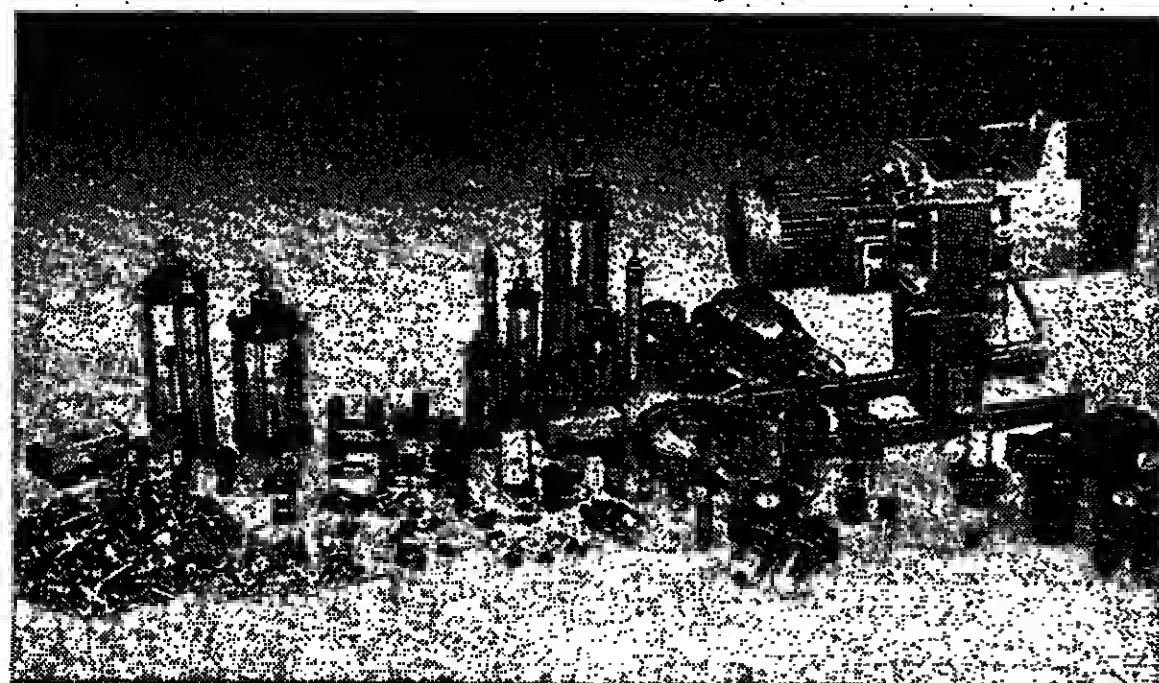
Geoffrey Owen

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Stratford-upon-Avon,
Warwick CV37 0BP.
Phone 0789 68046

Reliability the key to development

DEVELOPMENTS IN compressors and pneumatic equipment tend to be cautiously evolutionary rather than dramatic. The watchword is reliability, for in general the customer's plant and equipment being operated is likely to be substantially more expensive and so, therefore, is a breakdown.

No compressor or pneumatic equipment maker is keen to be accused of being responsible, through failure of his products, for expensive downtime. He seeks to build them for trouble-free operation over the ten to 15 years of the life of the machinery being operated.

The development of the petrol engine provides an analogy of evolutionary progress at considerable intervals, while buyers of pneumatic equipment, which delivers compressed air or gas to their processes, like to know that spares will be readily available over the life of the equipment and that if they want to install another pneumatically-actuated machine they can count on the same spares and service routine.

This is not to say that research and development in the industry, take a back seat. Rather that they are subordinated to the over-riding need for complete reliability. It is an emphasis that does not apply so strongly in some other industries.

Whether, or when, to introduce a new product or range is largely a matter for individual judgment. Most equipment makers have, waiting in the wings, new or updated products that have already been extensively field tested following factory acceptance trials.

On the other hand there are periods and this is one of them, when shrinking markets or the need to respond to advancing process control technology brings new products forward on an unusually broad front.

Both factory are at work, and over the next two years one can expect to see major companies coming forward with new products, some of which will mark a radical change in design, and put an end to the comparative lack of innovation in recent years.

Steady

Since pneumatic tools were designed 30 or 40 years ago, the progress has been steady if unspectacular. In the past few years the energy crisis and inflation have meant that material and production costs have been rising — and so has the resistance of customers to increased prices.

In addition, the demand for better ergonomically-designed tools that are lighter, more comfortable to handle and are cushioned against vibration has been growing. Simultaneously, there has been a call for lower noise levels, echoed by increasingly stringent legislation. Higher up the technological scale have been the tentative moves towards a paperless con-

trol of factory processes, and in this area, too, industry equipment leaders are ready or are preparing to launch new products designed around new machinery technology in which electronic controls, micro-processors, visual display units, and computers are beginning to transform the market place.

So the pressure for lighter low-cost equipment that is easier to handle, simpler to maintain and is in sympathy with the coming revolution in factory automation is really beginning to build up. Examples of what is happening, as is so frequently pointed out, are easily found in other countries, less easily here. It is heartening to note that international companies based in the UK are not just responding to the new requirements but in some instances are leading the technical field.

Protection

Equipment makers are assessing newer materials, such as plastics, which can be more cheaply formed, and lightweight ones such as aluminium and zinc diecastings to see how they can be used with advantage. Powder paint technology is also in evidence to improve protection against chipping.

One or two companies have re-organised their departments to give much more prominence to putting equipment on-line, linked in to computer-aided or controlled machines and processes. One of the first phases is likely to be in robotics. Although the UK lags behind other industrial countries in their use — about half the total are in the BL factory making the new Mini-Metro — no one doubts that the revolution is on its way.

One of the areas equipment makers are looking at is the "pick and place" operations in lightest component manufacture and assembly. Some of the new equipment coming along will be well in advance of robot installations here, but what leading manufacturers are looking at are world markets. About half, sometimes more, of production is sold competitively overseas.

The interface between electronics and air, to control equipment and improve the speed of its response, seems bound to grow. While in many instances equipment will be tapped in to system supplied by big, outside compressors, the development of compact package units in which noise attenuation has been reduced to 60 dBA at one metre has opened up the alternative of individual units on the shop floor supplying adjacent machinery and processes.

This is a concept that appeals more particularly to smaller but expanding businesses. The big brothers the small compressors have automatic stop-start facilities to respond to changes in demand for air.

It is said that 10 per cent of the industrial electricity load is used to compress air for equipment. This gives some idea of the range of uses, some of which are outside, perhaps in a quarry for opening hopper doors, or in the harsh environment of a foundry.

Many pieces of equipment fail to get proper attention and servicing. Since the maker seldom knows where his equipment is going to operate he risks being blamed for breakdowns unless precautions are taken. One or two manufacturers, though by no means all, have tried to anticipate misuse not only by redesigning equipment in ways indicated above but also by the use of stainless steel piston rods as standard to prevent rusting.

At the other end of the scale there has been a move to introduce plastics and lightweight materials, though some argue that not only is there no performance advantage but no significant price advantage either. All the same, it is an area which manufacturers are keeping a keen eye on and, indeed, they use such plastics as nylon for tubing.

Plastic piping is largely taking over from metal piping for a growing list of applications and has led to the design of push-in fittings, adequate for working pressures up to 10 bars.

Advantage

This development has been paralleled by refinements that enable a valve to be disconnected and replaced without disturbing associated pipework. This is achieved by a sub-base valve comprising a valve module and a base module which the customer can assemble to form a complete valve unit.

The method has the added advantage of avoiding wrong reconnections, besides minimising downtime. The application of flexible nylon piping has immensely improved the prospects for pneumatic equipment being integrated into control circuitry, and the advent of micro-processors is considered to open up the market even more.

A number of leading manufacturers with worldwide markets to exploit — and defend — are heavily engaged on development work with micro-processors and sophisticated control machinery. From the very simple to random access memory facilities, Solenoid valve technology is advancing to the point where a new type of non-lubricated valve should shortly be available, together with non-electric and non-magnetic automatic switching devices and ancillary equipment.

The race to seize the potential benefits offered by developments in control technology for pneumatic equipment is on. In the next two or three years customers will be able to buy a complete package down to the control panel.

Peter Cartwright

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IMI

Strong competitive pressures in varied sectors

THERE ARE many hundreds of companies which participate in the compressed air industry. Some are large concerns which offer a broad spread of products and have an international network of manufacturing plants. Others specialise in a narrow segment of the business where they aim, by concentration of effort, to provide a better product and a better service than that of their larger rivals.

In virtually every segment there are enough companies to ensure that competitive pressures are strong. Profit margins in standard products tend to be low. Thus there is always an incentive to strive for improvements in manufacturing efficiency which will reduce the cost of the machine and for technical advances which will enhance its performance and reliability.

At one end of the industry in terms of size and diversity are the large international companies of which Ingersoll-Rand of the U.S. and Atlas Copco of Sweden are the two leading examples. These and a handful of other companies, including CompAir in the UK, make a range of stationary compressors for in-plant purposes.

Fillip

They make the industrial tools which are powered by those compressors. They make portable compressors for use in construction and mining—and the cutting and drilling equipment that goes with them. Some of them make process compressors, both air and gas. Some of them also manufacture pneumatic control equipment.

Atlas Copco has been making compressors, rock drills and pneumatic tools since the early years of the century. But it was the development of the "Swedish method" of rock drilling after the second world war—involving lightweight, self-feed drills, together with drill steels tipped with cemented tungsten carbide—that gave a great fillip to the company's growth.

For some years mining was by far the most important outlet for Atlas Copco equipment, but with the development of other products this has now been reduced to 20 per cent. Manufacturing industry accounts for 40 per cent of the business and, civil engineering, contractors for 35 per cent.

In many countries outside North America, Atlas Copco is the market leader. It is particularly strong in Western Europe, which accounts for 50 per cent of its business—including 15 per cent in Scandinavia. The company has been seeking to build up its position in North America; in 1977 it made an unsuccessful attempt to acquire Sullair the specialist in screw compressors.

Atlas Copco has invested heavily in manufacturing facilities outside Sweden and has sought to achieve economies of scale by specialising at each plant in a particular range of products. Thus most of the company's standard stationary and portable compressors are manufactured by Atlas Copco Airpower NV in Belgium. This is the principal source for Atlas Copco marketing companies in other parts of Europe, including the UK.

In the UK itself the Atlas Copco plant at Hemel Hempstead is the group's principal manufacturer of paving breakers and light rock drills for European and world markets. (Atlas Copco is "in surplus" on its UK exports and imports.) Heavier rock drills and in-

dustrial tools are made mainly in Scandinavia.

In the same way Ingersoll-Rand sales companies in Europe market products manufactured in several different locations. Standard compressors for the European market are made principally in the UK and in Italy, while certain special machines may be brought in from North America.

Three other major American companies—Joy Manufacturing, Gardner-Denver and Chicago Pneumatic Tool (which trades in the UK under the name Consolidated Pneumatic)—compete in most products and in most markets. Joy, based in Pittsburgh, is probably second to Ingersoll-Rand in the U.S. air compressor market and is a significant contender in Europe; it has a factory making a wide range of air compressors in East Kilbride, Scotland.

Like Ingersoll-Rand, it offers reciprocating, rotary screw and centrifugal compressors but air machinery represents only 28 per cent of its total sales. It makes mining equipment, air pollution control equipment, and other products.

Gardner-Denver also has a big commitment to mining and this company supplies specialised equipment used in exploration for oil, water and minerals. It has plants in the UK and in West Germany.

Last year Gardner-Denver was merged with Cooper Industries, one of the leading manufacturers of compressors for natural gas production and distribution. The effect of the merger is to produce a large, broadly-based engineering group with a comprehensive range of air and gas compressors.

Chicago Pneumatic Tool was incorporated in 1901 to exploit the development of air hammers which had been introduced to foundries in the U.S. and the UK in the latter part of the last century. It has traditionally derived a large proportion of its business from industrial tools, particularly those used in the motor industry and in automotive repair shops.

Competition in the so-called "after-market" has been extremely fierce. Japanese manufacturers have made big inroads in the U.S. and to some extent in Western Europe in this sector. But CP also makes and sells a full range of stationary and portable compressors and has diversified into other machinery and components.

Target

In 1967 it was the target of a takeover offer from Caterpillar Tractor, which wanted to add compressors to its line of construction equipment, but the deal foundered on anti-trust grounds. Chicago Pneumatic has two factories in Scotland making tools and another at Corby which manufactures the CP range of Single Screw portable and industrial compressors.

It was the international strength of these five companies—one Swedish and four American—that provided part of the rationale for the creation in 1968 of the British company, CompAir. Encouraged by the Industrial Reorganisation Corporation, this merger brought together two leading British compressor companies, Holman Brothers, based in Cornwall, and Broom and Wade, based in High Wycombe.

Holman Brothers was particularly strong in the mining industry and had the additional advantage of holding a sub-licence to manufacture the rotary screw compressor, which

was clearly going to eat into the market served by the reciprocating piston machine.

Since the 1968 merger CompAir has steadily broadened its position both in products and in geographical spread. It has established itself as one of the six leading international companies in the field, as well as being the clear UK market leader in industrial plant air compressors and portables. Its acquisitions in the UK have included Reavell, making specialised marine and industrial compressors and centrifugal compressors for process work, and Hydrovane, making a distinctive range of light portable and stationary compressors based on the rotary vane principle.

CompAir moved into the U.S. in 1971 with the acquisition of Kellogg-American and has since made two further acquisitions in that country. In Europe it bought Compresseurs Luchard in France and has been building up its own marketing organisation in West Germany.

A challenge of a different sort to the international leaders

came in 1965 with the formation in the U.S. of Sullair Corporation. The entrepreneurs in charge of this company were convinced that the rotary screw compressor—which had been on the market for some years but not energetically exploited—could provide the basis for an assault on the established companies.

Spectacular

Sullair's growth has been spectacular: between 1970 and 1978 sales rose from \$11m to \$103m and net income from \$470,000 to \$6.7m. Besides making portable compressors for construction and mining and stationary compressors for plant air, Sullair also makes industrial refrigeration screw compressors for the food industry and is developing gas compressors for petrochemical and other process applications.

In Europe, Sullair has a plant in Germany which is jointly owned with Gutehoffnungshütte (GHH), the big German engineering group, and with Mr. Peter Dau, president of Sullair

Europe. As in the U.S., it concentrates entirely on screw compressors and has no intention of diversifying into other types.

Sullair Europe has made a successful impact in West Germany, Austria and Switzerland and is planning to extend its business to other markets, including the UK.

There are other companies with strengths in particular sectors of the market. In the UK, for example, APE-Bellis, part of Amalgamated Power Engineering, concentrates on reciprocating compressors and is particularly strong in the medium and heavy-duty end of the market.

It has been notably successful in the offshore oil industry, where its compressors are used to supply service air on platforms and oil-free air for control and instrument air requirements.

In West Germany, Demag is a strong contender in most sectors of the compressor business. One of the French leaders is Maco Meudon, part of IEH, the construction equipment group.

SOME MAJOR AIR COMPRESSOR MANUFACTURERS

(Figures based on 1978 financial year)

INGERSOLL-RAND
Sales \$2,231m
After-tax profit \$133m
Number of employees... 48,730
A diversified mechanical engineering company, Ingersoll-Rand is also a major producer of pumps, turbines, gas compressors, needle bearings, locks, vibratory compactors and other products.

ATLAS COPCO
Sales \$1,107m
After-tax profit \$34m
Number of employees... 17,660
With its headquarters in Sweden, Atlas Copco is an international company with its business based mainly on compressed air. It has diversified into hydraulic components and hydraulic drilling equipment. (Figures converted from Swedish Kronor at the rate of \$1=SKr 4.285).

JOY MANUFACTURING
Sales \$714m
After-tax profit \$39m
Number of employees... 12,550
Joy's two operating subsidiaries are Joy Machinery, making mainly mining equipment based on pneumatic and hydraulic power, and Joy Industrial Equipment, making fans, filters, electrical connectors and a variety of equipment for the oil industry.

GARDNER-DENVER
Sales \$652m
After-tax profit \$51m
Number of employees... 12,650
Gardner-Denver makes construction and mining machinery, industrial compressors and tools, and equipment for oil and general exploration. Last year it merged with Cooper Industries, a leading manufacturer of engines and gas compressors for the oil and gas industries.

CHICAGO PNEUMATIC TOOL
Sales \$377m
After-tax profit \$21m
Number of employees... 9,220
This company, which trades in the UK as Consolidated Pneumatic, makes a wide range of pneumatic tools and air compressors and has diversified by acquisition into instruments, including temperature recorders and controls.

COMPAIR
Sales \$147m
After-tax profit \$6.2m
Number of employees... 8,000
CompAir, the leading British compressed air group, makes a wide range of industrial plant air compressors, power tools, portable compressors and contractors' plant, rock-drilling equipment, pneumatic and hydraulic controls.

Finally, there are the companies which do not make air compressors, but specialise in the machinery and equipment that are powered by compressors. They compete against the big international companies on a narrow front, but often successfully.

In pneumatic tools there are specialists like Desoutter Brothers in the UK and Thor

Power Tools of the U.S. In pneumatic control equipment there are companies like Martonair and Enots (part of IMI) in the UK and Festo in Germany.

Yet another separate segment is air treatment and transmission equipment, where Norgren, a subsidiary of IMI, is one of the leading companies. Another specialised applica-

tion of compressed air is in surface treatment—for example, the spray painting of car bodies. Here again, although the major companies compete for the business, the lion's share tends to be won by specialists. The leading company is probably Devilbiss, a subsidiary of Champion Spark Plug in the U.S.

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Hydrovane, famous for roadside compressors and industrial power packs, is the only compressor maker ever to receive the coveted Design Council Award for Engineering.

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Lowering a cylinder top cover during the construction of a large three-stage, three-cylinder compressor at the Birmingham works of APE-Bellis

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Loyalties to compressor types

TALK TO APE-Belliss in Birmingham about plant air compressors and you will hear a powerful case for the reciprocating machine. "The reciprocating compressor" says the company which has been building them for the past 75 years, "still has unparalleled efficiency as compared with rotary types, all of which show a 20 per cent or worse shortfall on running costs — a factor which can only strengthen the market position of the reciprocating machine as worldwide power costs continue to rise."

APE-Belliss, formerly Belliss and Morcom and since 1968 a subsidiary of Amalgamated Power Engineering, is best known as a producer of medium and heavy-duty compressors. It has a large share of the UK market in the 1000-2000 cfm range. Although it has been extending its range downwards — it now offers machines with 330 cfm and 500 cfm capacity — it does not make small plant air compressors nor does it compete in portables. Being wholly committed to reciprocating compressors, the company devotes a great deal of effort to improving their performance. It has made a particular specialisation of the manufacture of oil-free compressors for instrument air and process air applications.

Its reputation as a supplier of rugged and reliable machines has been enhanced by its success in supplying air power to offshore platforms. APE-Belliss has supplied more than 70 compressed air modules for the North Sea. These machines are capable of operating continuously in all weather conditions while providing oil-free air for instrumentation and control purposes.

For a different perspective on the industry talk to Mr. Peter Dau, president of Sullair Europe, the European affiliate of the fast-growing American company. Sullair is wholly committed to the rotary screw compressor, starting with portables and then moving, in the late 1960s, into the stationary plant market.

Mr. Dau attributes much of Sullair's success to the entrepreneurial drive of its manage-

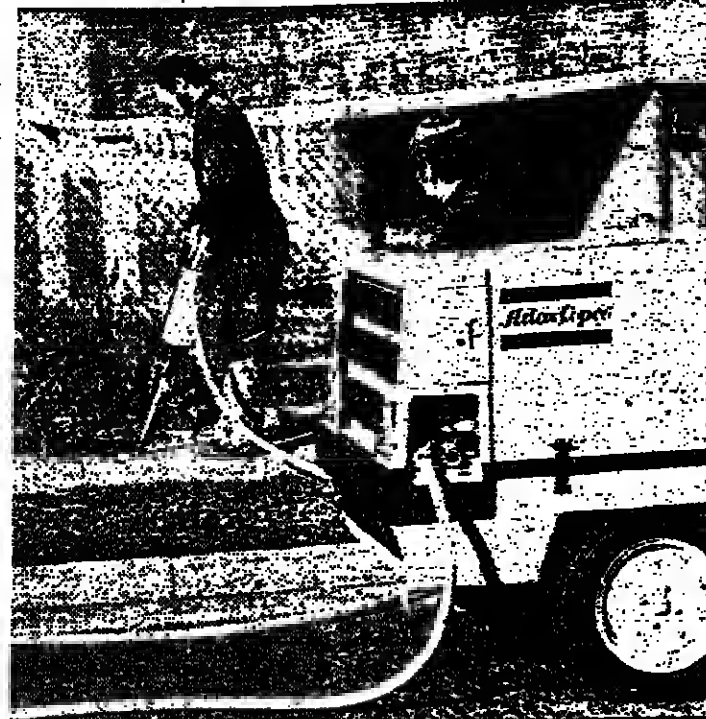
ment team, but he argues that the company's dedication to the screw machine has been a big asset. He suggests that companies which took on the screw as a supplement to their established reciprocating machines were reluctant to push it too hard because they were afraid of losing the spare business associated with reciprocating compressors. The screw compressor, having very few moving parts, has low maintenance costs and a low spare requirement.

Sullair has been seeking to extend the capabilities of the screw both upwards and downwards—below 50 cfm where it is competing in the mass market for piston compressors, and above 2000 cfm where it is up against the centrifugal machine. At present the screw is too expensive for the low-volume end of the market but Sullair is working on new rotor designs which could make it competitive in the 10-15 cfm area. Sullair is convinced that for at least the next ten years there will be plenty of scope for enlarging the role of the screw compressor in the plant air market.

To complete the picture of the three main competing types of machine, Ingersoll-Rand claims that its Centac line of centrifugal compressors has shown an impressive growth in the plant air market as has Sullair's screw compressor. First introduced in 1966, the Centac compressor covers a range from 1250 to 15,000 cfm. Where large volumes of oil-free air are required for continuous-duty operation, the Centac is a strong contender.

Choice

Unlike Sullair and APE-Belliss, Ingersoll-Rand is in a position to offer customers a choice of reciprocating, rotary screw and centrifugal machines. (APE-Belliss does market centrifugal air compressors for applications over 2000 cfm, but these machines are made by Dresser-Clark.) Thus it can claim to provide the customer with exactly the package which suits his requirements; it does not have to push one particular



Atlas Copco's new XAS 40 paving breaker has a noise output of 75 decibels, to conform to many local authorities' regulations.

design or type of machine.

Joy Manufacturing, one of Ingersoll-Rand's strongest rivals in the U.S. domestic market, is in a similar position. It makes reciprocating compressors, which are designed to handle volumes between 80 cfm and 1100 cfm, screw compressors (90 cfm to 590 cfm) and centrifugal or "turbo" compressors (1750 cfm to 35,000 cfm). The centrifugal machines, which produce oil-free air, are widely used in the petrochemical and process industries, but the company sees a trend towards the adoption of packaged turbo-compressors for the provision of plant air; the reliability and low maintenance requirements of the units offset their higher capital cost.

It will always be a matter for debate whether the advantages of offering a broad line of products outweigh the benefits which companies like APE-Belliss and Sullair derive from specialisation. CompAir, the leading British-owned group, has sought by acquisition and by internal development to extend its range of products and thus serve most sectors of

the market—though it does not venture into the very high volume process applications. Its Broomfield line of compressors for general industrial use includes small machines with outputs between 2.5 and 85 cfm and heavy-duty machines delivering standard or oil-free air in outputs up to 3260 cfm. At the top end CompAir's Revell subsidiary makes high-pressure (4,500 psi) reciprocating piston machines as well as centrifugal compressors with capacities up to 100,000 cubic metres per hour.

Similarly Atlas Copco, though it does not manufacture a centrifugal compressor, covers a very wide spectrum with its reciprocating and rotary screw machines. These range from the small Airjet machines with a minimum capacity of 4 cfm to the ZR compressed air plants producing up to 12,000 cfm of oil-free air. The top-of-the-line ZRS machine, which is an oil-free rotary screw compressor, is in some applications a direct competitor to a centrifugal compressor such as Ingersoll-Rand's Centac machine.

Chicago Pneumatic has recently introduced its single screw compressors in the UK, backed by a three year warranty. CP is offering a 24-hour, seven days a week breakdown service on the compressor unit. The new machine is being

assembled at a new factory in Corby, with the air ends made at another UK factory at Fraserburgh, Aberdeenshire; the first two models in the range produce 140 cfm and 185 cfm. The single screw is a development of the rotary screw technology on which several companies are working.

With the market in the UK growing slowly if at all, manufacturers have to find new ways of attracting business, either by improving the product or by superior after-sales service. There is little they can do to enlarge the market itself, although new opportunities can sometimes be seized. For example, Atlas Copco has developed a useful business in supplying portable compressors as standby units for industrial applications. The PT series of oil-free rotary screw compressors, with capacities from 900 cfm to 1,500 cfm, is particularly suitable for this application. They are normally supplied through plant hire companies, for whom the industrial standby market is particularly valuable at a time of depressed activity in the construction industry.

Both in portable compressors for construction and mining and in plant air compressors the industry's capacity is likely to be in excess of demand for some time to come. Perhaps the most positive element in the market is that users, particularly large users in such fields as vehicle manufacture and the food industry, are becoming more demanding in the quality of compressed air and the efficiency with which it is supplied. This puts an even bigger premium on product development and improved technical performance. Those companies which can spread their development costs over a large volume of business may enjoy an advantage.

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PROFILE: Ingersoll-Rand

Broader product range

INGERSOLL-RAND is the leading supplier of air compressors in the U.S. and has a strong position in the international market. In Europe it has manufacturing facilities in the UK and in Italy and is a major contender in most segments of the business.

Unlike its principal European competitor Atlas Copco of Sweden, Ingersoll-Rand has broadened its product range to include gas compressors for natural gas production and transport, petrochemical plants and other process applications. It is a diversified mechanical engineering concern, with important interests in pumps, needle bearings, gas turbines, locks and other machinery lines.

Yet compressed air was a key technology for Ingersoll-Rand when the company was taking shape in the early years of the century and it remains a substantial part of its business. The earliest products were rock drills used for construction work on Manhattan Island and this led to the development of a range of air compressors and pneumatic tools.

It was rock drilling which first took Ingersoll-Rand into overseas markets: as new mining ventures became established, demand for pumps and compressors followed. At the same time the exploitation of natural gas in the U.S. brought the company into process compressors.

Ingersoll-Rand now has a broader range of compressors than any of its rivals. In stationary and portable air compressors, for example, it can offer reciprocating, screw and centrifugal machines, ranging from 10 to 15,000 horsepower. On the process side there are centrifugal and axial-flow units with capacities up to 700,000 cfm. But because of its interests in pumps, bearings and other products, the company is not over-dependent on any one product or market segment.

Although he recognises the advantages of specialisation, Mr. William Wearley, chairman and chief executive officer, is convinced that Ingersoll-Rand's diversity is a source of strength. "We must carry on a large and consistent programme of research and development," he says, "and that means we must have a stable, reliable base load of operations. Each one of the markets we serve is cyclical, but we have diversified enough to maintain a steady flow of business."

One example of new product development which was influenced by Ingersoll-Rand's broad range of activities was the Centac centrifugal compressor.

It is a high-speed machine using some of the same technology as jet engines, requiring advanced metallurgy and sophisticated machining techniques.

Used as a plant air compressor, it produces a lot of air with minimum vibration and in a compact configuration; it is especially suitable for high-volume applications as in the motor industry. The Centac line was a way of using the technology developed for high-volume process applications in the plant air field.

Despite the growth of rival technologies Mr. Wearley is confident that compressed air will offer plenty of opportunities in the years to come. He accepts that in rock drilling, for example, "you can put more energy into a drill with hydraulic power." Hydraulics will make inroads in the drilling business, but he points out that hydraulic machinery is sensitive — requiring almost as much maintenance as an aircraft — and people are used to pretty rough and ready methods in mining and construction.

Any losses which compressed air may suffer in this market can be made up in other fields. For example, Ingersoll-Rand has developed a very substantial business in soot blowers for coal-fired power stations — a market in which the company has moved rapidly to a dominant market share.

Attraction

Will Ingersoll-Rand diversify even further? "We will want to broaden our base somewhat by acquisition," says Mr. Wearley, "but we will stay mainly in the mechanical engineering business." The aim is not diversification for the sake of it, but to find products and markets where Ingersoll-Rand can be a major force.

"We want to be very important in the things we do, preferably market leader or no worse than No. 2." That was the attraction of Torrington, the world leader in needle bearings, a business which Ingersoll-Rand knew and understood.

At the same time Mr. Wearley intends to push internal development as strongly as possible. Although a list of Ingersoll-Rand's businesses and technologies can be described as mature, the company stands to be one of the major beneficiaries from the enormous increase in energy investment likely to take place over the next few years. There will be demand for pumps, compressors and other Ingersoll-Rand equipment in oil and gas production, oil refining and gas processing, coal mining and electricity generation.

In 1978 Ingersoll-Rand spent \$24m on capital investment and \$22m on research, engineering and development. New products, some of them based on compressed air, will play an increasing part in the company's drive to enlarge its share of world markets.

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ADVANCED tools for use within a factory cover a wide range of applications. They range from the sophisticated multi-joint installation on a car assembly line to the simple screw drivers and nut runners used in garages and vehicle repair shops. In the manufacture of vehicles, components and other high-volume assembly industries, pneumatic tools are used extensively. They are used for everything from assembly to painting, leading to orders for fully engineered, assembly systems rather than discrete assembly tools. These orders might be valued at several hundred thousand pounds. But the great majority of industrial customers continues to order pneumatic tools in much smaller quantities—say a few dozen a year—and this is the bread-and-butter of the tool suppliers' business.

It is the replacement of manual effort by power-assisted machines in assembly-type operations which has been the basis for the growth of pneumatic tools. Their safety, reliability and relatively low cost represent advantages which for most applications cannot be matched by any other sort of tool.

Single-minded

The broad-line compressed air companies are major suppliers of industrial tools. Yet there appear to be no overwhelming advantages in being able to offer both the compressor and the tools; most users purchase the two types of equipment separately. In the UK the market leader is Desoutter Brothers, an independent company which does not manufacture its own compressors. It has devoted itself single-mindedly to pneumatic industrial tools; it is believed to have about 40 per cent of the UK market and perhaps 12 per cent of the EEC market extending the UK.

Another important contender which does make its own compressors is Thor, part of the American-owned Stewart-Warner Corporation. Thor,

which has a UK factory at Tyne-mouth, makes a wide range of electric and pneumatic tools which includes impact wrenches, grinders, nut setters, screw drivers, holsts and suspension balancers.

Other major competitors in the UK market include Ingersoll-Rand, Atlas Copco, Chicago Pneumatic Tool, CompAir, Gardner-Denver and Aro. Most of these companies compete internationally, but the major European companies have their own national companies which have a substantial share of the business.

A new source of competition in the last few years has been Japan, whose manufacturers have hit hard at the high-volume, low-priced end of the trade, particularly the garage after-market. Chicago Pneumatic Tool, which has traditionally been the leader in this market, has felt the brunt of lowest competition. In his annual statement to shareholders last year the president of the company, Mr. Thomas Latimer, commented: "In auto service tools the established U.S. manufacturers have faced a large volume of imports at low prices, several of which were copies of CP tools. Some have cut back production or left the business in favour of imports and CP."

Mr. Latimer commented that the change in the yen/dollar relationship had helped to correct the situation and that profit margins had "modestly improved." Nevertheless, Japanese-made tools continue to be a significant factor at this end of the market, in Europe as well as in the U.S. Most of the major European and American companies market some tools which are wholly or partly Japanese in origin.

The erosion of profit margins at the bottom-end of the market has provided an extra incentive for companies to go for products of higher added value. There is an important difference between the heavy-duty or industrial market and the light-duty or garage market, involving different tolerances and different

manufacturing techniques. Within the industrial market the major companies are seeking to achieve a technological edge over their rivals. Atlas Copco, for instance, has moved strongly into multi-tool installations, especially for the motor industry; a recent large order was for the new Ford engine plant in South Wales.

Similarly Thor has developed its PAR system which combines an air-driven nut setter with an electronic module; this monitors the torque being applied to the fastener and automatically shuts off the tool when specified limits of torque and tension have been reached.

Tools have had to be redesigned and made quieter to meet new noise requirements. The interval between major new product introductions has been shortened. Electronic controls are playing a bigger part in the business. As in other parts of the industry, the application of electronics to compressed air power has become an essential element in the major companies' product strategy.

In contractors' tools and mining equipment the same trend towards higher performance and greater sophistication is apparent, but here the com-

pressed air industry has had to contend with the inroads of a rival technology—hydraulics. Hydraulic systems provide a more efficient method than compressed air for transmitting power; they have a higher output in relation to their size and they are easier to silence. On the negative side they are more sensitive than compressed air systems. Their maintenance costs are higher and they are less suitable for operation in dirty environments where contamination can damage the components and cause breakdowns. Nevertheless, it has been clear for some years that hydraulically powered equipment would play an increasing part in mining and construction; hence the compressed air specialists have had to adjust to the competition, usually by joining it.

Reputation

CompAir's Holman range of hard-rock drilling equipment has enjoyed a high reputation in mines and quarries for nearly a century. But CompAir needed to supplement Holman's compressed air technology with an involvement in hydraulics. So a long-term agreement was negotiated with a Finnish com-

pany, Tamrock, whereby CompAir companies would market its mechanised underground rock-drilling rigs in key territories outside Scandinavia and the Comecon area. In this way the British group has not only protected its flank against the growth of hydraulics but, more positively, gained access to the know-how and development resources of a successful specialist in the application of hydraulics to mining.

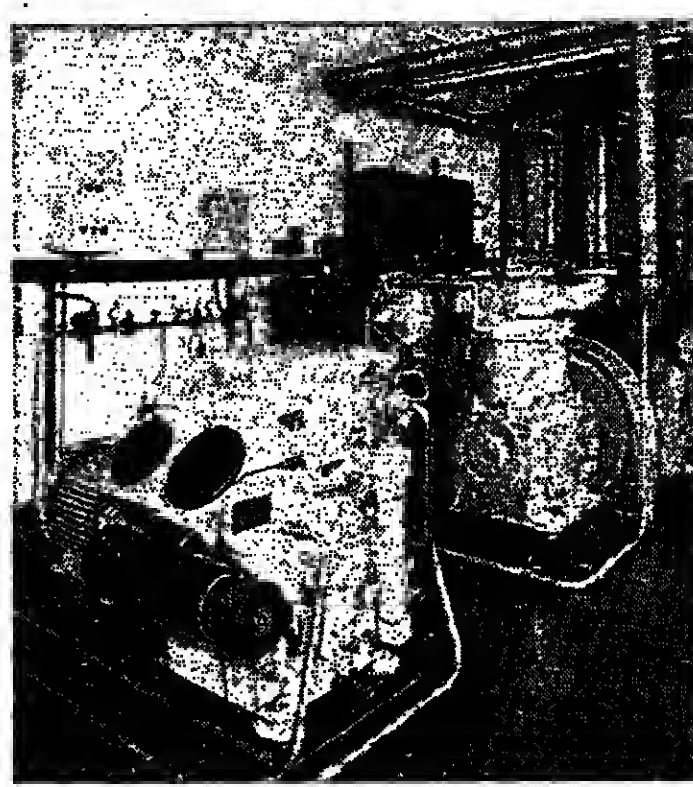
Atlas Copco has made a large investment in developing its own range of hydraulic components and machinery. One of its subsidiaries, Monsun-Tison, is responsible for the development and manufacture of both pneumatic and hydraulic components and systems; it supplies hydraulic components both to outside customers, such as mobile crane manufacturers, and for use in Atlas Copco equipment.

Atlas Copco MCT, the subsidiary responsible for mining and construction equipment, has been making strenuous efforts to establish a position of market leadership in hydraulic rock drilling, especially in the U.S. A new series of hydraulic drills, mounted on rigs, have been developed both for underground

and surface drilling. The importance Atlas Copco attaches both to this side of its activities and to the U.S. market is reflected in the recent acquisition of Jarva in the U.S., a specialist in full-face tunnelling techniques.

Despite the growth of hydraulics there will still be a substantial demand for pneumatically-operated equipment such as paving breakers and other contractors' tools. Apart from Desoutter, most of the leading industrial tool manufacturers are also prominent in contractors' tools, with Thor, in particular, holding a strong market position. In this business there probably are some marketing advantages for a company which can offer both portable compressors and the tools which are designed to match them; in the UK the plant hire companies are important distribution channels for both types of equipment. Companies like Thor and John Macdonald, which do not make their own compressors, have to convince the customer that their machines offer advantages in performance and reliability over what is available from their "integrated" rivals.

G.O.



This CompAir Reapell VHP36 compressor at McKeechie Metals works at Aldridge, Staffs, is used for charging accumulators

Sooner or later, they all start comparing theirs with ours

It's one of the facts of life that in the compressed air game everyone follows the leader. It happens all over the World—that's where we're pretty big—throughout the World. In fact we're the biggest and that's why everytime someone comes up with something they're very proud of, they naturally compare it with one of ours—the best. We don't mind, it's very flattering so long as people don't get the wrong ideas. That's why we'd like to take this opportunity to put a few facts straight.

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- World-wide network of local specialists.

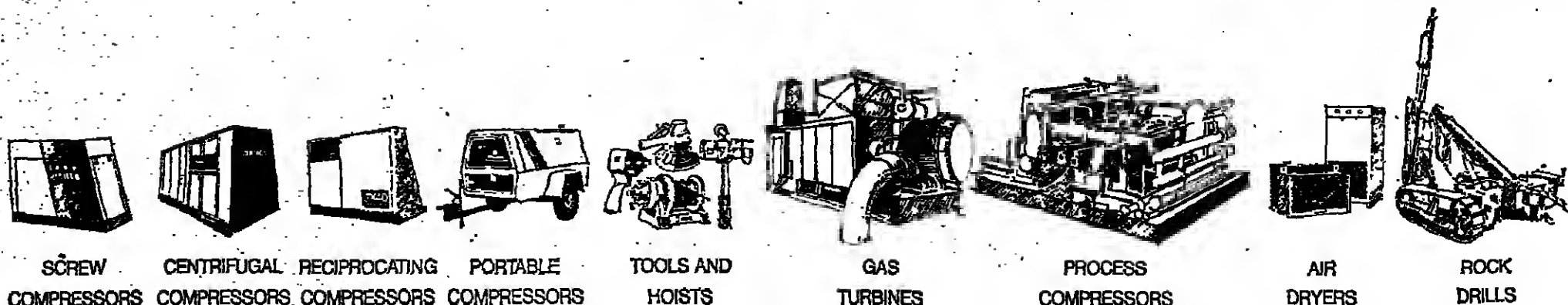
The truth is—there's Ingersoll-Rand, then the rest. Really, there's no comparison.



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PROFILE: Desoutter Brothers

Decision to resist takeover

MR. ROGER DESOUTTER, chairman of Desoutter Brothers, believes that his company can do a better job for its customers and shareholders by staying independent and by concentrating single-mindedly on manufacturing and sale of pneumatic power tools for industry.

That was the argument against the take-over bid from CompAir in 1976. The bid was entirely logical from CompAir's point of view: it saw the acquisition of Desoutter as a means of greatly enlarging the volume of its industrial tools sales and thus of strengthening an important segment of its business. At the same time, it argued, that Desoutter would benefit from the bigger financial and technical resources available to a larger group.

Desoutter, aided by the substantial family shareholdings, successfully fought off the bid. Its performance in the next two years certainly seemed to justify the argument for independence. Pre-tax profits rose from £1.7m in 1975 to £2.6m in 1976 and £3.8m in 1977, before slipping slightly to £3.4m in 1978.

The outcome of the CompAir bid has reinforced the management's conviction that the strategy of independence and specialisation is the correct one. Other big companies in the compressed air business continue to look enviously at Desoutter's volume and market share and wonder whether one day the company will prefer the security of being in a larger group.

The company was founded in 1914 as a partnership manufacturing artificial limbs. Later the business was extended to make and sell a pneumatically-operated hand drill which originally had been developed for the company's own use. Desoutter Brothers became a pioneer in pneumatic industrial tools which proved to be ideally suited for eliminating or reducing manual effort in a wide variety of manufacturing and assembly industries.

After the second world war the manufacture of artificial limbs was discontinued. Since then the tendency has been for Desoutter to become more specialised rather than less. It has, for example, gradually phased out production of electric tools which in the 1930s represented as much as 50 per cent of sales.

In the late 1950s Desoutter ventured into pneumatic controls with the purchase of Lang, but the management found that it could not devote sufficient attention or investment to a product which was different in manufacturing and marketing techniques from its industrial tools. In 1972 Lang was sold to Sperry Rand, which was looking for a pneumatic controls business to complement its strong position in hydraulics.

Desoutter has always believed

in close contact with the customer. All but about 5 per cent of its tools are sold direct to the user, not through distributors. Desoutter's sales engineers, based at the company's headquarters in London or at branches in Birmingham and Manchester, provide the vital link with the many thousands of industrial customers. (Desoutter is only concerned with tools for use within the factory; it does not manufacture contractors' tools, unlike most of its competitors.)

Willingness

In the UK industrial market Desoutter has an estimated 40 per cent of the business, while in the garage trade or "after-market" it reckons to be in second place behind Chicago Pneumatic Tool. By far the largest part of the company's business is in industrial tools, which are handled by the Desoutter Ltd. subsidiary. A separate subsidiary, Desoutter Automotive, serves the garage trade.

Although most of Desoutter's tools are standard products—or at least built up from standard components—it seeks to reinforce its service to the customer by a willingness to make "specials" or "semi-specials."

One of the keys to Desoutter's ability to retain its large share of the market lies in the volume of its production. While at the top end of the market—the sophisticated multi-tool installations required by the motor manufacturers—price may not be the determining factor, it is important in the regular industrial business which provides the bulk of Desoutter's turnover.

Desoutter has a bigger scale of production than any of its competitors in the UK and probably in Europe. It has two factories in North London and another at Angmering in Sussex which is being developed to handle the larger batches on a flow-line basis. There is also a small factory in West Germany making special purpose tooling. Keeping the batch sizes up and the costs down is a constant priority: new automatic profiling machines are being installed in the main London factory to increase the speed and accuracy of machining operations.

Like its fellow specialist Monstair, Desoutter Brothers was early to see the need to develop sales in Continental Europe. The German subsidiary was formed in 1963 and the company also has subsidiaries in Italy and Austria. Desoutter reckons to have about 18 per cent of the German market and 12 per cent of the total EEC market excluding the UK.

The same approach to selling is followed as in the UK, through the company's own sales engineers. Exports amounted to just over £7.3m in 1978 and overseas business represented nearly two-thirds of the company's total turnover of £19.6m. Western Europe is easily the most important outlet, but the company has a subsidiary in the U.S. and is gradually building up its sales there.

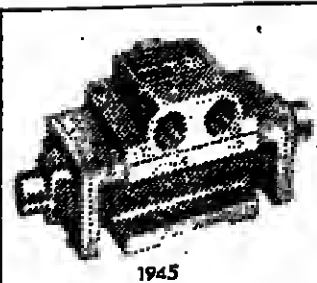
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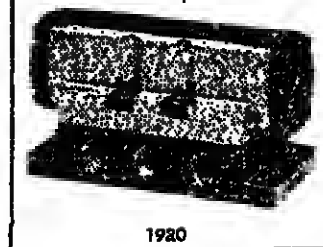
But this is not the time to rest on our laurels. Today the Company is confronted by technological advances, as dramatic in effect as the first Industrial Revolution. The speed of these advances presents us with challenges quite as



1945

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Sperry Vickers have made it. Sperry Vickers will make it.

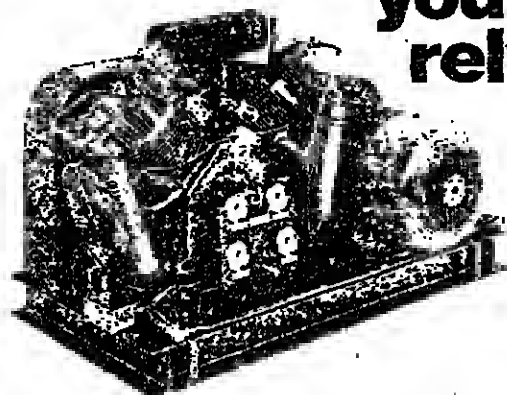


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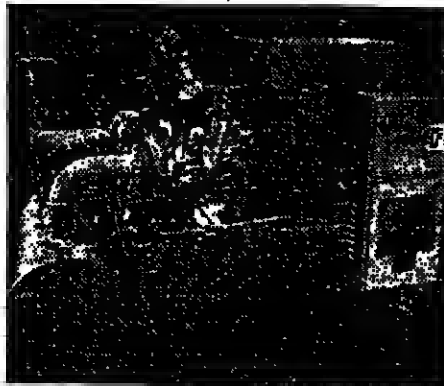
+ And in this "maintenance-minded" machine, there are no buried components. The gearing, intercoolers, aero parts, lube and control systems are each independently accessible. Makes it easy!

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Horizontally split gearbox on all models allows quick, easy inspection of gears, bearings, and seals. PAP PLUS centrifugal compressors are available in ratings from 1,500 to 18,000 cfm.



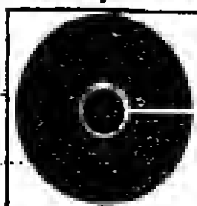
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Enterprise agencies grow through UK

BY JOHN ELLIOTT

THE IDEA of small businesses being helped with their financial, managerial and other problems by large companies appears to be developing into a useful service, according to a survey from the London Enterprise Agency, which was set up last April.

Similar projects are also being developed in Manchester, Birmingham and Leeds, and are being considered in Bristol and Liverpool. In some cases these agencies involve large companies assisting with regional development, including re-planting inner city areas, as well as simply helping small firms.

The London Agency was created by nine large companies and the London Chamber of Commerce to channel help to small businesses. It has now processed several hundred enquiries, as well as handling 40 or more substantial cases and organising conferences and courses.

One particular discovery has been an increasing interest among large firms in spinning off unwanted subsidiaries to employees, who then run them in their own right as independent businesses.

This is not a new idea, but the London Agency reports that a number of large companies have developed a fresh interest in the possibility.

Examples of activities hived off in this way include a market research consultancy, two printing businesses, and an office cleaning service.

In each case the business was peripheral to the large company's main operations, and should now be more effectively developed by the new owners, who are often given the initial security of a long-term contract from their former employer.

The main work of the London Agency has been helping small businesses with a wide range of problems, using the managerial resources of its nine backers—Barclays Bank, Midland Bank, the Industrial and Commercial Finance Corporation, BP, GEC, Shell, Marks and Spencer, IBM, and British Oxygen (BOC).

The three financial concerns have been specially sensitive about not giving the Agency's clients special terms, and about not trying to cream off the best business prospects. They have therefore mainly contributed to

the agency's work by helping to build up the staff of nine who work in the headquarters of the London Chamber of Commerce.

The other companies have been more directly involved in providing help for the 40 or so main cases handled by the agency. No charge is made for the help unless, as sometimes happens, expert outside consultants are needed. One of them helped a small plastics company tackle a stock control problem by lending some of its organisation and methods experts, initially for a week and then for later visits.

Another company helped a theatre lighting manufacturer solve a technical problem which enabled it to obtain financial backing, while another accommodated a leather goods manufacturer on one of its internal training courses.

Businessmen have also been advised on how to start up companies manufacturing industrial safety equipment and electronic products, while one or two consumer goods manufacturers have been helped with their marketing problems.

The large companies providing this help initially had a variety of social, economic and political motives for becoming involved in the agency last April.

One practical benefit they have gained is that the people they have sent out to the small businesses have been exposed to a type of operation which they could never experience in their normal work.

There is therefore a useful training element in the exercise, even if some of the people involved have found it difficult to adjust to the considerably different and more independent life of the small business, which does not have the great mass of expert departments to help the manager do his job.

The next agency to get under way is likely to be the Birmingham venture which is backed by three banks—Barclays, Midland and National Westminster, along with Cadbury Schweppes, Birmingham Post and Mail, Delta Metal, R. M. Douglas Construction, GKN and Lucas Industries. Co-ordinated by the Birmingham Chamber of Commerce, it aims to help inner city as well as small firms' problems and will be drawing up a work programme later this month.

PIETER JOHNSON, general manager of one of Gulf Oil's largest European operations, was in for a bad day.

Just before seven in the morning a Gulf tanker ran aground on a sandbank six miles offshore. One of the tanks containing 5,000 tonnes of crude ruptured, and a slick was spotted heading towards the beaches of a major tourist resort. It was a spot charter sailing under the Liberian flag.

Johnson reached his office just after 8.30, and within minutes had a radio station demanding an interview. Gulf is far from popular among many members of the public, who see it as a multinational which ruthlessly exploits local resources, and also as a major source of pollution.

Johnson agreed to let a reporter come and see him to ask questions on pollution, the effect of the slick on the tourist trade and the implications for the nearby wildlife sanctuary—as well as the possible threat of nationalisation—an issue of growing political interest.

He had scarcely put the phone down when the mayor of the threatened town phoned to demand an audience in the company of a deputation of officials from the tourist trade. Again he agreed to see them.

Before either the radio journalist or the mayoral deputation had arrived the local Member of Parliament was on the phone in a fury over an interview with Gulf's head of research which had appeared that morning in one of the leading national papers.

Leaded petrol harmless

In high dudgeon, the MP complained about Gulf's claim that the present levels of lead in petrol were harmless and presented no risk to health.

The radio reporter arrived and gave Johnson a hard time. How taken aback was he? What compensation would Gulf offer to hoteliers who lost tourist trade because of the pollution? What safety measures are taken to stop spillages occurring? Was the tanker chartered? Is it true that the detergent being used to clear the oil slick was more harmful to wildlife than the oil alone?

Did he agree the slick would devastate the catches of the in-shore fishermen? Did he not agree there should be greater government scrutiny of oil company operations? By the end Pieter Johnson was sweating. But the mayoral deputation was to be worse.

By now, because of the oil slick, the argument about lead and the MP's accusations about

the pollution of land as well as the sea, Gulf oil, as one of the "Seven Sisters," was the major news item of the day. At very short notice Johnson had to turn out to face a television interview—which was tough, and drew together the various issues.

As if this was not enough, at about ten o'clock a news flash on the local radio reported that a Gulf tanker had crashed into a house in a picturesque village. That very morning there had been a letter in the newspapers complaining of the heavy traffic through the village, particularly from a Gulf refinery.

When you learn that the accident destroyed the cottage of a blind old age pensioner and killed her guide dog you may—if you had not already—begin to doubt whether one company could have so much misfortune in one day. But you have heard nothing yet.

The incidents were in the fictional European country of Orbis. The role of Pieter Johnson was played successively by senior managers from various Gulf subsidiaries in Europe, undergoing training at the end of last year in what the company calls "crisis management." They can hardly have enjoyed it.

Each evening for a week groups of about 30 senior managers were flown in from all over Europe to a hotel near London's Heathrow Airport. They were quickly handed a 21 page briefing on the mythical Orbis: its geography, its economy, its politics, its forthcoming election and Gulf's position there (not very favourable). They saw extensive colour slides as well. They had only the rest of the evening to familiarise themselves with all the details.

Next morning, at an early breakfast, they receive a newspaper, the influential "Orbis Telegraph," dated April 7, 1980. The lead story is of a freight train which has been blown up; it is suspected that terrorists are involved. Other stories include that feature on the harmfulness of lead in petrol by Gulf's head of research, and the letter on the heavy traffic through the village.

By 8.30 the hapless managers are wheeled into a large, subterranean room with a mock-up office and a television studio, and are surrounded by TV monitors. As each crisis develops, one manager is pulled



BY JASON CRISP

A day of unmitigated disaster

it was certainly shared by the others: "Isn't it our job to put the fire out and not waste time talking to bloody journalists?"

The immediate reply was: "By not involving the media you can create a greater disaster. You must try to get the media on the side of the manager. And when trouble strikes they don't want to deal with the PR man; there comes a time when Mr. Gulf has got to get up there and be answerable."

Whether the managers liked it or not, they were told, each of the crises was a major "story." The journalists would get information anyway from another—and less well informed—source.

The purpose of the day's programme says the organisers, is not to teach the managers the techniques of dealing with irate phone calls, indignant delegations of dignitaries, impatient journalists, or the television interviewers, but to change their attitude towards them, and to be prepared for them. Specific training in such things as television techniques are taught at special courses.

The lesson is that executives must be aware of the issues, the problems and the public attitudes in the environment in which you operate," says Tim

Reverese-Healy, the public affairs consultant who, as the day's master of ceremonies, bullies, criticises and then cheers up the managers. "You are in business by consent of the public. Make no mistake—you need them. To stay in business you need profits and to make profits you need revenue. To get a revenue you need to make sales and to sell something you need a public."

The Gulf managers had to be more politically aware, they were told, because companies in arms, aircraft and oil are now very publicly exposed.

Their performance varied greatly. Many would have been pretty disastrous if they had been for real. This was partly because of lack of technique and also because of the environment: they were isolated from their normal staff support and could not demand information from obliging subordinates. Nor does it help to have a large roomful of people ready to laugh at mistakes.

Some techniques were picked up as the day went on—they learnt the importance of immediately expressing concern for the wellbeing of those injured in the crisis, and of the

need to find positive points to put over. Reminded how politicians will always rush to the scene of a disaster, some Gulf managers too began to say they were going into the area, to deal with the problem directly.

The difference between public attitudes and those of Gulf managers—the Gulf gulf—was neatly demonstrated over the pricing of petrol at the pump. The managers tended to tell the irate account-holder that two thirds of their stations were dealer-operated and therefore the company could not control the price. But as was rightly pointed out, the public sees a great big Gulf sign outside the station and naturally concludes that it is the multinational which is profiteering at their expense. Of course, the public might be right.

What did Gulf actually hope to achieve with these exercises? They were not exactly inexpensive—considerable production and television equipment, actors, professional television interviewers, extensive script-writing, consultancy fees, management time and the cost of flying the people in from all over Europe.

Insurance policy

According to Peter Hamilton, head of Gulf Public Affairs in Europe, there were two main objectives. One was to familiarise the managers with the sort of problems that might crop up for the company.

"But above all we are trying to stress the importance of pre-planning to handle a crisis. We impress time after time the need for good corporate affairs, and that it is important for Gulf to have an integrated relationship with a community."

"It's a bit like an insurance policy. If you have spent time and effort developing your relationship with a community, if something does go wrong, then people will be much more likely to help you solve it than just shoot you down for it."

After nine hours without a break—over a quick lunch they all had to be ready to give a five minute speech on the benefits of multinationals to Orbis—the managers looked weary. As a number of them piled into the lift, one of them broke the silence, and said in a rather flat voice: "I suppose that was quite interesting."

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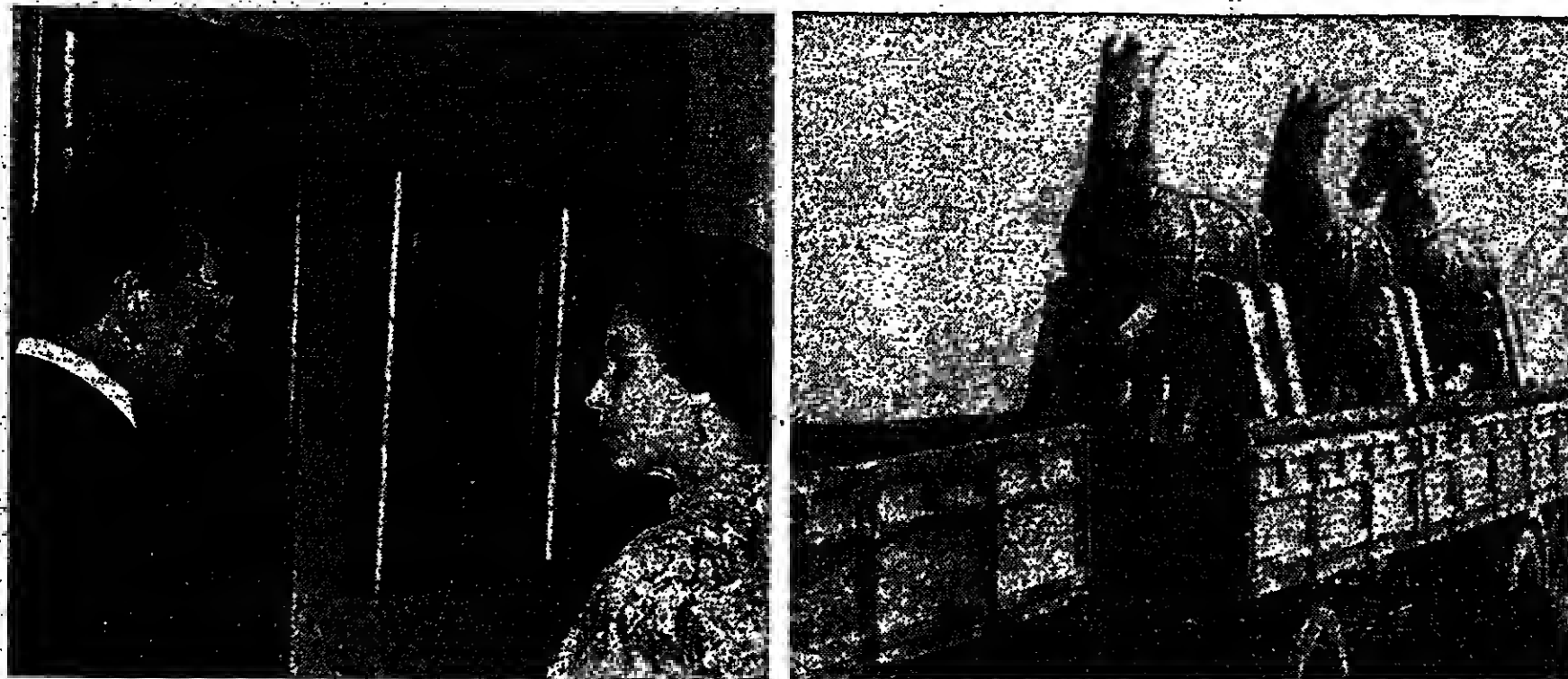
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THE ARTS

Ten satisfying years by WILLIAM PACKER



Events of year: Left, the official opening of the Tate Gallery extension. Her Majesty the Queen with Sir Norman Reid, Director of the Tate Gallery. Right, the Horses of San Marco, one of which appeared at the Royal Academy, being taken to safety during World War II

Elizabeth Hall

Clarinet trios

by ANDREW CLEMENTS

A trio of clarinet with piano and a stringed instrument is an awkward combination to handle. A clarinet quintet allows the composer to contrast solo woodwind and strings.

Yet for all the felicities of the performance, Beethoven's trio Op. 11 remained awkward. It is sometimes played with a violin replacing the clarinet, because the piano is the prime mover, reducing the other instruments to supporting roles. It may sound more convincing in that version.

The Mozart clarinet trio, with viola, works best of all, but the trio with cello by Beethoven and Brahms are more problematic. On Friday evening Janet Hilton, Ralph Kirshbaum and Peter Frankl tackled both of them as a further instalment in the "Mainly Beethoven" series in the Queen Elizabeth Hall.

Mr. Frankl was breaking off from his Schumann pilgrimage at the Wigmore Hall for a less strenuous evening of chamber music, and his air of genial relaxation spread to his partners. Together they provided a highly enjoyable, civilised programme.

Miss Hilton is not heard often enough in London. She is a clarinetist whose gentle tone and elegant phrasing are ideally suited to small-scale performance.

Festival Hall

The Nutcracker

by CLEMENT CRISP

As the Christmas decorations come down we must note the presence of that dear bauble The Nutcracker on the South Bank. Ronald Hynd's staging for Festival Ballet is sensible without losing sight of the fact that hordes of very young ballet-goers will receive their baptism by dance in these hallowed festivities.

On Thursday afternoon most of the audience was knee-high but plainly enraptured, and Festival Ballet's artists deserve every commendation for seeming so happy with their twice-a-day task. I had hoped to see the company's Italian recruit, Lucia Truglia. She was, alas, indisposed, and Vivien Lecher and Tom van Cauwenbergh were the heroine and her cavalier.

Miss Loeber offered a creamy, smooth-flowing account of the dances; Mr. van Cauwenbergh an original and convincing view of the Hoffmannesque hero. He makes Karl—who is Drosselmeyer's nephew in this version—a slightly gauche and matter of fact young man at the party, looking rather out of his social depth. But once the dream sequence begins, van Cauwenbergh, like Karl, is transformed. His dancing is strong in outline; gesture is noble, admirably spacious; he acquires a physical allure which makes very good sense of his identity as a dream-extension of the real-life figure. The performance also brought my first sight of a new recruit to the company from Sweden, Mats Skoog. A young dancer of clear, good school—a bright, Bournoisvillian manner, pleasing ballon and elevation—he made an excellent impression as nasty little Fritz. Mr. Skoog sailed blithely through his one solo, the jig, and acted his unappealing role without declining into coarseness or too many madcap japes: even on this showing he is a valuable acquisition.

Arts Council theatre writing bursaries

The Arts Council has approved a theatre writing bursary of £1,500 to Cherry Potter and one of £750 each to Andy Armitage and Jane McCulloch.

Northern Arts support for individual artists

Forty three artists and craftsmen living and working in the North have received awards ranging from £50 to £1,000 from Northern Arts as part of the Association's increased commitment to helping the individual artist. The total value of the awards is over £14,200.

The largest single award winner is Richard Kidd of Gateshead who received £1,000 to prepare work for forthcoming exhibitions at Newcastle and Nottingham. £750 sculpture commissions go to Brian Thompson of Tynemouth and

Nicholas Lloyd of Ebechester with £775 to sculptor David Williams of Caldbeck, Cumbria. Elizabeth Clay of Port Carlisle has been given the largest crafts award of £840 as a commission for a silver bowl for the permanent Crafts Collection at the Shipley Art Gallery, Gateshead. £500 awards go to Tim Meacher of Alston for his leatherwork, to Martin Morris of Grasmere for his violin making, to Colin Ross of Whitley Bay for making Northumbrian pipes and to Robert Davis of Newcastle for his ceramic work.

The most important single event of the year, however, was institutional rather than purely visual, though it supplied plenty to look at, and a most memorable occasion. At the end of May, while the entire establishment of the English art world, artists, administrators, critics, scholars, drank excellent claret to the sound of fireworks, Her Majesty the Queen declared the extension to the Tate open at last.

So deparately was it needed, and so long and difficult the labour that produced it, that the relief at its realisation was general and genuine. If it seems inadequate still, that must be because that Tate itself is required to do too much, and the great issue to face for the future is not the provision of more space on the site, but the separation of the Historic British from the Modern Collection.

Which will move, should move ever be possible, is the great question for Professor Bowness, the new director, to answer: but should the modern collection remain, the new extension will certainly provide an excellent base. Sir Norman Reid, who retired as director at the turn of the year, has been so closely identified with its achievement that it is hard to stand as his memorial, and quite rightly so.

Sir Norman called his boat through the most treacherous shoals and cross-currents, and occasionally the choppiest of water, and was often criticised for the course he took. The reborn of the modern side of the gallery, and the filling of the new galleries with works acquired during his director-

ship, to celebrate the grand inauguration, was necessarily seen as a personal statement, and was in the event something of a personal triumph.

Much has been made, often ungenerously, of Sir Norman's predilection for abstract and conceptual art: but he inherited a collection that was manifestly unbalanced at a time when such abstract work was of central importance. Personal judgments are personal judgments (though we must never forget that Trustees did the buying), and we may well take issue with any one of them.

But figurative art was never proscribed, and the re-examination of earlier phases in British twentieth century art, such a marked trend in recent art scholarship, was also closely matched. Inevitably a national

collection will carry a certain national bias. Sir Norman's great achievement, which that inaugural display made clear, is that he has secured for us a collection of modern art which sets British art fairly in its international context, a collection liberally supplied with important, historic and often very beautiful works, admirably wide in its scope, serious in its purpose, and far more generous in its attitude to the world at large than is usually the case with Museums of Modern Art.

It takes nothing away from our wishes for his own success to say that Professor Bowness has been singularly fortunate in his predecessor, as indeed we all have been these 15 years past. Sir Norman has earned himself a long and happy retirement.

Outstanding single shows included John Walker's drawings and the Hubert Dalwood Memorial Show, both in January, the travelling show of David Hockney's prints that I caught in Nottingham, Philip King at Easter, and on through the year with Leon Kossoff, Eranella Clough, Patrick Caulfield, John Hoyland, David Tindle and Keith Millow, an accidental series as varied as it was stimulating.

And there were important historical exhibitions: Jackson Pollock at Oxford, the most spectacular, David Jones at O'Farly the most exquisite, David Bomberg at Whitechapel the most moving.

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latter company has rallied in the magnificent Post-Impressionist Exhibition, yet another show of infinitely more than temporary significance, one which has changed our reading of its subject utterly.

But the year does not belong entirely to the old masters. Sargent and Lawrence at the National Portrait Gallery and Degas in Edinburgh notwithstanding, my year was bounded by the British Council's Un Certain Art Anglais, in Paris and Brussels early in the year, and my own British Art Show for the Arts Council, which opened in Sheffield last month, and punctuated the Hayward Annual, the Tolly Cobbold and the Whitechapel Open.

And for all their faults, which in one case at least are not mine to dilate upon, at least not now, I do believe that all these shows demonstrated in their fashion, if only in part, the many and very different strengths of current British art.

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1979 marks a particular period for me, for it is now a full 10 years since I first found myself writing about the visual arts in the public prints. But please do not lose heart: further than saying that throughout a time of enervating economic constraint, British art, artists and the institutions that sustain them seem to me to have continued in the most surprising and gratifying rude health, I have no intention of attempting an extended survey or assessment, personal or otherwise, of the last decade.

It simply started as it went on, the work continuing to no clear direction or school, and we in the art world suffered as always, making life ever more difficult for ourselves by our squabbles and misunderstandings, and getting our usual portion, and more, of active indifference from the public at large.

And yet, across the whole spectrum of activity, work of regular quality and achievement regularly appeared, unspectacularly perhaps, apologetically, even unexcitedly, but there all the same, plus a clear and steady choice indeed. Looking back over this past year, it may fairly be said, to stand for all the others.

We have been conspicuously spoilt, which happy condition is bound to continue for many years yet, for though we have Götter enough among our masters, who seem so loth to add to them at times, it would take the new Cromwell himself to break up our great national collections.

These amazing stores of such varied treasure, which surely only the half-civilised can bring themselves to ignore, create the aesthetic and critical climate in which the art world in general, and London's art world, private and public, ancient and modern, may flourish.

One exhibition a year, such as the Flowers in Art at the British Museum last summer, would be treated enough at any time; but as always such treats come thick and fast. Many of them, dealt with older as opposed to modern art, and as such usually fell to my distinguished colleagues, Doctors Strong and Piper, to cover, which is not at all to say that I ever felt could afford to miss them.

Quite the contrary, in fact, for I can tell you that nothing gives more pleasure to your reviewer than to enjoy a great exhibition for itself alone—privilege, as it were, without responsibility.

The world will divide itself in future, for example, between those who took the trouble in the many months that it was on to see the Holbein Drawings from Windsor at the Queen's Gallery, and those who did not. Technically it belonged to 1978, I know, but it continued long

Bishop-Kovacevich

by DAVID MURRAY

The principal work in Bishop-Kovacevich's recital on Sunday was Beethoven's Thirty-three Variations on a Waltz by Diabelli. The first part of his programme had the air, indeed, of a mere prelude—which was hardly fair to Schumann's F-sharp minor Sonata Op. 11, he. The pianist gave an attractive sketch of it, but not a finished account: problems of balance in the Allegro vivace left several passages struggling to be heard, and the finest glitter of the Scherzo and the Finale (which was left candidly shapeless) sounded compromised by tentative fingers.

Bishop-Kovacevich's opening Mozart sonata, the early K. 283

in E-flat, was better realised, in a remote and reflective way. He played it gently, dreamily, nervously, like a romantic reminiscence of something long past. The same trick of all-but-toneless articulation, more effective in a recorded performance than in a large hall—was to recur in the "Diabelli" Variations, but set off there by contrasting power and dash.

We were forewarned that the pianist has had new thoughts about Beethoven's great variation set since his admired recording of it several years ago. The high mettle of the theme as he delivered it confirmed that at once, and in what followed there was a newly extrovert tone in many places.

The first Presto variation was actually violent, and torrential energy informed the 22nd and 23rd variations.

On the other hand there was long-drawn serenity behind the Grave a maestoso, and the first Andante variation was moonstruck, the little Fuguetta might have belonged to Schumann's Kinderszenen. Bishop-Kovacevich built the whole "Diabelli" structure this time from deliberately distinct bricks, with no attempt at an illusion of steady continuity; high contrasts defined the whole reading.

The performance was often exciting; less consistent, so far than the pianist's previous version, but potentially richer.

Certain extremes perhaps need to be brought into more convincing relation yet. His towering, relentless drive through the 28th variation, for example, was succeeded by his most private playing in the C minor Adagio and Andante, barely breathed, and almost toneless again, and the effect was puzzling.

From the earlier Presto scherzando onward, in fact, there had been a good deal of edgy brittleness. There was perceptibly better control in the last three variations, with more warmth than expected in the final Tempo di minuetto, not an other-worldly whisper, but an amiable afterthought. Plainly this is still work-in-progress, and it promises much.

Soho Poly

The King and Me

by MICHAEL COVENEY

For a young married couple going slowly mad to the music of Elvis Presley in a high-rise flat in Catford, a Presley look-alike competition, with its first prize of two weeks in Memphis, Tennessee (second prize, three weeks?), offers a glimpse of the escape route.

Hani Kureishi's oppressive lunchtime play curiously asserts, however, that Marie and Bill did in fact once see Presley in Las Vegas. How on earth did they afford that?

Elsie Donnelly is the giddy, sullen wife, a particularly stupid and repulsive woman who ignores her children, bullies her husband, refuses to go out the front door and moon around kissing photographs of Presley. Elvis himself is dead, so the play sounds another false note when Miss Donnelly tells her outraged sister that she can imagine herself on "Sunday Night at the London Palladium." No one of her age would remember the show.

Anyway, I find the piece's pretensions as an investigation of working-class misery glib and sentimental; what promise Mr. Kureishi does display is in the highly fraught marital

exchanges that top and tail the talent contest.

Antonia Bird's production is noisy and pretty nerve-racking, with blasts of Elvis scattering cigarette ends over the tawdry furniture and the domed couple playing for so small a space. Miss Donnelly, and her reluctant partner in fantasy, Mike Grady, are superb, she jollying around in postures of provocative stupor while he desperately tries to stave off complete collapse by titillatingly trundling off to himself in a white "stuffed" jacket. The couples' material is rather thin, but the design by Louise Belson solves the switch of location with an economical aptness.

Simon Rattle for South Bank summer music

Simon Rattle has been named new artistic director of South Bank summer music for 1981-83. He succeeds Pinchas Zukerman, who will appear as artistic director of the annual chamber music festival for the last time in August.

Swiss Theatre

Dürrenmatt's echo

by OSSIA TRILLING

At 59 Friedrich Dürrenmatt should be at the top of his powers. And so he is. Why, then, rehash an old tale—his short story of 25 years ago, published in England as *A Dangerous Game*—as a melodrama called *Die Paine* (The Breakdown)? It seems that his last two plays fared ill at the Zurich Schauspielhaus, site of his earlier world premieres, and his agent Egon Karter, who runs a Swiss touring company, talked him into it and had him direct it himself. The long tour opened in Germany and arrived, via Vienna, in his homeland, not in Zurich—but in the brand new Theater am Stadtpark in the industrial city of Winterthur.

Apart from the same basic plot, it bears little resemblance to the original, or the subsequent radio and TV adaptations by others. With his impish sense of humour, the author turned the story inside out and writing in new scenes and characters in rehearsal ended up with what is virtually a new play.

Enrico Traps, the tragicomic hero, is a "moyen homme sensuel," a typical Swiss travel-

ling salesman, with a broken-down Jaguar, who finds himself dining with a quartet of elderly ex-lawyers in a remote country-house. He gleefully joins in their prandial mock-trial, though as innocent, or as guilty, as you or I—which seems to be the moral of Dürrenmatt's fable. Traps is convicted of nothing more heinous than a venial case of adultery, the discovery of which led indirectly to the cuckold's death from a heart-attack. Traps claims full responsibility for the alleged murder and takes his own life.

As director, Dürrenmatt is plainly guilty of over-indulging the gag, including that of ostentatiously replacing an absent stage-band in Winterthur, and the final masked Greek Chorus of the lawyers trails somewhat. But the gags, including that of flash-back form, over the suicide's coffin, as it were, from which Peer Schmidt's woe-begone Traps emerges Phoenix-like after the prologue to reenact his sorry tale, works splendidly, and so does Karl Heinz Stroux as the overbearing presiding judge.



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Tuesday January 8 1980

The return of Mrs. Gandhi

THE RESULT of the Indian election represents a personal triumph for Mrs. Indira Gandhi. In just two years and nine months, she has clawed her way back from the ignominy of a crushing defeat to lead once again the world's largest democracy. She has done it on her own. She has done it against the combined forces of all her political opponents. It is a truly extraordinary achievement.

Democracy

But the result is also a triumph for Indian democracy. Between March, 1977, and January, 1980, 360m Indian voters have been given two choices to tell their political leaders how they want their country governed. In 1977, they gave vent to a set of powerful emotions against the excesses of Mrs. Gandhi's emergency. The voters offered India's opposition politicians a chance to show what they could do with the alternatives. For a country of 360m people, this was a first. The voters have failed to give the voters the leadership they had been promised. They too have not been told that enough is enough. In a relatively short space of time, the Indian people have been offered and have rejected a highly personalised dictatorship; now they have come back with a plea for firm and effective government. For a country of 360m people, this was a first. The voters have failed to give the voters the leadership they had been promised. They too have not been told that enough is enough. In a relatively short space of time, the Indian people have been offered and have rejected a highly personalised dictatorship; now they have come back with a plea for firm and effective government. For a country of 360m people, this was a first.

Family bond

The danger is that Mrs. Gandhi will dwell on the verdict of the voters in January 1980, and will choose to ignore what she said in March 1977. She herself has never apologised for the excesses of her emergency, nor has she made any promises that she will not repeat them. Qui se excusat scilicet has been her watchword. Instead she has sought to re-establish the personal and family bond that she believed existed between herself and the Indian masses. That bond is now re-established in the most unequivocal terms. The Indian people have voted for their "mataji" (mother).

U.S. recession still awaited

SOME EIGHTEEN months after its appearance was first hilled, there are still doubts about the timing and extent of the U.S. recession. Two major sectors of the economy remain weak: the domestic automobile industry and the housing sector. On the other hand the most recent evidence on some of the important components of demand shows renewed strength. Consumer spending, which faltered after the Fed's October measures and the ensuing financial shock, has recently been showing quite sharp gains—about three per cent on an annual basis; and industrial investment is still rising.

Worth examining

The simplest explanation of these divergent trends is simply that consumer demand and investment spending would normally be expected to turn down relatively late during the onset of a recession, and that the weakness in housing, motors and that arising from an excessive level of stocks will undoubtedly assert itself in due course, and this probably remains the safest interpretation for the trading partners of the U.S. However, if the odds are to be assessed with any confidence, the question is worth examining a little further.

On the consumer side, the continuing strength of demand is not altogether surprising. There is a growing body of evidence that the U.S. retail price index, both because its base is nearly two decades old, and because it gives altogether excessive weight to interest rates, has overstated the squeeze on real incomes.

Other development

Since U.S. housing credit is normally on fixed interest terms, rising rates do not greatly affect most of the population; and charges for consumer credit are tax-deductible. Part of the strain is therefore borne by public finances—and the public sector deficit is already running far above budgeted levels. In addition, recent surveys have shown a revival in consumer confidence, based apparently on the expectation that the firm U.S. response to recent international tensions will generate higher defence spending. In short, fears of unemployment have been allayed.

The recorded savings rate (probably under-recorded) has therefore continued to fall.

Apart from quite robust consumer demand, industrial investment has been supported by other developments. The car industry, paradoxically, is a major spender, since there is a sellers' market for small, frugal cars. Aircraft and electronics are booming even ahead of any defence budget.

Finally, it must be remembered that U.S. competitiveness has improved sharply with the decline of the dollar. The U.S. economy is essentially a post-devaluation economy. Because the appropriate fiscal and monetary policies have not been followed, the change has tended to make the current account worse rather than better until recently. Now, however, the correction of the U.S. trade deficit is a considerable support to activity, even when domestic demand weakens. What is more, the U.S. authorities have remained willing, in an election year, to temper the wind to the victims of such tightening as has been achieved—as witness support for Chrysler and a number of measures to maintain the flow of housing finance, albeit at a price which new buyers now seem to find a little forbidding.

Little freedom

It still does not seem likely that these combined forces will be enough to prevent a downturn in activity within the next few months. There is no reason to suppose that the leading indicators have become entirely misleading, and the downturn in loan demand since October is especially telling. In addition, it must be remembered that the Administration has little freedom to act to head off a recession; the vulnerability of the dollar in the exchanges is a severe constraint, in spite of the continued though muted support of foreign central banks.

All the same, the robust behaviour of the U.S. consumer, the enthusiastic industrial response to new technology, and the attractiveness of the U.S. market to foreign productive investment does explain why most forecasters are now coming down on the side of a short, shallow recession rather than a long, deep one, provided that the dollar problem can be kept under reasonable control.

East Europe's fears about the Afghan adventure

BY ANTHONY ROBINSON, East Europe Correspondent



The unlikely connection: the commodities futures trading floor of the Chicago Board of Trade (left) where world prices of grains are settled and Checkpoint Charlie on the border between West and East Berlin, where the state of East-West relations has been measured.

ONE of the greatest differences between the invasion of Czechoslovakia and the invasion of Afghanistan is that while the former was formerly a joint Warsaw Pact affair preceded by consultations among the Soviet's East European allies, the latter was a purely Soviet move about which its East European allies were probably not even told.

The difference is significant because in the long run it can be argued that the most important decisions and the most telling effects of the Soviet invasion of Afghanistan will be those affecting Eastern Europe. Until now the Western response to the invasion of Afghanistan has concentrated on how to raise the cost for the Soviet Union itself and on the direct means of bringing pressure to bear on the Soviet Union to make it withdraw from what Gladstone might have described as "the provinces they have desecrated and profaned."

But East-West relations extend far beyond the question of great power relations between the Soviet Union and the U.S.—they also include the question of relations between the West and the Soviet Union's Comecon and Warsaw Pact allies in Eastern Europe.

Eastern Europe's response to the invasion in many ways reflects the apprehension felt throughout these countries about the possible repercussions on their own relations with the West. One indication that Eastern Europe was taken by surprise by the invasion is the delay of nearly a week before the East European countries started to comment on the events. Once they did a clear distinction emerged between the pro-Soviet hardliners—East Germany, Czechoslovakia and the more nationalist and independent-minded East European countries—Romania, Poland and Hungary.

The first group of countries eventually came out with statements of support for the Soviet action as another brilliant example of proletarian internationalism against an imperialist plot. East Germany and Czechoslovakia, because of their strategic positions and post-war histories, are to all intents and purposes Soviet occupied countries. Their hard line regimes have the least freedom of manoeuvre and have also played the most important role in supporting Soviet global foreign policy initiatives.

Under these circumstances one of the most important decisions likely to face the West in coming months is whether or not to count East European countries as an integral part of the Soviet bloc and extent to it the sort of restrictions on grain supplies, fishing rights, trade and finance now being set in motion against the Soviet Union itself. Another point to be considered is whether to treat the bloc as a whole—or to discriminate between the hard line pro-Soviet countries and the reluctant "me-tooers."

The price for any such course would be high on both sides. A

return to a new form of cold war in Europe would call into question all the mutual gains made through the Ostpolitik, the four power agreement and more questionably, through the Helsinki agreements. It would also cause considerable problems for western banks, and government export credit institutions which have lent over \$65bn to finance the purchase of western plant and equipment, much of which is to be repaid through long term compensation deals. A suspension of grain sales to Eastern Europe, which apparently has not yet been considered, would in particular probably cause many more problems to Poland than to the Soviet Union. But Hungary, Czechoslovakia and East Germany all had grain harvests last year and the last two countries are also relying on western grain imports this year.

A suspension of grain imports would not cause anyone in Eastern Europe to starve—but it would set in train large-scale animal slaughtering which would cause grave consumer discontent. This might be contained in the long-suffering Soviet Union but would cause grave political problems in Poland.

Restrictions on trade, such as suspension of most favoured nation treatment currently enjoyed by Romania, Poland, Hungary, would also further complicate the life of East European planners already facing considerable debt repayment problems, declining growth rates, inflation and the need for expanded markets in the West to pay for rising OPEC oil import needs.

East Europeans are great listeners to foreign radio pro-

grammes and the idea that scarce meat, fewer consumer goods, economic hardship and deteriorating relations with the West were the direct result of Soviet imperialism in Afghanistan could well prove a highly destabilising factor throughout Eastern Europe.

The inevitable result would be renewed repression and a further erosion of the already tenuous popular support enjoyed by most of the regimes in Eastern Europe. Far from Russia being able to withdraw troops from Eastern Europe the Soviet army role as occupation force might have to be strengthened and any hopes of progress on multilateral balanced force reductions (MBFR) and reduction of nuclear weapons held in abeyance.

The willingness of Western governments to apply political restrictions on future economic and financial co-operation with Eastern Europe as in other spheres is most likely, however, to be severely tested by the fears of bankers and businessmen that political controls on East bloc lending would raise the risk of default on existing loans and cut export markets at a time of approaching recession.

This would strike a further blow at the already shaky international financial situation and would hurt Europe more than the U.S. The bulk of East-bloc lending is by European and Japanese banks. At the same time East Europe is more vulnerable than the Soviet Union which is a major beneficiary from higher gold, oil and raw material prices and has in any case pursued an extremely conservative foreign borrowing programme. Over the past 18 months it has repaid ahead of

schedule well over \$1bn and now accounts for only around 20 per cent of total East bloc borrowing.

While all West European governments would be reluctant to reverse the progress made in better relations with countries like Hungary and Poland in particular the most difficult choices will have to be faced by the West German Government. Not only are West German bankers the largest single lenders and West German companies the leading exporters to East Europe but West Germany has the complication of its special relations with East Germany. This is partly economic in that the EEC considers East-West German trade as inner-German trade. This makes East Germany to some extent a honorary member of the Common Market. At the same time West Germany extends a DM 850m interest free annual "swing" credit.

Much of the relative success of the East German economy is due to both its privileged market position and the access to West German technology which this arrangement gives. But the most delicate political aspects of East-West German relations concerns the slow but steady progress made in improving access to East Germany and East Berlin for West Germans and the four-power agreement which took much of the tension out of the Berlin problem. A return to cold war relations could jeopardise both.

One clear sign of the West German desire to keep the lines of communication open was the early announcement that the planned meetings between Chancellor Schmidt and Soviet Premier Leonid Brezhnev and with the East German state and party

chief Herr Erich Honecker would go ahead in spite of events in Afghanistan. This remains the official position but the Moscow visit in particular could well look less and less likely as the overall Western reaction develops.

The initial "business as usual" reaction reflects the strength of the West German commitment to good relations with Eastern Europe and the Soviet Union. It also reflects more subtle fears about the effects which the Soviet Union action in Afghanistan could have in setting off a generalised rightward shift in Europe and West Germany. Significantly the Soviet propaganda machine has been remarkably restrained in recent months about, for example, the emergence of Franz Josef Strauss as leader of the Christian Democrats. But a return to cold war attitudes could well lead to a resumption of Soviet propaganda warnings about the dangers of "resurgent nazism." This could partially undo the results of more than a decade of patient West German efforts to improve relations with Eastern Europe and the Soviet Union.

Such a climate would also frustrate West European hopes for a more co-operative kind of relationship with the East in the 1980s—especially in the energy field. Most of Western Europe already imports considerable quantities of Soviet oil and gas and several West European countries have expressed interest in linking the East-West electricity grids. France and Italy have these interests and have also had their own special reasons for cultivating closer trade and economic links. Both countries, for example,

have large Communist Parties. But whereas the French party has moved steadily back to a crypto-Stalinist position and expressed only muted criticism of the latest Soviet move, the Italian party has come out with an uncompromisingly critical position, and possibly has hastened the day of that final public break of the Soviet link which many political observers in Italy believe to be necessary if the Italian Communist Party is ever to achieve a share of power in an Italian government.

But the greatest dilemma is now faced by Yugoslavia whose own unique non-alignment abroad and self-management socialism at home has made it the maverick of the world communist movement since 1948.

The invasion of Afghanistan coincided with an outbreak of fresh fears about the health of President Tito, the man who made history by breaking with Stalin and the Soviet system in 1948. Tito's immense prestige and political skill have fended off many an attempt to bring about a return to the Soviet fold for more than three decades.

But, as Sir Duncan Wilson a former British Ambassador to Belgrade points out in his recent book, *Tito's Yugoslavia*, Tito is also a man with a deep emotional attachment to the Soviet revolution in which he took part as a young man. This has meant that although Tito has nurtured Yugoslav independence he has also striven to keep Yugoslavia a basically socialist country ruled by one party, the League of Communists.

He also took care never to push the Soviet Union too far and established close links with Comecon as well as the Common Market while remaining non-aligned and refusing to join either the Warsaw Pact or NATO.

The younger generation of Yugoslav leaders which will eventually follow him does not share Tito's emotional attachment. On the contrary younger Yugoslavs have tasted the fruits of an increasingly consumer oriented society and have grown up to regard the Soviet Union as a potential threat.

Safeguarding Yugoslav independence without provoking the Soviet Union to precipitate action must now be one of the key issues to be examined by the West. Perhaps the most concrete move in this respect would be for the Common Market to act imaginatively and holdily by concluding the new five-year agreement which has been hanging fire now for nearly two years.

Until now, Yugoslav demands that the Common Market take into account the country's strategic and political importance to the West have fallen on less than sympathetic ears. As a result Yugoslav dependence on Comecon trade has increased. Allowing Yugoslavia freer access to Western markets and other assistance would well be one of the least painful and most constructive of the options now under review.

MEN AND MATTERS

Asking for more —just once more

The University College of Buckingham, one of Britain's newest "independent" universities, has spent the last of the £2m on donations with which it was opened in 1978. It is now appealing to industry and foundation trustees for a "once and for all" injection of £3m which appeal director Caryl Ramsden claims confidently will set the college firmly on the road to "permanency."

Although the college is burdened with a heavy overdraft—£1.5m—Ramsden says—and is still about 200 short of its target of 550 students, this confidence is reflected throughout the administration.

Prof. Alan Peacock, the newly-installed principal, tells me: "If we get the £3m it would give us the kind of security on the capital account which would enable us to go for more direct official recognition. This he insists, is a 'once-and-for-all' effort."

The target is, of course, the Royal Charter which would set the seal on the university's financial and academic future.

Since the appeal was formally launched in November, the college has been promised a £20,000 gift from Taylor Woodrow, and £10,000 a year for 10 years from the Bernard Sunley Foundation. The appeal committee is somewhat diffident about approaching the founding benefactor, Lord Tanlaw, who gave £1m in the early 1970s, and nothing has yet been heard from other large-scale backers of those days, which included Shell, Beechams and Unilever.

Apart from the general economic difficulties, the college has also suffered painfully in other ways. With the death last week of financial journalist Patrick Rutter the college lost one of its most successful fund-raisers.

Prospects have also been marred by state-financed universities making excursions into

fund-raising. "The London School of Economics is trying to raise £2m," says Sir Max Beloff, former principal. "That's like the Ministry of Defence saying 'we haven't enough tanks, can we try to buy some by public subscription,'" he chided.

To date the college has operated very much on a shoestring. Housing students and lecture rooms in converted buildings which range from a redundant Unigate dairy to an 18th century barracks; it has also stuck to a low capital cost syllabus, based on law, economics and accounting.

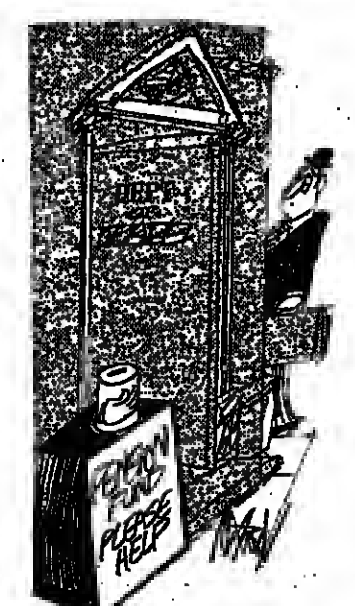
"We have a strong vocational bias," says Peacock. But he does not rule out expansion into other fields. Talking with fellow academics he says he was surprised that some science teachers felt it might be good if they could get back to the times when students built their own equipment. "They seemed to learn a lot more in those days."

Bone of contention

Civil servants keen to follow instructions and make cuts might sharpen their teeth on that anomalous arm of their own bureaucracy which, according to the Ministry of Agriculture, spent £1.6m of public money on collecting film in dog licence fees in 1978-79, a cost of a dog licence, as I keep reminding anyone who will listen, was last raised in 1878 to 37p. The Ministry reckons the present-day equivalent is £7 to £8.

Uprooting phones

Talks began yesterday between the Post Office and the Channel Islands. Telecommunications Board about ensuring that the Islands are never again cut off from the outside world. Just before Christmas the Islands' telephone, telex and computer links with the UK mainland was completely severed when two submarine cables were fractured in the



Telecommunications Board after the cables were first mauled by an anchor in 1977.

The obstacle to that was, and presumably still is, cost; the bill for the telecommunications link between the Islands and the mainland is shared equally with the Post Office. A microwave link is another possibility. "We have one between the Islands, but once you get over 70 miles you get a lot of fading and cracking," says Ellis.

VAT bandits

Mexican traders with an eye for a "fast peso" were quick to cash in last week when their Government introduced 10 per cent value added tax on many goods and services.

In the few days since it was first applied thousands of indignant complaints about VAT-bandits have poured into the country's consumer protection agency.

Shopkeepers have been accused of charging the tax on exempt articles like unprocessed foods, and some Mexico City taxi drivers have taken to asking passengers for an extra 10 per cent on top of regular fares.

The Government, which has suffered long in its efforts to extract other taxes from the populace, has reacted promptly to the threat to the national exchequer by promising severe action against VAT fiddlers.

Even relatively modest offences such as carrying a double set of books or refusing to give a shopper a VAT receipt will attract fines of between £500 and £12,000—for the worst offenders judges have been empowered to order up to nine years in prison.

Now you see 'em...

"Britain's trade plagued by vanishing invisibles," headline from the New York Times.

Questions answered about your Will

Q: In these days it is hard to estimate what I may have to leave when the time comes. I want to be fair to close relatives, but I also want to benefit a cause close to my heart. How can I best ensure both?

A: Most of us have a similar problem, with inflation. The sensible course is probably to leave fixed proportions of your estate to the individuals you wish to remember—say 20% to one, 15% to another and so on—and then the residue to the cause you wish to help.

Q: I wish to remember old people, since they seem certain to be in continued need, but their needs may change. How can I anticipate what they may be?

A: Help the Aged has a justified reputation for keeping well abreast of the needs of old people, and has pioneered a great deal of much-needed work for lonely, sick, hungry and despairing old people. Their trustees are especially careful to make maximum use of volunteers in daily touch with the elderly, thereby ensuring the most practical response to need and obtaining the utmost value for each bequest.

They publish two useful guides for those considering their wills; and I often commend these to clients to study in advance of consulting me. Copies may be obtained free on request by writing to: Hon. Treasurer, The Rt. Hon. Lord Mayhew-King, Help the Aged, Room FT11, FREEPOST 30, London. W1E 7JZ. (No stamp needed.)

Observer

Companies and Markets

NEW LIFE BUSINESS

Commercial Union life premiums advance by £41m

WORLDWIDE NET new annual premiums of £41.5m in 1979 are reported by the Commercial Union Assurance Company, with single premiums of £23.7m against £26.2m.

But allowing for the effect of exchange rate movements and the sale of the majority shareholding in Commercial Union Assurance Company of South Africa, the underlying increase was 7 per cent in new annual premiums, and 16 per cent in single premiums. New sums assured amounted to £2,540m against £2,250m and new annuities per annum to £74.1m against £72.5m.

In the UK, new annual premiums improved by 6 per cent from £17.2m to £18.2m and single premiums by 15 per cent from £1.7m to £1.9m. New sums assured amounted to £1,360m compared with £1,170m, while new annuities were £20.8m compared with £20.5m.

The CU achieved a steady rise in the UK by ordinary business, with annual premiums rising by 12 per cent from £8.1m to £9.1m. Mortgage related business was higher on the year, while straight with-profits contracts showed an improvement. The self-employed pensions factor was disappointing, in common with most other life companies, but last year was a

good year for individual pension arrangements.

The CU reports a large increase in term assurance business providing death cover only, a market in which it offers competitive rates.

New group pension annual premiums improved in the UK by 4 per cent from £8.9m to £9.2m, this being natural increases under existing schemes. The augmentation of group pensions accounted for part of the rise in UK single premium business, the rest coming from an increase in single premium self-employed contracts.

In Holland, the main overseas territory for life business, better results were achieved for individual business than for group schemes.

LIFE ASSOCIATION OF SCOTLAND

The Life Association of Scotland, a member of the National Association of Life Insurers, reports a successful year in 1979 for both life and pensions business. New annual premiums in the UK and the Republic of Ireland increased by 13 per cent, from £5.1m to £5.78m, while single premiums were marginally higher at £4m compared with £3.8m.

In the UK, new annual premiums were 14 per cent higher at £4.5m against £3.9m, and

single premiums were up 30 per cent. Mr. J. M. Souness, the general manager, points out that the main target for 1979 had been to increase life business, since the pensions side was expected to fall following the success in the previous year.

In the event, new life assurance premiums rose by 30 per cent to £1.35m (£1.04m), a large part of the increase coming from mortgage-related business, backed by the company's entry last year into the top-up mortgage market.

Self-employed pensions business was virtually unchanged for annual premium business, but there was a 55 per cent growth in single premiums. New pensions premiums were slightly higher, largely due to increases from existing schemes and to a buoyant market from individual pension arrangements. New annuity business increased fivefold.

GLASGOW FRIENDLY

New policies issued by the City of Glasgow Friendly Society amounted to about 14,000 in 1979 compared with 17,000 the previous year. These assured sums totalling £13.1m against £11.8m, at annual premiums of £5.65m compared with £5.53m. Annual premium income rose from £2m to some £2.5m.

Record figures from A. G. Barr

SOFT DRINKS manufacturer A. G. Barr and Company report a record £24.77m turnover for the year ended October 27, 1979. This represents an increase of 15.9 per cent over the previous year.

Pre-tax profit increased from £2.01m to £2.53m which is £574,000 above the previous best achieved in 1975/76. Tax charged was £1.12m against £932,000.

Following the change in legislation relating to allowable dividend increases, a total dividend of 4.25p per 25p share is proposed which represents an increase of almost 77 per cent over the previous year's total of 2.4052p. Stated earnings per share are given as 22.32p.

In expressing overall satisfaction with the results, Mr. Robin Barr, chairman and managing director, says the group continued to find margins in the non-returnable trade lower than required for the successful development of that sector on a long-term basis.

Referring to container price increases, the chairman comments that escalating costs of both bottles and cans are

hampering efforts to achieve better margins, especially on non-returnable business. The returnable bottle position has been helped by a substantial bottle deposit increase in Scotland.

On future prospects Mr. Barr says that turnover currently is ahead of the corresponding period last year, but costs continue to rise and in some cases at a faster rate than the company's money turnover.

The supply of cans is satisfactory at the moment but obviously dependent eventually upon settlement of the steel strike.

A new location is to be established in Edinburgh following the fire which destroyed the old premises and in the current financial year £22m is to be spent on land and buildings in addition to a total of £1.75m on plant and vehicles.

The Barr group, brand leaders of which are Irn-Bru and Tizer, has headquarters in Glasgow, major regional locations in Manchester and London, and a national network of manufacturing, sales and distribution depots.

Recovery in textile shares likely says stockbroker

BY RHYS DAVID

TEXTILE SHARES have fallen too far and could be in for a period of upward correction, claims Laing and Cruickshank, broker, in a report on the sector.

The report by Mr. David Buck, the firm's textile analyst, concludes that as a result of adverse trading conditions in 1979 textile shares are currently at a 40 per cent discount to the average level for industrial shares generally. This compares with an historic discount of around 20 per cent because of the variability of the sector.

Mr. Buck suggests that the 27 per cent fall in the textile sector's price relative, which took place in 1979, will begin to be corrected in the light of company results in the first half of this year which may show profit falls less than the market is anticipating.

Though the outlook for trading will still not be encouraging, earnings and dividends in textiles in 1980, are expected to move much more in line with the average for industry as a whole, following the wide disparity which opened up in 1979. Prospects beyond that for the

sector look more encouraging, with some of the factors depressing the textile industry's performance in 1979 no longer so important.

"The removal of exchange controls has limited the possibility of significant upward pressure on sterling, the report states, and while high interest rates and political upheaval in Iran contribute to temporary upward pressures, "we believe there will be a gradual but no dramatic decline in sterling, particularly against other EEC countries." The level forecast is U.S.\$2.00-2.10 by March and \$1.90-2.00 by September.

The report also sees a decline in interest rates and argues that because of poor trading conditions textile producers have had to rationalise and become more efficient in advance of many other sectors of industry. And, after 1981, oil prices in the U.S. will have moved up to world levels, reducing competitive pressure from that source.

Of the six major UK textile groups Laing and Cruickshank recommend Dawson, International and Nottingham Manufacturing as buys, the former

because of its strong position in luxury products, the latter because of its strong links with Marks and Spencer. Courtaulds is seen as a recovery share because of the profitability of its rayon business and potential benefits from a strengthening of the dollar against sterling.

Total with its international textile involvement is also recommended as a longer-term recovery prospect, but doubt is expressed over the growth prospects of both Coats, Paton, and Carrington Virella.

Brutau's wool textile export earnings recovered in October to more than £35m, and the industry is now likely to have ended the year with overseas sales again of more than £400m.

Exports in the first 10 months of last year were worth £341.8m, an increase of £4.8m on the same period previously, though value sales of both cloth and tops (combed wool) were down. A major portion of Britain's wool textile exports are now also accounted for by raw wool. In the first 10 months of last year these amounted to £98.1m—a rise of 5 per cent in value and 18 per cent in volume.

GRE shows growth in 1979

A 17 per cent rise in worldwide new annual premiums, from £20.1m to £23.5m in 1979, is reported by the Guardian Royal Exchange Assurance. New single premiums last year advanced by 25 per cent from £14.7m to £18.5m. New sums assured amounted to £2,870m against £2,670m, and new annuities per annum totalled £75m compared with £61.1m.

In the UK, new annual premiums improved by 21 per cent from £10.1m to £12.2m, and single premiums were 36 per cent higher at £15.4m (£11.3m). Geoff Nunn, assistant general manager and technical director, said that the successful launch of the GRELLA range of unit-linked life products made a useful contribution to these figures, particularly in the single premium results.

Pensions remained buoyant in 1979, with annual premiums up by one-third from £10.4m to £13.9m, and single premiums amounting to £2.6m against £2.0m.

LONDON LIFE

A 29 per cent rise in new annual premiums in 1979, from £5.13m to £6.59m, is reported by The London Life Association, one of the few life companies that does not pay commission to intermediaries of staff for new business.

Single premiums advanced by almost 40 per cent, from £2.89m

to £4.04m, while considerations for immediate annuities improved from £1.95m to £2.10m. Pension business last year remained buoyant, with group business annual premiums advancing by over 20 per cent and single premiums by over 15 per cent. But, in common with most life companies, there was a slight decline in self-employed pensions business.

Ordinary life business improved by 28 per cent, the increase coming across the board, including straight with-profits savings schemes and protection policies.

The company made a satisfactory start to its unit-linked life operations, launched last April. Its managed fund operations were also successful. It took £732,000 of single premiums, and had annual income of £136,000 on its linked business, while annual premiums on the managed fund totalled £487,000.

SCOTTISH AMICABLE

The Scottish Amicable Life Assurance Society reports a successful year in 1979 for its managed fund subsidiary SCAMP, which offers investment management services to pension schemes on an exempt unit-linked fund basis.

New annual premiums to this fund more than doubled last year, from £5.9m to £13.9m.

while single premiums advanced fivefold, from £3m to £15.5m. Although most of the single premium growth arose from transfers of pensions schemes from the main fund, much of the annual premium improvement came from funds not previously connected with Scottish Amicable.

On the life and pensions business of the company, sales of self-employed pensions contracts were down last year, annual premiums declining by a quarter, and executive pension arrangements remained at the high level of the previous year.

However, business connected with mortgage repayment rose by 21 per cent, boosted by the company's involvement in the top-up mortgage market. Sales of the flexible endowment Flexidowment were 9 per cent higher, with the new 25-year version being welcomed by the market.

Overall, new annual premiums from all sources improved in 1979 by 2 per cent from £14.7m to £15.2m, and single premiums doubled from £9.6m to £20.6m. In Australia, new annual premiums rose by a third to £1.2m (£900,000).

SACRET

Mr. M. L. Page, a partner in Peat, Marwick, Mitchell, has been appointed Receiver and Manager of Sacret and Co. of Great Yarmouth, wholesale tobacconist and confectioner.

Mr. Page said Sacret was continuing to trade and he was currently looking for a purchaser.

DE LA RUE

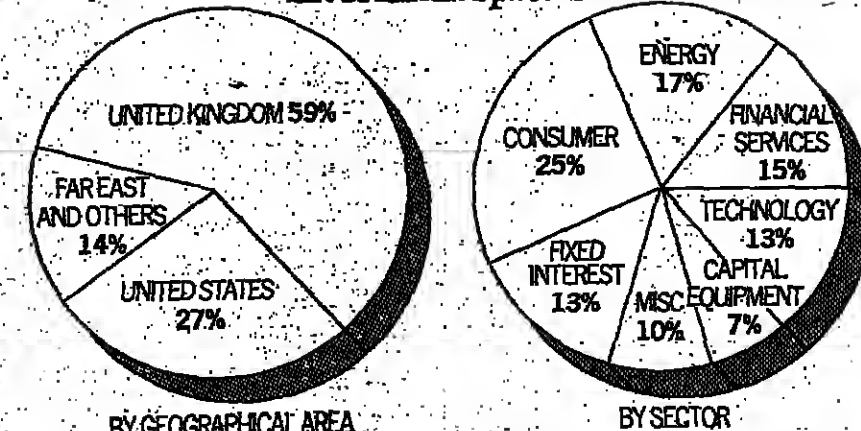
De La Rue Crossfield—a division of the De La Rue Co.—has changed its name to De La Rue Systems. The structure, management and locations of the company remain the same.

SERGE FRADKOFF
Managing Director of
HARRY WINSTON S.A.
OF NEW YORK

Wishes to inform his friends and clients that, at his own initiative he has made on October 3, 1979, the irrevocable decision to cease his activities in the company and this as of December 19, 1979.

THE SCOTTISH INVESTMENT TRUST COMPANY LIMITED

Investment Spread



BY GEOGRAPHICAL AREA

BY SECTOR

31 October 1979 31 October 1978

ASSETS EMPLOYED	£121.5m	£116.4m	+4%
NET ASSETS per unit	128.2p	128.1p	—
GROSS INCOME	£6.7m	£5.3m	+26%
DIVIDEND per unit	3.90p	3.00p	+30%

Dividend growth since merger (1976-1979)



More information about the company and its policy can be found in the Annual Report which is available from the company by mailing the coupon below.

To: The Secretary, The Scottish Investment Trust Co. Ltd.,
6 Albany Place, Edinburgh, EH2 4NL.
Please send me a copy of the Annual Report

Name _____
Address _____

'Results demonstrate our ability to increase sales, despite adverse conditions'

reports Tony Hickman, the Chairman

- Sales of £74.57 million in the year to 31 July 1979 were an all-time record and trading profits, at £4.68 million before interest charges, were our highest ever.
- An interim dividend of 1.65p per share was paid to shareholders on 4 July 1979 and the directors recommend a final dividend of 1.65p per share payable on 4 February 1980, making a total for the year of 3.3p.
- The Industrial Services division achieved a record turnover this year. The Light Engineering, Metal Processing and Steel Stockholding divisions all increased their sales, but the Tubes, Fittings and Forgings division was unable to match last year's figures due to slackening of demand.
- In order to maintain and expand our competitive position, it is vital for us to carry adequate stocks to respond quickly to customer's needs. Inflation increases the cost of these stocks and looks up larger amounts of working capital, resulting in a considerably increased financing charge for the year and causing a reduced profit after taxation and interest charges.
- G. R. Francis Group Limited, which distributes and retails kitchen, bathroom and heating equipment, was acquired in March and contributed a profit of £51,000 on a turnover of £1.77 million in the period from April to the year end.
- In June, Hanson Trust Limited acquired 13.3% of the shares in the CMT Group as a long term investment. At the time of the acquisition, the founder, Mr. Norman Hickman retired and the board was restructured.
- The current year has started on a gloomy note, with trading conditions remaining depressed, inflation creeping upwards once again, interest rates at a very high level, whilst having been further aggravated by the national engineers' dispute. However, sales have shown a marked improvement over the corresponding period of last year and we are well placed to maximise on opportunities as they occur, following certain rationalisations within the Group and with the advantage of an extensive and constantly improved range of products.



Industrial Services

The division once again had a record year, with an improved share of the market and a much higher turnover. All product divisions showed considerable growth, apart from Industrial Rubber and Plastics which suffered a reduction in demand. The G. R. Francis Group, which we acquired last March, made a significant contribution and the Protective Clothing division recorded a tremendous growth in sales, assisted by the severe winter.

Light Engineering

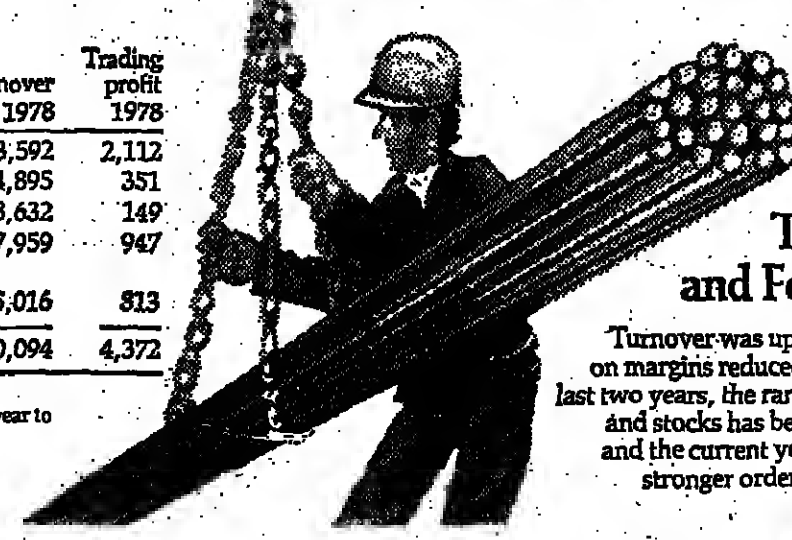
Despite increased sales from the division, profits from each constituent company were lower than last year's due to the extremely poor winter, the national haulage strike, many industrial disputes in our customers' factories, reduction in demand and increased competition from foreign imports. Rationalisation plans have been embarked upon which should show improved results in the current year.

Metal Processing

Demand for our products continued to be strong throughout the year, with profitability continuing to improve, especially in the second half. An addition to the fragmentation plant has been ordered, which will improve our ability to segregate non-ferrous scrap and the large shear has resulted in a greater flow of improved products.

Steel Stockholding

The division showed an increase in turnover and profitability over last year's results. We feel that our substantial investment in the stockholding sector, with its emphasis on the processing of steel to customers' requirements, has helped to shield us from a poor market. Demand has now strengthened following the engineers' dispute and we are well placed to increase our market share.



Tubes, Fittings and Forgings

Turnover was up on last year, but pressure on margins reduced profitability. During the last two years, the range of ancillary equipment and stocks has been increased considerably and the current year has commenced with a stronger order book than for some time.

The Central Manufacturing & Trading Group Limited

Swissair expects further dip in profits

BY JOHN WICKS IN ZURICH

SWISSAIR expects to report slightly lower profits for 1979 following the decline of just under 5 per cent at the net level in 1978.

In a New Year address to staff, Mr. Armin Baltensweiler, the airline's president, said that a number of features had combined to compress the operating surplus for 1978. A small increase in output, brought about by the addition of two DC-8-61 aircraft to the fleet and the simultaneous phasing out of one DC-8-63, had been thwarted by the "unreasonable" swelling of the DC-10s causing Swissair a net loss of SwFr 15m (\$9.55m). Damage would have been "far worse" had the airline not been flexible.

On top of the DC-10 grounding, there was a Swissair DC-8

accident in Athens on October 7. As for expenditure, this had been increasingly affected by the rising price of aviation spirit—today it costs twice as much as a year ago, with "no end of the spiral in sight." An improvement in yields from fuel-related tariff adjustments had made themselves felt only in the past few months, Mr. Baltensweiler stressed.

Swissair booked only a slight increase in load factor for the year. The small rise in production involved increasing staff by 300, meaning the airline's first decline in productivity per worker since 1960. However, Mr. Baltensweiler pointed to the "less negative" impact from foreign exchange influences. The situation had stabilised particularly in the second half of 1979, he said.

One favourable influence dur-

ing the year was a low requirement for depreciation. Depreciation volume would, however, rise sharply again in future with the introduction of the DC-9-80s, the Airbus and the new B-747 aircraft. It would be necessary to improve the gross profits in order to achieve an adequate return on capital and allow funds for exceptional write-offs.

Looking at 1980, Mr. Baltensweiler said Swissair's bill would rise by some SwFr 100m (\$63.7m) over the year. He expressed serious concern at the fuel outlook: Swissair might have to reckon with "real supply bottlenecks" and the price would continue to rise. For 1980 alone the airline has budgeted SwFr 500m (\$318.5m) for fuel. A price change in aviation spirit of a single centime meant extra costs, or

savings, of SwFr 11m (\$7m). In 1978 the airline's operational profits eased to SwFr 244.4m while net earnings dipped 4.8 per cent to SwFr 49.4m.

SWISS textile machinery manufacturer Maschinenfabrik Rieter expects a fall in net profits for the year ended October 31, 1979, of some 15 per cent. Operating profits are stated in the company's house magazine to have fallen fast and are termed "unsatisfactory," although the setback was partially offset by income from participations and securities.

Rieter, whose non-consolidated turnover for 1977-78 was SwFr 301m, is again expecting sales of about SwFr 300m (\$190m). Production value decreased by some 10 per cent to SwFr 261m.

Increased sales from Karstadt

By Our Financial Staff

INCREASED sales are reported for 1979 by Karstadt, the major West German department store which is the largest retail chain in Europe.

Excluding VAT, group sales rose by 9.4 per cent last year to DM 9,265 (\$5,360), or by 3 per cent in real terms adjusting for new selling space. After nine months of 1979 sales from existing floor space were running some 2.7 per cent ahead.

The return in the final three months has plainly been aided by peak season volume during the run-up to Christmas. Last year Karstadt increased floor space by 4.1 per cent to 1.2m square metres.

The company has yet to disclose profit figures. At the nine-month stage it indicated that capital spending on new selling area had substantially eaten into profit margins.

In 1978 Karstadt's net earnings fell to DM 66.2m from DM 70m following start-up costs and the integration of losses from the mail-order group, Neckermann, in which Karstadt took a controlling stake in 1977. Group profits were running at a peak DM 192m net in 1976.

Major survey of Italian companies

By Paul Setts in Rome

MEDIOBANCA, one of Italy's leading medium-term special credit institutes, has produced a major survey of some 160 Italian companies operating in Italy. The two volumes, published today by Mediobanca's "R and S" subsidiary, contain details on company performances including, among other information, shareholdings, financial results, company indebtedness, and manufacturing activities.

DEMINEX**Facing up to tough targets**

BY JON FEDLER

FORMED 10 years ago, West Germany's national oil exploration group, Deminex, still has far to go before achieving its goal of providing the country with significant and secure crude oil supplies.

In 1979, supplies of oil from its own production, plus buy-back oil amounted to 1.7m tonnes, comprising over 1.6m tonnes from the group's 41 per cent holding in the UK North Sea Thistle Field and 65,000 tonnes from fields acquired in the U.S. earlier this year with the takeover of the American company, Crestline Oil.

Despite some recent successes, Dr. Ernst E. Hutz, the company chairman, notes the continuing "inadequate self-supply base of our shareholders," and the resultant higher average crude oil procurement costs compared with those of our international competitors.

The group's target, notified at a recent Press conference, is to secure 1.6m tonnes a year from its own crude oil sources during the second half of the 1980s. This would be equal to a third of the current refining capacity of Deminex shareholders, Veba (54 per cent), Union Rheinische, Braunkohlen Kraftstoff and Wintershall (18.5 per cent each) and Saarbergwerke (9 per cent).

To achieve this, Deminex is looking to two regions in particular—the North Sea and the Middle East-North Africa.

By the mid-1980s, the group expects to obtain some 4.4 to

5m tonnes of production or buy-back oil from Thistle, and from two fields due to come on stream in 1981. These are the UK's North Sea Beatrice Field (Deminex shares 22 per cent) and Block EE 85 in the eastern part of the Gulf of Suez, in which Deminex is the operator.

The group is cautiously optimistic about developing several other North Sea blocks in which

By the second half of this decade Deminex hopes to have increased supplies of crude oil to around 10m tonnes, or by more than five times the level of supplies achieved in 1979.

It has shares, including Block 34/4 offshore of Norway and UK Block 3/70, both of which are oil-bearing. It is bidding for shares in concessions to be awarded in Norway's coming fifth round and will bid in the next UK round too—probably in co-operation with the British National Oil Corporation, with whom it has worked closely in the past.

The company will continue its practice of buying into promising or already-producing fields, or acquiring shares in companies which own such assets, says Dr. Hutz. But, citing the scramble recently to acquire the Belridge Oil Company in the U.S. (which Deminex first joined, then withdrew

from) he says the trend to scarcity in the world oil market and fears about security of supplies following events in Iran have "increasingly sharpened the competition for available reserves."

Nearly 30 per cent of Deminex investment has been in the Sea, and this is expected to reach one-third by the end of 1984.

The other focal point of activity will be North Africa and the Middle East. Production from the EE85 Gulf of Suez field is expected to start in 1981, reaching a peak of 2m tonnes (about 14.5m barrels) annually in 1982-83. The field's reserves are estimated at 180m barrels.

On the western side of the Gulf of Suez, in Block LL 87, production tests are under way to determine whether oil finds made in the past two years can be economically developed. As in the case of EE85, Deminex is operator in the early stages, with BP and Shell as equal (33 per cent) partners. If production goes ahead, the consortium will hold a 50 per cent share in the production company, along with the state-owned Egyptian General Petroleum Corporation.

In Libya, Deminex last month acquired a 70,000 square kilometre onshore concession, in return for a pledge to spend at least \$100m on exploration. The deal was accompanied by Libyan pledges of increased oil supplies for Veba Oil, and negotiation are currently in progress.

Plessey again delays decision on subsidiary

By Jimmy Burns in Lisbon

PLESSEY, the UK electronics and telecommunications company, has again postponed a decision on the future of its troubled Portuguese subsidiary, Plessey Portuguesa.

The company said yesterday that an initial round of talks between Plessey and the Portuguese authorities had gone better than expected and that the company had agreed to a further extension of the original December 20 deadline for an agreement on the company's future in Portugal. Plessey was reported to have threatened to wind up its subsidiary's operations unless the Portuguese agreed to a cut in the company's 3,500 work force.

The recently formed centre-right Government is believed to have agreed in principle to a "rationalisation" of Plessey's labour force, although the details will not be ironed out until a further meeting in Lisbon next Monday. Plessey's negotiating team will be led, as before, by Mr. Warren Simshelner, the group's deputy chief executive.

Plessey Portuguesa has 80 per cent of Portugal's switching equipment and is the main supplier of telephones to CIT/TLF, the state telephone company.

New chief for Air Portugal

By Our Lisbon Correspondent

A FORMER Minister for Industry, Sr. Fernando Dos Santos Martins, is to be chairman of Air Portugal, the State-owned airline. He replaces Sr. Alvaro Barreto, the Minister for Industry in the recently formed centre-right coalition Government.

Sr. Martin's appointment is the company's seventh Board reshuffle since the 1974 revolution and coincides with a particularly critical period in the company's history.

The airline is still awaiting a firm Government decision on a financial restructuring scheme aimed at putting Air Portugal on a profitable basis by the mid-1980s. Air Portugal's financial difficulties were aggravated last month by a week-long strike during the peak Christmas period. The strike cost the airline an estimated Es 280m (\$5.6m) in lost revenues and jeopardised its strenuous efforts to become truly competitive on the international market.

December 1979



This announcement appears as a matter of record only.

KINGDOM OF SWEDEN**US \$ 800,000,000**

Ten Year Loan Facility

BANK OF MONTREAL GROUP	NATIONAL WESTMINSTER BANK GROUP	WESTDEUTSCHE LANDESBANK GIROZENTRALE
PKBANKEN		SKANDINAVISKA ENSKILDA BANKEN
SPARBANKERNAS BANK		SVENSKA HANDELSBANKEN
ALGEMENE BANK NEDERLAND N.V.		AMSTERDAM-ROTTERDAM BANK N.V.
BANQUE NATIONALE DE PARIS		BAYERISCHE LANDESBANK GIROZENTRALE
CANADIAN IMPERIAL BANK OF COMMERCE		CREDIT LYONNAIS
DEUTSCHE BANK (ASIA CREDIT) LIMITED		DRESDNER BANK AKTIENGESELLSCHAFT
THE FUJI BANK, LIMITED		GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN AKTIENGESELLSCHAFT
THE NIPPON CREDIT BANK, LTD.		ORION BANK LIMITED
SOCIETE GENERALE		SOCIETE GENERALE DE BANQUE S.A. - BANQUE BELGE LIMITED
CAISSE DES DEPOTS ET CONSIGNATIONS		CONTINENTAL BANK OF CANADA
CREDIT AGRICOLE		LANDESBANK RHEINLAND-PFALZ UND SAAR INTERNATIONAL S.A.
	LANDESBANK SCHLESWIG-HOLSTEIN GIROZENTRALE	
	BANQUE NORDEUROPE S.A.	NORDIC BANK LIMITED
	PKBANKEN INTERNATIONAL (LUXEMBOURG) S.A.	SCANDINAVIAN BANK LIMITED

Agent
WESTDEUTSCHE LANDESBANK GIROZENTRALE

December 1979

This announcement appears as a matter of record only.

**ELECTRICITY SUPPLY BOARD IRELAND****DM 150,000,000**

Term Loan

WESTDEUTSCHE LANDESBANK GIROZENTRALE	DEUTSCHE GIROZENTRALE - DEUTSCHE KOMMUNALBANK -
BAYERISCHE LANDESBANK GIROZENTRALE	NORDDEUTSCHE LANDESBANK GIROZENTRALE
HESSISCHE LANDESBANK - GIROZENTRALE -	

December 1979

This announcement appears as a matter of record only.

TERMICAS DEL BESOS, S. A.

Barcelona, Spain

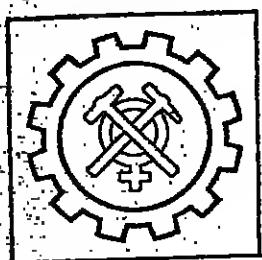
U. S. \$ 30,000,000

Ten Year Loan

WESTDEUTSCHE LANDESBANK GIROZENTRALE	CANADIAN IMPERIAL BANK OF COMMERCE
CONTINENTAL ILLINOIS LIMITED	NATIONAL WESTMINSTER BANK GROUP
SOCIETE GENERALE DE BANQUE S.A. - BANQUE BELGE LIMITED	

Agent
WESTLB INTERNATIONAL S.A.

This announcement appears as a matter of record only

**Orkla Industrier As**Multicurrency loan equivalent of
Norwegian Kroner 100,000,000Managed by
Den norske CreditbankProvided by
Chase Manhattan Bank N.A.
Den norske Creditbank (Luxembourg) S.A.
Midland Bank Limited
Norddeutsche Landesbank International S.A.
Nordfinanz-Bank Zürich (Overseas) Limited
Nordic Bank LimitedAgent
Den norske Creditbank

December 1979

This announcement appears as a matter of record only

International Resources and Finance Bank S.A.

as Project Advisers to
The Emirate of Fujairah-U.A.E.

are pleased to announce
the completion of financial arrangements for the construction of

A New Cement Plant in Fujairah U.A.E.

(520,000 Tonnes Per Year)

Cost U.S. \$100 Million

Investors Include:

Emirate of Fujairah

Islamic Development Bank, Jeddah, Saudi Arabia

Voest - Alpine A.G., Austria

Abu Dhabi Investment Authority

Construction Contractors:

Voest - Alpine A.G., Austria

Project Managers:

Kaiser Engineers, Oakland, California, U.S.A.

**International Resources and Finance Bank S.A.**

(Incorporated in Luxembourg with limited liability)

Head Office: in Luxembourg

Branch: in London

Affiliates: in Cairo, Dubai, Jeddah, Kuwait

Associated with: Bank of Montreal

January 1980

Companies
and Markets**INTERNATIONAL COMPANIES and FINANCE****Advance by
Woolworths
South
Africa**

By Jim Jones in Johannesburg

FROM TRADING ahead of what was expected to be the best Christmas ever, the South African retail chain Woolworths reported a 13.3 per cent increase in first-half turnover to R83.7m (\$100.8m) for the 26 weeks to November 29, 1979. This compares with R73.9m for the corresponding period of 1978.

However, competition in the sector remained intense. This is reflected by the fact that net income before tax recorded an advance of only 13.4 per cent to R11.33m, against 1978's R9.98m.

The interim results benefited from operations at two newly opened stores, with the group now operating 65 outlets nationwide. A further store is planned to open before the end of the current financial year. Even so, the management's philosophy is to upgrade and enlarge existing outlets, rather than to aim for higher market penetration by the opening of new stores.

This policy, it is felt, will result in better control of group overheads.

From interim earnings of 23 cents a share, up from 20.3 cents, a 10 cent interim dividend has been declared, against 8 cents. During the year to May 1, 1979, earnings per share were 51.7 cents, and dividends totalling 22 cents were paid.

UMAL in Mineral Deposits dispute

BY JAMES FORTH IN SYDNEY

UTAH MINING Australia Ltd. (UMAL) is at loggerheads with the Sydney Stock Exchange as to whether the company should make an offer to acquire the minority shareholdings in the beach sand minerals group Mineral Deposits.

The argument has been going on since last September, when UMAL bought Titanium Alloy Manufacturing Company (Tamco) for A\$16m (U.S.\$17.8m) from NL Industries of New York (formerly National Lead). Tamco's assets included an 84.9 per cent shareholding in Mineral Deposits and 70 per cent of the aluminium die casting group Doehler Australia.

Tamco also owned 90 per cent of the petroleum services group Baroid Australia, but this was sold back to NL. The Sydney exchange contacted UMAL within days of the Tamco purchase, and asked whether the company proposed to fulfill its moral obligation to make an offer to the remaining minority holders. The exchange also asked what price had been attributed to the Tamco shareholding in Mineral Deposits.

UMAL replied that it had not bought shares in Mineral Deposits, but in Tamco, which included the Mineral Deposits stake among its assets. UMAL said that the query about the price attributed to Mineral Deposits' shares did not call for an answer, and that the question of extending an offer to minority holders had not been considered. An exchange of letters between the parties followed, and these were released yesterday by the Sydney Exchange.

The Sydney Exchange referred to a listing requirement "which sets out the principle that minority shareholders should

receive a comparable offer in writing when effective control of a company is transferred." This requirement, the Exchange claimed, put a moral obligation on UMAL, although it had not directly bought shares in Mineral Deposits.

On November 26, the UMAL directors wrote to the Exchange and said that it had made a number of incorrect assertions. UMAL said that the listing requirement imposed a responsibility on the directors controlling the company which sold the shares, and that NL did not impose any conditions on UMAL.

In the case of the Tamco acquisition, there was neither another listed company involved nor any other shares to buy. UMAL also said that the Exchange had no right to further information on price, and that it was "going well beyond your brief to suggest lack of moral responsibility on

the part of UMAL and/or its directors." But the UMAL board said that it would consider making an offer to minority holders. The Sydney exchange then said that it was concerned that the market in Mineral Deposits' shares was uninformed, and asked for a decision by 3 p.m. on December 12.

On December 7, UMAL replied that it would not comply with the exchange's "intimation and deadline." The directors said they did not concede the demand for an offer, which was "unsubstantiated and unreasonable." This latter letter was released yesterday, apparently inadvertently, whereupon the exchange released all of the correspondence.

Mineral Deposits' shares were priced at A\$1.15 when the Tamco sale was announced last September. Yesterday they closed in Sydney at A\$1.45.

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Intl. Harvester Australia profit

BY OUR SYDNEY CORRESPONDENT

INTERNATIONAL Harvester Australia staged a recovery in the year to October 31, converting a loss of A\$8.5m to a profit of A\$6.44m (US\$7.2m). The turnaround followed increased sales of farm machinery and heavy trucks, and is in line with the experience of another agricultural equipment group, Massey Ferguson (Australia) which reported a turnaround from a loss of A\$8.3m to a profit of A\$974,000.

All of International Harvester's divisions showed healthy sales increases, with the truck section again contributing most to group turnover. Total

sales rose by 25 per cent to A\$276.5m (\$US307.2m), with truck division sales up by 12 per cent to A\$162m. The group has been able to boost truck sales, despite static conditions within the motor industry, by increasing its market penetration.

Group profit included a contribution of A\$4.25m from the finance offshoot, International Harvester Credit Corporation of Australia, up slightly from the previous year's A\$4.1m.

The directors said that the group's improvement could continue throughout the current year. Given some stability in the economy, the increasing

acceptance of the company's product range and the benefits from organisational changes and efforts to improve efficiency, they see 1980 as a year of continued growth and prosperity for the company.

The profit performance of 1978-79 was achieved in highly competitive and price-conscious markets, the directors said. A significant contribution came from the favourable influence of new heavy-duty truck sales, while the recovery in the rural sector generated an improvement in agricultural equipment sales. Cost control and cost reduction programmes contributed to the improved result.

Dead Sea Works trebles earnings

By L. Daniel in Tel Aviv

DEAD SEA Works, an Israel government-controlled company, experienced a 210 per cent jump in net profit during the first half of the current fiscal year. This rate of increase was double the rise in the cost of living index (about 100 per cent), and more than double the 90 per cent rate of devaluation of the Israeli pound during the period under review.

Net profit reached IE579m (\$16.5m) against IE187m a year earlier. The company produced 639,000 tonnes of potash in April/September 1979, and sold 702,000 tonnes, most of this on foreign markets. Its foreign currency income rose to \$38m. This was due not only to the larger quantity shipped, but also to the higher prices of potash on world markets.

The company is, therefore, paying an interim dividend of 20 per cent and distributing bonus shares at the rate of 30 per cent. The bonus shares will be allotted first, so that recipients will be entitled to the cash dividend on the new shares as well as on those held previously.

**Limited growth
for Yeo Hiap**

By Wong Sulong in Kuala Lumpur

A PRE-TAX profit of 10.5m ringgits (US\$4.8m) has been reported by Yeo Hiap Seng Malaysia, the food and drinks group, for the year ended September 1979.

This represents an 18 per cent rise over the previous year, and is somewhat disappointing compared with growth rates of 60 per cent and 220 per cent during the previous two years.

**Further rise in sales of
Israeli dollar bonds**

BY OUR TEL AVIV CORRESPONDENT

SALES OF Israeli-Government dollar bonds in 1979 increased by \$24.7m over the preceding year to reach \$394.5m. This is the fifth consecutive year that dollar bond sales have increased. Since the launching of the Israel bond drive almost 30 years ago, over \$4.7bn of such bonds have been placed, with

roughly half of this amount already redeemed.

The proceeds of the bond sales are used to assist Israel's economic development in general, and the development of its infrastructure in particular. This year, the emphasis will be on the construction of roads, communications and water and sewage facilities in the Negev.

This announcement appears as a matter of record only

October 1979

INTERCOM

Société Intercommunale Belge de Gaz et d'Electricité
Belgische Intercommunale Gas- en Elektriciteitsmaatschappij

Belgium

BF 2,000,000,000

GUARANTEE FACILITY

in connection with a fixed rate loan made by

EUROPEAN INVESTMENT BANK

Managed and provided by

Société Générale de Banque
Generale Bankmaatschappij

Banque Bruxelles Lambert
Bank Brussel Lambert

Banque de Paris et des Pays-Bas Belgique
Bank van Parijs en de Nederlanden België

Algemene Bank Nederland

Amsterdam-Rotterdam Bank

Banque Belge pour l'Industrie
Belgische Bank voor Industrie

Banque Degroof
Bank Degroof

Banque de l'Union Européenne

Banque de Paris et des Pays-Bas

Banque Nationale de Paris

Barclays Bank International

Crédit Lyonnais

Deutsche Bank

Dresdner Bank

Kredietbank

Midland Bank

Société Générale

AGENT

Société Générale de Banque

Generale Bankmaatschappij



This announcement appears as a matter of record only

November 1979

LA FRUITIERE DU BANDAMA

Project Linked Loan
Counter Value in Deutsche Marks of
FF.40,281,210

Guaranteed by

THE REPUBLIC OF IVORY COAST

Managed by

Crédit Agricole

Banque Rivaud

Provided by

Banco Urquijo Paris Branch
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Banque Rivaud
Barclays Bank S.A., Paris

Crédit Agricole
Crédit Suisse, Bahrain
Nordic Bank Limited
The Northern Trust Company

Agent



Banque Rivaud

**The Euromarkets
in 1980**

LONDON, JANUARY 21-22 1980

The 1980 Euromarkets conference to be arranged by the Financial Times will cover a wide range of subjects including such immediately important themes as the prospects for the dollar, and whether there will be a grave crisis of L.D.C. debt, as well as interpretations of what is happening in the international capital markets.

Among the speakers will be The Hon. Cesar E. Virata, Minister of Finance, Philippines; Mr. Norman Robertson, Senior Vice President and Chief Economist, Mellon Bank NA; Mr. Erik Hoffmeyer, Governor, Danmarks Nationalbank; Dr. Irving S. Friedman, Senior Vice President and Senior Adviser for International Operations, Citibank NA.

The 1980 Conference will be co-sponsored by the Investors Chronicle and The Banker.

For full details of the agenda and registration procedures complete and return the coupon below.

THE EUROMARKETS IN 1980

To: The Financial Times Limited,
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Please send me full details of your conference "The Euromarkets in 1980"

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A FINANCIAL TIMES CONFERENCE

CURRENCIES, MONEY AND GOLD

Sterling firm

Sterling improved against all major currencies yesterday, with demand boosted by better than expected figures for the Wholesale Prices Index. The rate in December of 0.75 per cent was considerably less than the 1.0-1.5 per cent range expected by the market. On Bank of England figures, its trade weighted index rose to 70.8 from 70.2 on Friday, having stood at 70.2 at noon and in the morning. Against the dollar it opened at \$2.2475 and touched \$2.2515 before coming back to \$2.2495. Trading from 10.45 a.m. to 1.15 p.m.

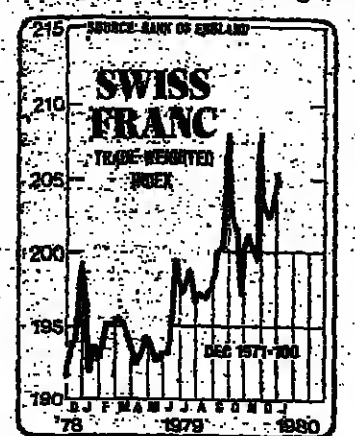
October 19, and compared with Friday's close of 234.5 on Bank of England figures, the dollar's trade weighted index fell from 84.4 to 84.0.

FRANKFURT—There was no intervention by the Bundesbank yesterday when the dollar was traded lower at DM 1.7708 compared with DM 1.7715 on Friday. Trading was fairly quiet with the rise in gold having less influence on the currency than the previous week. Market factors remain unchanged, with the situation in the Middle East outweighing any favourable economic factors coming from the U.S.

PARIS—The dollar was lower at the fixing at FF 4.0005 compared with FF 4.0205 on Friday, while sterling rose to FF 9.0200 from FF 8.9950. The French franc remained the most improved currency within the EMS, and showed a slight overall gain against its EMS partners.

MILAN—The sharp increase in the price of bullion appeared to depress the U.S. dollar, and it fell to L300.95 at the fixing compared with L302.95 on Friday. Elsewhere sterling rose to L150.130 from L149.90 and the Swiss franc was firmer at L508.28 against L507.95. EMS currencies showed a slightly weaker tandem, with the D-mark at L468.30 from L468.50, and the Dutch guilder firmer at L423.35 against L423.77.

TOKYO—The dollar fell sharply against the yen yesterday, with confidence sapped by the continuing dispute over Iran and the situation in Afghanistan. The yen was aided by the recent settlement of oil contracts with Iran. The U.S. unit opened at ¥234.80 and sank to a low of ¥233.75, but traded in a fairly narrow range for the rest of the day. There was no intervention by the Bank of Japan, and the dollar finished at ¥233.50, considerably weaker than Friday's close of ¥237.45.



mid-afternoon took place around \$2.2475, but demand increased later in the day with sterling reaching a brief level of \$2.2507. It closed at \$2.2515-2.2525, a rise of 2.45c.

The dollar finished above its worst levels for the day, but was still well below Friday's closing level. Apprehension over the situation in Iran and Afghanistan kept the U.S. unit flat to DM 1.7680 from DM 1.7710 against the D-mark, and to Sfr 4.5695 against Sfr 4.5775 in terms of the Swiss franc. The Japanese yen continued to settle at ¥233.50, and the settlement of fresh oil contracts with Iran, and the U.S. unit fell to ¥231.5, its lowest level since

EMS EUROPEAN CURRENCY UNIT RATES				
ECU	Current rate	% change	% change	% change
Jan 7	Jan 7	Jan 7	Jan 7	Jan 7
Belgian Franc	36.2787	+0.0002	+1.28	+1.28
Dutch Guilder	7.2233	+0.0002	+1.28	+1.28
German Mark	9.46208	+0.0002	+1.28	+1.28
French Franc	6.5570	+0.0002	+1.28	+1.28
Italian Lira	1.936	+0.0002	+1.28	+1.28
Spanish Peseta	166.639	+0.0002	+1.28	+1.28
Portuguese Escudo	200.482	+0.0002	+1.28	+1.28
Irish Punt	7.87564	+0.0002	+1.28	+1.28
Swedish Krona	13.7603	+0.0002	+1.28	+1.28
Swiss Franc	2.00481	+0.0002	+1.28	+1.28

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES									
Jan 7	Jan 7	Jan 7	Jan 7	Jan 7	Jan 7	Jan 7	Jan 7	Jan 7	Jan 7
Pound Sterling	1.0000	2.462	6.557	166.639	200.482	7.87564	13.7603	2.00481	1.936
U.S. Dollar	0.406	1.0000	2.462	6.557	166.639	200.482	7.87564	13.7603	2.00481
Japanese Yen	354.63	0.0028	0.0004	0.0004	0.0004	0.0004	0.0004	0.0004	0.0004
Deutsche Mark	0.4836	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002
French Franc	0.1515	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002
Italian Lira	2.00481	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002
Spanish Peseta	166.639	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002
Portuguese Escudo	200.482	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002
Irish Punt	7.87564	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002
Swedish Krona	13.7603	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002

EURO-CURRENCY INTEREST RATES
The following nominal rates were quoted for London dollar certificates of deposit and month 14.25-14.35 per cent; three months 14.25-14.35 per cent; six months 14.10-14.20 per cent; one year 12.80-12.90 per cent.

Jan 7	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
180-day term	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13
90-day term	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13
30-day term	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13
Overnight	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13

Long-term Eurodollar two years 12.12-12.13 per cent; three years 12.12-12.13 per cent; four years 11.12-11.13 per cent; five years 11.12-11.13 per cent; nominal closing rates. Short-term rates are call for sterling, U.S. dollars and Canadian dollars; two-day call for guilders and Swiss francs. Asian rates are closing rates in Singapore.

INTERNATIONAL MONEY MARKET

European rates steady

European short-term interest rates showed little change yesterday. In Germany rates appear to have stabilised following the sharp decline at the beginning of the rising year, although call money was slightly firmer in Frankfurt, rising to 8.10-8.20 per cent from 8.00-8.20 per cent. Day-to-day money was also higher in Paris, rising to 12 per cent from 11.4 per cent, but period rates were unchanged. On Friday, call money in France has also fallen back since the beginning of the month, when it touched the highest level for over five years. French term rates have also been fairly steady during the last week, while the French franc has remained the strongest member of the European Monetary System, despite the recent appreciation of the D-mark.

In Brussels, the Belgian National Bank rejected any idea of selling part of the country's large gold stock by auction. The central bank is a major holder of the metal, with stocks roughly double Japan or the UK, and half France or Germany. Private market levels would value Belgium's gold at over \$270m. During recent months the Belgian franc has been the weakest member of the EMS, but the central bank has preferred to defend the currency in the foreign exchange market and increase interest rates. Yesterday, however, the Belgian franc was slightly firmer. One-month rose to 14.4-14.5 per cent from 14.1-14.2 per cent, while three-month was unchanged at 14.1-14.2 per cent. Six-month was quoted at 14.1-14.2 per cent, com-

UK MONEY MARKET

Small help

Bank of England Minimum Lending Rate 17 per cent (since November 15, 1979). Early expectations suggested a surplus of day-to-day money in the London money market

LONDON MONEY RATES

Jan 7	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Overnight	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13
90-day term	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13
180-day term	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13
30-day term	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13
Overnight	16.16-16.17	14.14-14.15	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13	12.12-12.13

Local authorities and finance houses seven days' notice seven days' fixed. "Long-term local authority mortgage rates, nominally three years 15.15-15.25 per cent; four years 15.15-15.25 per cent; five years 15.15-15.25 per cent. Bank bill rates in table are buying rates for prime paper. Buying rates for four-month bank bills 15.15-15.25 per cent; three-month trade bills 15.15-15.25 per cent. Approximate rates for one-month Treasury bills 15.15-15.25 per cent; two-month 15.15-15.25 per cent; three-month 15.15-15.25 per cent; four-month 15.15-15.25 per cent; five-month 15.15-15.25 per cent; six-month 15.15-15.25 per cent; seven-month 15.15-15.25 per cent; eight-month 15.15-15.25 per cent; nine-month 15.15-15.25 per cent; one year 15.15-15.25 per cent; two years 15.15-15.25 per cent; three years 15.15-15.25 per cent; four years 15.15-15.25 per cent; five years 15.15-15.25 per cent; six years 15.15-15.25 per cent; seven years 15.15-15.25 per cent; eight years 15.15-15.25 per cent; nine years 15.15-15.25 per cent; ten years 15.15-15.25 per cent. Clearing Bank Deposit Rate for seven days' notice 15.15 per cent. Clearing Bank Rate for lending 17 per cent. Treasury Bill Average tender rates of discount 15.15-15.25 per cent.

THE POUND SPOT AND FORWARD

Day's Spread	Close	One month	% Three months
2.2345-2.2370	2.2351-2.2355	0.48-0.50 pm	2.12-2.14-1.03 pm
2.2500-2.2510	2.2492-2.2495	0.50-0.50 pm	2.04-1.88-1.78 pm
4.22-4.24	4.22-4.23	2-10 pm	4.21-4.24 pm
42.25-42.30	42.25-42.26	2-10 pm	42.25-42.26 pm
11.25-11.30	11.27-11.28	2-10 pm	-0.74-21-41 dis
1.085-1.085	1.087-1.087	2-10 pm	-0.57-0.11-0.21 dis
166.63-166.65	166.63-166.64	3-12 pm	2.31-89-76 pm
200.48-200.50	200.48-200.49	15-45 dis	4.07-10-10 pm
334-343.50	334.35-343.45	4-55 dis	-5.82-105-205 dis
1799-1812	1810-1811	6-59 dis	-4.64-17-20 dis
10.98-11.11	11.07-11.10	5-30 pm	4.32-104-89 pm
1.77-1.78	1.77-1.78	15-45 dis	1.77-1.78 pm
6.37-6.38	6.37-6.38	3-10 pm	3.21-77-75 pm
520-530	520-524	4-45-4-19 pm	5.98-108-105 pm
27.45-27.50	27.40-27.46	18-89 pm	3.51-52-42 pm
3.54-3.55	3.54-3.55	4-75 pm	12.12-12-12 pm
Basis: rate is for convertible U.S. dollar, 12-month, 12-month, 3.93-3.95 pm			
Six-month forward dollar 2.00-1.99 pm, 12-month, 3.93-3.95 pm			

Beauty can be a mixed blessing • Bermuda

BY MICHAEL DIXON

CONFRONTED BY last week's pictures of the beautiful Sherry Lansing, new president of Twentieth Century Fox Productions, many people must have shared a certain thought. It is that, to an important degree, Ms Lansing's face has proved her fortune in her managerial, as well as in her previous modelling career.

It would not surprise me if the pictures have inspired some ambitious Jobs Column readers to think of undergoing a bit of cosmetic surgery before applying for their next promotion. But before they do so, they had better take note of the evidence that beauty is not always a bridge to the boardroom. Indeed, the results of a recent study by two women researchers at Yale University, might imply that Sherry Lansing's appearance more hampered than aided her promotion to top management.

No doubt most personnel professionals believe that their judgments are not materially affected by the beauty or otherwise of job-candidates. This belief may perhaps seem supported by a swift, subjective review of the features of most people holding high positions in business and elsewhere. But the fact remains that several research studies have indicated that physical attractiveness does have a positive association with

career success among men as well as women.

The recent experiment by Yale's Professor Madeline Hellman and Lois Saruwatari is, however, more apposite to the case of Ms Lansing than were the studies of the past. These tended, when considering women, to confine themselves to careers of non-managerial kinds. An example is the large-scale study of female secretarial and clerical staff in the United States some time ago, which found that size of bust was the most prominent, if not the only, factor associated with career progress.

The Yale experiment required the 23 men and 22 women whom it used as "recruitment managers" to assess females and males alike in terms of their suitability for managerial work, as well as for non-managerial posts.

The 45 assessors, who were studying administrative science and in many cases intending to enter personnel management, were given descriptions of two jobs. Both were in insurance, and of the "back room" type involving little or no contact with customers whom the assessors might think susceptible to physical appeal.

One of the jobs, with a salary range of roughly £3,900 to £4,000, was of the clerical kind entailing the maintenance of records and suchlike. The other was a managerial post requiring

the holder to recognise problems and to act to overcome them, and had a salary range of about £7,000 to £8,000.

The assessors were also given descriptions of recent graduates who were said to be candidates for one or other of the jobs on offer. The candidates' application forms and so on showed them to have equally suitable qualifications. But half of them were men, and half were women. And photographs attached to the applications showed half of the men and half of the women to be physically attractive, whereas the others were nothing to write home about, at all.

The 45 assessors — who had been told merely that they were taking part in a study of decision-making in personnel management — considered each candidate in detail and recommended which person should be appointed to the job in question, and at what starting salary.

When the recommendations were reviewed, it was found that the assessors had been entirely free from sex discrimination as such. For each job, men and women had been recommended with equal frequency. But the results showed a distinct bias according to the candidates' physical appearance.

In the non-managerial post, both the men and the women who were attractive were recommended far more often than were their less plain

competitors. So were the handsome male candidates for the managerial job.

But in appointing women to the managerial post, the assessors showed a definite preference in the opposite direction. Indeed, the unattractive women were not only recommended more frequently than were their more appealing sisters, but also awarded higher starting salaries.

Commenting on this result in the American journal *Organizational Behavior and Human Performance*, Professors Hellman and Saruwatari refer to previous research findings that attractive women are generally regarded as being more feminine than their less comely counterparts. Similarly, handsome men are perceived as being more masculine.

Where women are concerned, the Yale researchers argue, the tendency will be for those who appear attractively feminine to have an advantage when the job for which they are applying is mainly associated with feminine characteristics.

In the case of jobs which are generally considered suitable for both women and men, the pretty or the handsome will have an advantage.

But in the managerial jobs which have traditionally been a masculine public image, although handsome men will still have an edge, feminine

good looks will tend to be a handicap.

It thus appears that, in contrast to women for whom attractiveness can act to limit rather than enhance opportunities for obtaining positions of responsibility and authority, men have little to lose and much to gain in organisational life by being attractive," the Yale researchers say.

"This finding sadly implies that women should strive to appear as unattractive and as masculine as possible if they are to succeed in advancing their careers by moving into powerful organisational positions."

Insurance

NOW to Bermuda where an extravert accountant with copious first-hand knowledge of the insurance business is wanted by a subsidiary of the big United States insurance-broking group, Johnson and Higgins. The recruit is being sought by Barry Latchford, of Lloyd Chapman Associates, to lead a team of six to eight account executives, each furnishing financial and appropriate managerial advice and services to the subsidiary's clients. Much of the work is concerned with "captive" companies handling the insurance affairs of their parent group. As senior account executive, the newcomer will be respon-

sible to the vice-president for finance and administration for managing the work of the various members of the team. Another important duty will be direct dealings with senior managers in the client concerns on questions of policy for insurance, including the investment of premiums. Some overseas travel, particularly in the U.S., will be required.

The preference is for a qualified accountant, probably aged in the mid-30s, who has risen to a financial management position and also worked long enough—at least three years—in Mr. Latchford's specification to know about the world-wide workings of the business and about the levels of risk entailed. Appreciation of how tax regulations affect insurance funds, particularly in the U.S., would be definitely helpful.

"Starting salary is not going to be a problem," Mr. Latchford purrs. My estimate is that the figure will be US\$ 30,000 or a bit more, and tax-free. I'm told that life in Bermuda is generally about one-third again as expensive as in the U.K., which would make—say—\$25,000 there the equivalent of about £9,000 net here.

Inquiries to Barry Latchford at 123 New Bond Street, London W1Y 0HR. He has two telephone numbers—01-588 7761 and 408 1670. His telex number is 2989342.

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Walker suggests national finance to ease EEC farm problems

BY RICHARD MOONEY

A GREATER degree of national financing could help to ease the financial problems plaguing the Common Agricultural Policy (CAP), Mr. Peter Walker, the UK Agriculture Minister, told farmers in Oxford last night.

He suggested that the full cost of agricultural support should not fall upon the CAP but that a proportion of the money should be provided directly by the countries in which the expenditure occurred. He also said special policy should be separated from the CAP with member governments providing direct aid to their small farmers if they so wished.

The basic problem was that the CAP had to cope with large surpluses of products which were being produced at a loss, Mr. Walker told the inaugural dinner of the Oxford Farming Conference. "The obvious approach to surplus production is to restrain it by direct economic forces, that is by holding down the level of support," he said. The EEC Commission's recent proposals sought to

solve the CAP's cash problem by creating new revenues rather than by dealing with their root cause. Its plan to increase levies on milk production was an example of this approach.

"Why is it always the consumer who has to find the money," he asked. "The support price could be fixed lower by the amount of the levy. This would make no difference to the producer, consumers would be better off, and the cost of surplus disposal would be less, because a lower rate of export subsidy would be needed."

Mr. Walker said a tough policy on the level of support for surplus products was essential. He admitted that some small producers might need protection under such a policy, but argued that the whole of the resulting cost should fall on the national exchequer, not on the Community budget.

With the cost of running the CAP having tripled since 1973, the need for reform was "obvious and urgent," Mr. Walker declared. He said the

current level of expenditure represented a "gross misuse of resources."

Also speaking at the dinner Mr. Roy Jenkins, president of the Commission, agreed that the CAP was in urgent need of adaptation. "That is why the Commission has recently proposed a series of measures to deal with the surplus, particularly milk and sugar," he said.

He denied that the proposals were unfair to British producers.

Mr. Jenkins also commented on the Franco-British lamb dispute. "I believe that France will comply with the European Court's judgment on sheepmeat (ruling that the ban on imports from Britain is illegal)," he said. "She has benefited from the opening up of Europe's agricultural markets, and has every reason to preserve it."

He pledged that the Commission would take further legal action if necessary, to ensure that the judgment was honoured.

John Cherrington writes: Mr. Walker's suggestion that the cost of the CAP should be shared by national exchequers would make no difference to the overall burden on the taxpayer.

But his suggestion that governments should foot the bill for the support of their poorer farmers is more interesting. It is believed that the UK Government has been thinking that the only way in which to control community expenditure on the CAP would be to make member states and their farmers much more responsible for their own farm production.

At the moment such a measure would be howled down by all in Brussels as being against the rules. But in fact it is the only practical way of enforcing production discipline and saving money.

By mentioning such possibilities, Mr. Walker is being fairly clear in the present climate but he does seem to be testing the opinions of his colleagues.

Metals react to nervous market

By Our Commodities Editor

COPPER PRICES fluctuated wildly yesterday reflecting the general nervous mood on the London metal markets.

Copper three months wirebars surged up to £1,130 a tonne in early trading following the upward trend in gold and reports of Japanese buying interest. But heavy selling then developed and the market fell to £1,048 before recovering late in the day to £1,055.

Cash wirebars closed £7 down on the day at £1,044 a tonne, in spite of a further fall in LME warehouse stocks, down by 1,050 to 125,450 tonnes.

The values were sharply lower. The cash price closed £125 down at £7,335 a tonne as the prospect of releases from the U.S. stockpile encouraged selling. A rise of 265 tonnes in stocks, raising total holdings to 2,005 tonnes, emphasised the easier nearby supply situation.

Nickel prices took another hammering. Cash lead fell by £20 to £490 a tonne. In the U.S. Asarco announced a further cut in its domestic price of 2 cents to 53 cents. Only last week it reduced the price by 3 cents from 55 cents.

Silver was marked up at the London bullion market in the morning, when the spot quotation was raised by 20p to 173.95p an ounce. However the market fell back on rumours of a possible closure of U.S. precious metal futures and cash closed around 1,600p. LME silver stocks rose by 160,000 to 12,280,000 ounces. Fine stock increased by 2,200 to 48,280 tonnes; aluminium by 1,575 to 19,025 and nickel by 762 to 6,462. Lead holdings were unchanged at 17,525 tonnes.

Australian wool increase

CANBERRA—Australian wool production is expected to increase by 3.7 per cent in 1979/80 to 731,669 tonnes, up from 705,791 tonnes in 1978/79, but still well below the peak of 793,479 tonnes in 1974/75.

Estimates issued by the Statistics Bureau indicate shorn wool was expected to amount to 662,650 tonnes and other wool 66,000 tonnes. Sheep numbers at March 31, 1980 are estimated at 137.3m.

RHODESIAN TOBACCO

Fast growth likely as sanctions end

BY MARK WEBSTER IN SALISBURY

RHODESIA WILL again start trading openly on the international tobacco markets from April 7, after 14 years of sanctions, during which the country has dealt secretly through middlemen, the Rhodesia Tobacco Association has said.

The association, which represents the country's 1,540 registered commercial tobacco farmers, expects a good quality crop of 95m to 100m kilos thanks to the weather pattern of good rainfall.

It is the first time since UDI that Rhodesia has published any production figures and they still refuse to say officially how the crop has been since 1965. However, tobacco growers say that last year's crop was a record for UDI years in terms of quantity because of the severe drought but that it was of poor quality.

Now that sanctions have been lifted, it is unlikely that Britain will ever regain the dominant position it held in the Rhodesian market. Before UDI, the two British giants, Imperial Tobacco and Gallahers, accounted for around 50 per cent of total exports.

Mr. John Arkwright, general manager of Imperial Tobacco's Rhodesia Leaf organisation said he thought Imperial would

adopt a cautious approach to the Rhodesian market, waiting first to see the outcome of the next elections.

"For the past 14 years when Rhodesia was out of the running we had to find our markets somewhere else and we have now established ourselves as regular buyers with about seven other countries, all of which have proved themselves politically stable. This country has yet to prove it is politically stable," he said.

Tobacco was the mainstay of the Rhodesian economy before UDI accounting for 40 per cent of gross national product. Although it is unclear how much that has now fallen it is still the biggest foreign exchange earner.

With sanctions lifted, Rhodesian tobacco farmers expect the industry to grow at around 10 per cent annually as increased profitability encourages white farmers to grow tobacco again and a land settlement scheme brings more black farmers into tobacco farming.

Tobacco farming was badly hit by the imposition of sanctions especially as the British market accounted for so much of production. But secret dealing encouraged a steady improvement in output.

The immediate impact of sanctions was to reduce dramatically the area under cultivation. In 1965, about 80,000 hectares of tobacco was grown but that figure has been reduced by about 30 per cent to the present area of 63,000 hectares, as farmers moved into other crops or in some cases, abandoned their farms altogether.

Since 1965, however, farmers have increased their output by adding to the area under cultivation and by using improved varieties and better farming techniques.

The new varieties have been developed at the country's own Kuitang research centre and are more disease resistant. As a result of that and new farming techniques, yield has increased from 1,250 kilos per hectare in 1965 to nearly 1,600 kilos per hectare now.

Mr. Don Bullock, president of the Tobacco Association, said that the most promising markets in the future for Rhodesian tobacco were the EEC and the Far East. To help the industry get off the ground quickly he would like to see preferential tariffs established. "Tariff advantages are the quickest way of putting this country back on its feet," he said.

European grain prices hit by U.S. ban

BY SARA DAVIES

BRITISH grain prices declined in early trading yesterday following the U.S. decision to ban the export of about 17m tonnes of grain to the Soviet Union. Elsewhere in Europe oilseed markets eased in reaction to the embargo, which includes soyabean, meal and oil.

In London March barley futures closed £1.60 down at £3.30, and wheat £1.20 down at £3.65.

Grain brokers anticipate that increased quantities of U.S. maize will be offered on European markets in the near term at sharply lower prices. Although offers to the UK market were slow to emerge yesterday, supplies of U.S. maize were offered in Rotterdam at \$124 per tonne cif for January, a decline of \$4 on prices before the weekend.

UK-produced soyabean meal declined £4 per tonne in nearby futures with Feb-May trading at £132, and Apr-May £122 down at £120 per tonne ex-mill.

In Rotterdam, prices were heavily marked down from Friday's levels, with little buying activity evident. Maize was marked down \$2 to \$124 for

January, while wheat fell \$4 to \$6 per tonne for nearby positions.

In Washington, U.S. grain and soyabean export trade was at a virtual standstill after the Administration's decision to suspend exports to the Soviet Union and closing of U.S. grain futures markets, U.S. exporters said.

"There is no buying whatsoever, since there are no futures markets on which to hedge sales and purchases," one exporter said. "The question is how the Government plans to keep the market from bottoming out."

The exporters and buyers are awaiting a decision from the Government on how to compensate the exporting firms and the farmers for lost sales and when to re-open futures trade. The Winnipeg Commodity Exchange said it would trade grain and oilseed futures. The decision was taken at an emergency meeting yesterday of the exchange's governors following the U.S. market ban.

Meanwhile in Washington the U.S. Commodity Futures Trading Commission said it will consider today whether to sus-

pend trading in grain and soyabean futures beyond Wednesday if new information were received which would have serious impact on the market. The CFTC chairman James Stone has said the commission would not, however, extend the ban to precious metals.

A Chicago correspondent writes: Subsidised and reorganised opposition was the reaction of commodity brokers at the Chicago Board of Trade to the decision by the Commodity Futures Trading Commission to close grain trading at the exchange until Wednesday.

The Board of Trade chose not to challenge the suspension in court, but may change its mind if the CFTC does not permit a resumption of trading on Wednesday. A decision by a Federal court last September, severely limiting judicial review when the CFTC invokes emergency powers, limited the exchange's room for manoeuvre.

Concern that the American public may interpret a court challenge as an attempt to thwart President Carter's programme of retaliating against the USSR was another.

Brokers were quick to blame large multinational grain merchandisers for the emergency action. They claimed the merchandisers had immense "long" positions that would have cost huge sums of money had trading begun Monday morning and prices plummeted. A CFTC spokesman denied the action was taken because of pressure from the shipper, but conceded that discussions with them occurred Saturday following the embargo announcement on Friday night.

Some brokers suggest it would be desirable for the market to remain closed until government plans for disposing of the cancelled grain shipments to the USSR were clarified. But analysts here, unanimously agreed that the embargo was extremely harsh and predicted a sharp decline in prices regardless of government efforts to alleviate the impact of the new and unexpected grain glut.

They doubt government ownership of the grain would have much impact on the anticipated decline in prices when trading resumes. "It changes ownership — it doesn't change supplies,"

PRICE CHANGES

In tonnes unless otherwise stated.

	Jan 7 1980	+ or -	Month
Metals			
Aluminium	£760.70		£760.70
Copper	£1,055.00		£1,055.00
Gold	£270.00		£270.00
Lead	£290.00		£290.00
Nickel	£1,044.00		£1,044.00
Platinum	£1,130.00		£1,130.00
Silver	£173.95		£173.95
Steel			
Hot rolled	£124.00		£124.00
Cold rolled	£124.00		£124.00
Wire			
Galvanneal	£124.00		£124.00
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Hopes of steel strike settlement lift equity leaders Gilts also encouraged—Golds active but below best

Account Dealing Dates

Options	First Declara-	Last Account
Dec. 20	Dec. 20	Dec. 27
Dec. 28	Dec. 28	Jan. 7
Jan. 11	Jan. 11	Jan. 21
Jan. 24	Jan. 24	Feb. 4
Jan. 25	Feb. 8	Feb. 18

* New time "dealings may take place from 9.30 am two business days earlier.

Stock markets began the final leg of the trading Account with both main investment sections still reflecting optimism about a solution being found to end the steel dispute. Settlement on this point more than outweighed the effects of the tense international situation and further gloomy surveys about UK economic trends.

South African Gold shares opened with a flourish following the week-end upsurge to the hulkion price, but interest failed to reach the high levels of last week. A good two-way business developed as prices drifted back from the best and, after some U.S. inquiry, the late tone was described as mixed. Gains among heavyweights were small, limited to a point and the FT Gold Mines index rebounded 6.2 to 258.4.

Gilt-edged securities were not disturbed by the prospect of interest rates remaining at record high levels for some time. Investment enthusiasm was on a limited scale, but sufficient to enable quotations to regain early losses, extending to 3 in some cases, and settle a fraction higher on balance.

Bowring jump late

Against the trend, Eschequer 15 per cent 1985 lost 1 to 101, on the view that the stock could face competition from the new tax announced last Friday; subscriptions lists for the latter, Eschequer 14 per cent 1984, close on Thursday and dealings begin on Friday.

Rumours, conceded with yesterday's negotiations, to the steel dispute encouraged a fresh advance in Gilts and leading equities after the official close of trade. Sellers of quality shares were conspicuous by their absence throughout the session and only a light demand was sufficient to put values up. The FT 30-share index, down 1.1 at 10 am, closed at the day's highest with a gain of 6.0 at 419.9.

Demand for Traded options fell away and only 293 contracts were completed, against Friday's 836 and last week's daily average of 618. Only Cons. Gold Fields, 102 trades, and Grand Met., 50, attracted a reasonable business. Bowring jumped 19 to 142p in

hurry after-hours trading on Monday and McCallan's announcement that if the company agrees to the offer, the latter intends to bid for all Bowring's ordinary and convertible loan stock in a cash and share deal worth around £175m. Other Lloyds brokers closed firm after the report; Hogg Robinson, which indicated last Friday that it may take over the insurance interests of H. Clarkin (Holdings) in a £25m deal, closed 3 in a bid at 85p, while C. Heath advanced 8 to 135p and improvements of around 3 were recorded in Alexander Horwood, 85p, Sedgewick Forbes, 92p, and Willis Faber, 210p.

Quietly firm conditions also prevailed in the major clearing banks. Helped by an investment recommendation, NatWest put on 4 to 342p, while Lloyds closed a like amount higher at 300p. Elsewhere, Cornhill, Holdings continued firmly at 31p, up a penny.

A firm undertone was apparent in Breweries and kindred issues. Bass, 192p, and Whitebread, 131p, both added a couple of pence, while Scottish and Newcastle hardened a shade to 601p. Regional issues were subdued, but gains of 2 were seen in Wolverhampton and Dudley, 289p, and Davenport's, 143p. Distillers gained 3 to 188p, but other Wines and Spirits tended to hold around pre-weekend levels.

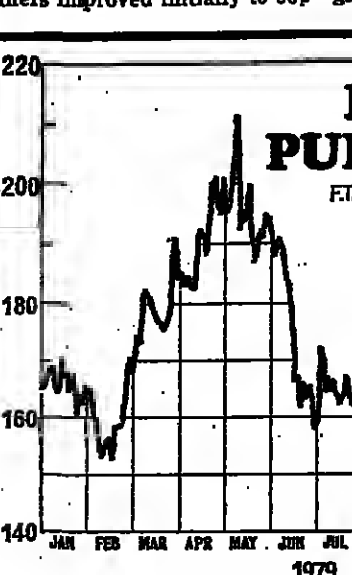
The Building sector was featured by Blue Circle which added 1p to 252p. Other leading issues made modest progress on small buying with Ready Mixed Concrete and Redland adding a couple of pence apiece to 125p and 170p respectively.

Among householders, Gosh Cooper, a dull market of late on the outlook for mortgage rates, also added a penny, to 69p. A penny easier initially on nervous offerings, ICI subsequently saw buyers as hopes grew about a settlement to the steel dispute and the close was 5 up on balance at 363p; the annual results are due on February 28. Elsewhere in the Chemical sector, oil exploration concern Norsk Hydro attracted renewed support and put on 2 to 284p.

Burton fall

Adverse comment brought sell-off pressure to bear on Burton "A" which touched 208p before closing a net 4 down on balance at 216p. Marks and Spencer, on the other hand, rose 3 to 82p in response to an investment recom-

mendation and Gassies "A" gained 4 to 346p for a similar reason. H. Samuel "A" put on 10 to 135p following the favourable interim statement, while fellow jeweller concern Ernest Jones put on 4 to 186p. Home Charn added 8 to 152p following Press comment and A. G. Stanley improved 3 to 64p in sympathy. Up 8 last Friday on buying ahead of Thursday's interim results and on vague suggestions that H. Samuel may launch a bid, Hatters improved initially to 60p



but finished 2 easier on balance at 56p. Cope Sportswear also declined that much, to 36p as did the lead of Kwik Save which put on 6 to 108p. Associated Dairies firmed 4 to 168p; the interim results are due at the end of the month. Interest was shown in Northern which put on 3 to 113p, while Tate and Lyle hardened 2 to 144p and Associated Elcrist added a penny to 50p. A. B. Foods held at 55p; the 1st Saturday's issue was shown in error. Elsewhere, A. G. Barr firmed 2 to 114p in response to the higher annual profit and dividend, but recently firm Albert Fisher met profit-taking and shed a penny to 13p.

In Iron Hotels and Caterers, Grand Metropolitan put on 4 to 132p and Trusthouse Forte added 3 to 137p; the latter's annual results are due next week.

Still reflecting hopes of an early end to the steel dispute, leading Engineers maintained a firm trend. GKN improved 4 more to 245p with Hawker a similar amount dearer at 188p. John Brown hardened 1 to 55p, while Vickers continued to respond to a recent investment

recommendation and gained 5 further to 1114p. Secondary issues finished the day with scattered improvements, week-end Press mention stimulating buying interest. Rowland Group, 3 higher at 63p, and Alcan Aluminium, 3 to the good at 80p. Derwent, 135p, and Adwest, 122p, firmed 4 apiece, while revived speculative demand lifted Compair 3 to 73p. Mining Supplies continued firmly at 84p, up 2, and similar gains were marked against IMI,

prices edged forward with Glaxo closing a net 5 dearer at 440p, after 433p, and Metal Box 3 up at 258p. Becham put on 3 to 119p as did Boots, to 162p, and Turner and Newall, to 125p. Elsewhere, consideration of the company's £16m acquisition of Keadley and Tonge and a favourable broker's circular helped Booker McConnell put on 10 to 265p. Negretti and Zamora improved 2 to 40p on news that the mooted asset sales have been completed and Kensington put on 2 to 201p in response to Press comment. Hanson Trust came in for support at 130p, up 8, while Hays Wharf closed 9 like amount higher at 127p. Thomas Hilling hardened 4 to 108p and Grimshaw, following acquisition details, added 5 to 65p. Kennedy Smale closed 6 firmer at 59p, while improvements of around 5 were seen in Clement Clarke, 103p, Carlton Industries, 280p, and Dalgety, 260p. De La Rue rose 15 to 555p. Howard Tecons dipped 2 more to 60p after over-optimism, while Jardine Matheson lost 9 to 139p and Avon Rubber declined 5 to 124p.

Press comment predicting a gloomy year for BL led to an easier tone among selected Motor Distributors. Appleyard were hardest hit, falling 4 to 55p, while Kenys shed a couple of pence to 42p. Motor Nations, 201p, and Lookers, 41p, both gave up a penny. Investment recommendations prompted rises of 3 and 2 respectively in Supra, 68p, and Associated Engineering, 74p, while hopes of a quick settlement to the steel dispute lifted Dowry 3 to 154p, and Lucas 2 to 232p.

Associated Newspapers attracted support in front of today's mid-term statement and closed 9 to the good at 260p. Daily Mail A, also reporting that, rose 8 to 443p, while a favourable Press mention helped Home Counties to a rise of 5 to 102p. Elsewhere, occasional support was noted for Transpennine Paper, 4 up at 45p, and for DRG, 3 better at 92p. Paper makers James Cropper continued to benefit from recent Press comment and further speculative buying lifted the shares 7 for a two-day gain of 19 at 107p.

Gales in the Property sector were sometimes exaggerated by stock shortages. Land Securities firmed 5 to 252p and M&P C 4 to 183p, while Hammorsco A added 10 more to 725p. Peachey came in for support following favourable Press mention and put on 5 to 119p. Buyers showed interest in British Land which

improved 11 to 59p, while Scottish Metropolitan and Capital and Counties added a couple of pence apiece to 115p and 89p respectively. Improvements of 4 were recorded in Haslemere, 268p, Great Portland Estates, 107p, and Samuel, 101p. Warrford Investments, 360p, and Imry, 485p, both added 5 in thin markets; the latter's half-yearly results are due tomorrow.

Aras advance

Once again, interest in the Oil sector centred chiefly on second-ary issues and Aras Energy featured with a rise of 32 to 260p in response to the announcement that the company is exercising its right to increase its interest in blocks 26/22 and 26/23 in the Porcupine Basin of the Irish Sea. Other firm spots included Clark, 20 higher at 410p, and Clyde, 7 to the good at 330p. In contrast, Sibona (UK) re-opened at 412p after recent firmness on Press mention. Bid speculation faded in Silkstone which closed 16 cheaper at 132p. Scattered selling and lack of support made for dullness in the leaders. British Steel lost 5 to 323p and Shell 6 to 314p.

Among Financial Traders, Britannia Arrow responded to favourable Press mention with a rise of 15 to 22p. Dealings were temporarily suspended in West of England Trust prior to the announcement of an agreed bid in unsecured loan stock from Globe Investment.

Worries about the repercussions on charter rates of the proposed suspension of grain exports from the U.S. to Russia prompted selling of Shipping shares.

Among South African industrial, fresh support was forthcoming for Tiger Oats, 30 up at 550p, and Abercorn, 7 better at 120p.

News of Mrs. Gandhi's election victory in India prompted a rise in the shares of Indian companies. Tata rose 8 to 190p, while Warren, 135p, and Assam Investments, 99p, put on 6 and 4 respectively.

Golds rally

Golds extended the rally which developed late on Friday evening as a fresh burst of strength in the bullion price—it closed 540 up at \$300 an ounce after touching \$295 in overnight trading. Hong Kong markets—prompted by a rise in the price of the metal—were active. Thereafter, a heavy two-way business developed with profit-takers gaining the upper hand towards the close and in the late after-hours trade. The Gold

activity, with gold-related stocks moving erratically. Speculation opened at 132p and fell back to 125p before closing 8 up on balance at 126p, while North Kalgurly were finally unchanged at 48p, after extremes of 52p and 46p.

The participants in the Ashton diamond venture became uncertain ahead of the January progress report which is expected soon. Northern Mining managed a rise of 4 to 140p but Ashton Mining and Conzinc Rastatt both closed 2 cheaper at 142p and 249p respectively.

Oil and energy stocks attracted a wave of fresh speculative support which lifted Lennard Oil 50 to 90p and Oil and Mineral Quest 4 to 17p, with the latter additionally helped by favourable weekend Press mention.

Financials attracted strong buying along with Golds. In the South African section, issues "Amoral" and Transvaal Consolidated Land rose a point apiece to £11 and £17 respectively, while in Diamonds, De Beers advanced 13 to 433p; the Central Selling Organisation's 1979 world sale figure is expected this week.

London Financials were marked up sharply at the outset but came in for persistent profit-taking later. Gold Fields touched a 1979-80 high of 429p before closing 11 up on balance at 425p, while Rio Tinto-Zinc touched 354p prior to closing a net 6 firmer at 346p.

Jobbers in Australian issues reported another day of hectic

FINANCIAL TIMES STOCK INDICES

	Jan. 7	Jan. 8	Jan. 9	Jan. 10	Dec. 31	Dec. 28	1 yr. %
Government Secs.....	65.07	65.09	64.50	64.67	85.10	65.40	44.1
Fixed Interest	66.06	66.94	65.45	65.61	86.93	66.99	46.4
Industrial	419.9	413.8	406.9	407.0	414.2	417.8	46.4
Gold Mines	285.4	280.2	303.1	288.5	288.6	270.0	14.1
Ord. Div. Yield.....	7.76	7.85	7.97	7.86	7.84	7.77	1.5
Earnings,Yld. %.....	19.89	19.54	19.85	19.64	19.53	18.33	18.4
P/E Ratio (net) (%) ..	6.38	6.30	8.21	6.25	6.21	6.57	18.4
Total bargains	20,425	20,778	19,955	14,039	12,564	14,397	1.4
Equity turnover Em.....	—	82.06	96.17	85,690	40,137	45,531	51.7
Equity bargains total ..	—	13,379	14,787	10,594	8,109	6,900	10.1

10 am 412.8. 11 am 415.0. Noon 416.8. 1 pm 417.2.
2 pm 417.3. 3 pm 417.6.
Last Index: 07:24 4028.

AUTHORISED UNIT TRUSTS

مکتبہ امن الاسلام

Balfour Beatty for Construction

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

Five to Fifteen Years

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

Over Fifteen Years

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

Undated

INTERNATIONAL BANK

Corporation Loans

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

Public Bond and Ind.

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

Financial

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

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FT SHARE INFORMATION SERVICE

FOREIGN BONDS & RAILS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

AMERICANS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

CANADIANS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

BANKS AND HIRE PURCHASE

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

COMMONWEALTH & AFRICAN LOANS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

BANKS & HP—Continued

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

BEERS, WINES AND SPIRITS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

BUILDING INDUSTRY, TIMBER AND ROADS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

DRAPERY AND STORES

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

ELECTRICALS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

CHEMICALS, PLASTICS—Cont.

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

ENGINEERING—Continued

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

FOOD, GROCERIES, ETC.

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

ENGINEERING MACHINE TOOLS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

INDUSTRIALS (Miscel.)

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

HOTELS AND CATERERS

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

INDUSTRIALS (Miscel.)

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

INDUSTRIALS (Miscel.)

1979-80	High	Low	Stock	Price	Yield
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00
1979-80	100.00	99.00	100.00	99.00	10.00

INDUSTRIALS (Miscel.)

1979-80	100.0	100.0	100.0	100.0	100.0
1980-81	100.0	100.0	100.0	100.0	100.0
1981-82	100.0	100.0	100.0	100.0	100.0
1982-83	100.0	100.0	100.0	100.0	100.0
1983-84	100.0	100.0	100.0	100.0	100.0
1984-85	100.0	100.0	100.0	100.0	100.0
1985-86	100.0	100.0	100.0	100.0	100.0
1986-87	100.0	100.0	100.0	100.0	100.0
1987-88	100.0	100.0	100.0	100.0	100.0
1988-89	100.0	100.0	100.0	100.0	100.0
1989-90	100.0	100.0	100.0	100.0	100.0
1990-91	100.0	100.0	100.0	100.0	100.0
1991-92	100.0	100.0	100.0	100.0	100.0
1992-93	100.0	100.0	100.0	100.0	100.0
1993-94	100.0	100.0	100.0	100.0	100.0
1994-95	100.0	100.0	100.0	100.0	100.0
1995-96	100.0	100.0	100.0	100.0	100.0
1996-97	100.0	100.0	100.0	100.0	100.0
1997-98	100.0	100.0	100.0	100.0	100.0
1998-99	100.0	100.0	100.0	100.0	100.0
1999-00	100.0	100.0	100.0	100.0	100.0
2000-01	100.0	100.0	100.0	100.0	100.0
2001-02	100.0	100.0	100.0	100.0	100.0
2002-03	100.0	100.0	100.0	100.0	100.0
2003-04	100.0	100.0	100.0	100.0	100.0
2004-05	100.0	100.0	100.0	100.0	100.0
2005-06	100.0	100.0	100.0	100.0	100.0
2006-07	100.0	100.0	100.0	100.0	100.0
2007-08	100.0	100.0	100.0	100.0	100.0
2008-09	100.0	100.0	100.0	100.0	100.0
2009-10	100.0	100.0	100.0	100.0	100.0
2010-11	100.0	100.0	100.0	100.0	100.0
2011-12	100.0	100.0	100.0	100.0	100.0
2012-13	100.0	100.0	100.0	100.0	100.0
2013-14	100.0	100.0	100.0	100.0	100.0
2014-15	100.0	100.0	100.0	100.0	100.0
2015-16	100.0	100.0	100.0	100.0	100.0
2016-17	100.0	100.0	100.0	100.0	100.0
2017-18	100.0	100.0	100.0	100.0	100.0
2018-19	100.0	100.0	100.0	100.0	100.0
2019-20	100.0	100.0	100.0	100.0	100.0
2020-21	100.0	100.0	100.0	100.0	100.0
2021-22	100.0	100.0	100.0	100.0	100.0
2022-23	100.0	100.0	100.0	100.0	100.0
2023-24	100.0	100.0	100.0	100.0	100.0
2024-25	100.0	100.0	100.0	100.0	100.0
2025-26	100.0	100.0	100.0	100.0	100.0
2026-27	100.0	100.0	100.0	100.0	100.0
2027-28	100.0	100.0	100.0	100.0	100.0
2028-29	100.0	100.0	100.0	100.0	100.0
2029-30	100.0	100.0	100.0	100.0	100.0
2030-31	100.0	100.0	100.0	100.0	100.0
2031-32	100.0	100.0	100.0	100.0	100.0
2032-33	100.0	100.0	100.0	100.0	100.0
2033-34	100.0	100.0	100.0	100.0	100.0
2034-35	100.0	100.0	100.0	100.0	100.0
2035-36	100.0	100.0	100.0	100.0	100.0
2036-37	100.0	100.0	100.0	100.0	100.0
2037-38	100.0	100.0	100.0	100.0	100.0
2038-39	100.0	100.0	100.0	100.0	100.0
2039-40	100.0	100.0	100.0	100.0	100.0
2040-41	100.0	100.0	100.0	100.0	100.0
2041-42	100.0	100.0	100.0	100.0	100.0
2042-43	100.0	100.0	100.0	100.0	100.0
2043-44	100.0	100.0	100.0	100.0	100.0
2044-45	100.0	100.0	100.0	100.0	100.0
2045-46	100.0	100.0	100.0	100.0	100.0
2046-47	100.0	100.0	100.0	100.0	100.0
2047-48	100.0	100.0	100.0	100.0	100.0
2048-49	100.0	100.0	100.0	100.0	100.0
2049-50	100.0	100.0	100.0	100.0	100.0
2050-51	100.0	100.0	100.0	100.0	100.0
2051-52	100.0	100.0	100.0	100.0	100.0
2052-53	100.0	100.0	100.0	100.0	100.0
2053-54	100.0	100.0	100.0	100.0	100.0
2054-55	100.0	100.0	100.0	100.0	100.0
2055-56	100.0	100.0	100.0	100.0	100.0
2056-57	100.0	100.0	100.0	100.0	100.0
2057-58	100.0	100.0	100.0	100.0	100.0
2058-59	100.0	100.0	100.0	100.0	100.0
2059-60	100.0	100.0	100.0	100.0	100.0
2060-61	100.0	100.0	100.0	100.0	100.0
2061-62	100.0	100.0	100.0	100.0	100.0
2062-63	100.0	100.0	100.0	100.0	100.0
2063-64	100.0	100.0	100.0	100.0	100.0
2064-65	100.0	100.0	100.0	100.0	100.0
2065-66	100.0	100.0	100.0	100.0	100.0
2066-67	100.0	100.0	100.0	100.0	100.0
2067-68	100.0	100.0	100.0	100.0	100.0
2068-69	100.0	100.0	100.0	100.0	100.0
2069-70	100.0	100.0	100.0	100.0	100.0
2070-71	100.0	100.0	100.0	100.0	100.0
2071-72	100.0	100.0	100.0	100.0	100.0
2072-73	100.0	100.0	100.0	100.0	100.0
2073-74	100.0	100.0	100.0	100.0	100.0
2074-75	100.0	100.0	100.0	100.0	100.0
2075-76	100.0	100.0	100.0	100.0	100.0
2076-77	100.0	100.0	100.0	100.0	100.0
2077-78	100.0	100.0	100.0	100.0	100.0
2078-79	100.0	100.0	100.0	100.0	100.0
2079-80	100.0	100.0	100.0	100.0	100.0
2080-81	100.0	100.0	100.0	100.0	100.0
2081-82	100.0	100.0	100.0	100.0	100.0
2082-83	100.0	100.0	100.0	100.0	100.0
2083-84	100.0	100.0	100.0	100.0	100.0
2084-85	100.0	100.0	100.0	100.0	100.0
2085-86	100.0	100.0	100.0	100.0	100.0
2086-87	100.0	100.0	100.0	100.0	100.0
2087-88	100.0	100.0	100.0	100.0	100.0
2088-89	100.0	100.0	100.0	100.0	100.0
2089-90	100.0	100.0	100.0	100.0	100.0
2090-91	100.0	100.0	100.0	100.0	100.0
2091-92	100.0	100.0	100.0	100.0	100.0
2092-93	100.0	100.0	100.0	100.0	100.0
2093-94	100.0	100.0	100.0	100.0	100.0
2094-95	100.0	100.0	100.0	100.0	100.0
2095-96	100.0	100.0	100.0	100.0	100.0
2096-97	100.0	100.0	100.0	100.0	100.0
2097-98	100.0	100.0	100.0	100.0	100.0
2098-99	100.0	100.0	100.0	100.0	100.0
2099-00	100.0	100.0	100.0	100.0	100.0
2100-01	100.0	100.0	100.0	100.0	100.0
2101-02	100.0	100.0	100.0	100.0	100.0
2102-03	100.0	100.0	100.0	100.0	100.0
2103-04	100.0	100.0	100.0	100.0	100.0
2104-05	100.0	100.0	100.0	100.0	100.0
2105-06	100.0	100.0	100.0	100.0	100.0
2106-07	100.0	100.0	100.0	100.0	100.0
2107-08	100.0	100.0	100.0	100.0	100.0
2108-09	100.0	100.0	100.0	100.0	100.0
2109-10	100.0	100.0	100.0	100.0	100.0
2110-11	100.0	100.0	100.0	100.0	100.0
2111-12	100.0	100.0	100.0	100.0	100.0
2112-13	100.0	100.0	100.0	100.0	100.0
2113-14	100.0	100.0	100.0	100.0	100.0
2114-15	100.0	100.0	100.0	100.0	100.0
2115-16	100.0	100.0	100.0	100.0	100.0
2116-17	100.0	100.0	100.0	100.0	100.0
2117-18	100.0	100.0	100.0	100.0	100.0
2118-19	100.0	100.0	100.0	100.0	100.0
2119-20	100.0	100.0	100.0	100.0	100.0
2120-21	100.0	100.0	100.0	100.0	100.0
2121-22	100.0	100.0	100.0	100.0	100.0
2122-23	100.0	100.0	100.0	100.0	100.0
2123-24	100.0	100.0	100.0	100.0	100.0
2124-25	100.0	100.0	100.0	100.0	100.0
2125-26	100.0	100.0	100.0	100.0	100.0
2126-27	100.0	100.0	100.0	100.0	100.0
2127-28	100.0	100.0	100.0	100.0	100.0
2128-29	100.0	100.0	100.0	100.0	100.0
2129-30	100.0	100.0	100.0	100.0	100.0
2130-31	100.0	100.0	100.0	100.0	100.0
2131-32	100.0	100.0	100.0	100.0	100.0
2132-33	100.0	100.0	100.0	100.0	100.0
2133-34	100.0	100.0	100.0	100.0	100.0
2134-35	100.0	100.0	100.0	100.0	100.0
2135-36	100.0	100.0	100.0	100.0	100.0
2136-37	100.0	100.0	100.0	100.0	100.0
2137-38	100.0	100.0	100.0	100.0	100.0
2138-39	100.0	100.0	100.0	100.0	100.0
2139-40	100.0	100.0	100.0	100.0	100.0
2140-41	100.0	100.0	100.0	100.0	100.0
2141-42	100.0	100.0	100.0	100.0	100.0
2142-43	100.0	100.0	100.0	100.0	100.0
2143-44	100.0	100.0	100.0	100.0	100.0
2144-45	100.0	100.0	100.0	100.0	100.0
2145-46	100.0	100.0	100.0	100.0	100.0
2146-47	100.0	100.0	100.0	100.0	100.0
2147-48	100.0	100.0	100.0	100.0	100.0
2148-49	100.0	100.0	100.0	100.0	100.0
2149-50	100.0	100.0	100.0	100.0	100.0
2150-51	100.0	100.0	100.0	100.0	100.0
2151-52	100.0	100.0	100.0	100.0	100.0
2152-53	100.0	100.0	100.0	100.0	100.0
2153-54	100.0	100.0	100.0	100.0	100.0
2154-55	100.0	100.0	100.0	100.0	100.0
2155-56	100.0	100.0	100.0	100.0	100.0
2156-57	100.0	100.0	100.0	100.0	100.0
2157-58	100.0	100.0	100.0	100.0	100.0
2158-59	100.0	100.0	100.0	100.0	100.0
2159-60	100.0	100.0	100.0	100.0	100.0
2160-61	100.0	100.0	100.0	100.0	100.0
2161-62	100.0	100.0	100.0	100.0	100.0
2162-63	100.0	100.0	100.0	100.0	100.0
2163-64	100.0	100.0	100.0	100.0	100.0
2164-65	100.0	100.0	100.0	100.0	100.0
2165-66	100.0	100.0	100.0	100.0	100.0
2166-67	100.0	100.0	100.		

FINANCE, LAND—CONTINUED									
1979-80				+	or	Ex.	-	Yr.	

[illegible]

1979-80		Stock	Price	1 yr. % Chg.	Div. Yld.	P/E	Yield
High	Low						
575	132	Falcon Rtd. 50c.	575	+15	0.00c.	6	12
48	11	Rho'n'n Corp. 100c.	48	4	0.56	8	8.5
260	67	Roan Cons. K4	260	+10	0.125	8	1.0
60	26	Wanlike Rtd. Rn.1	60	-1	0.00	10	1.0

[illegible]

280	150	[Tromb \$4.11	225	[10250]	3
COPPER					
142	56	[Messina R.50	1384	+2	010: 1
MISCELLANEOUS					
141	54	[Barynia	60	-2	
180	108	[Barnes Miles 175p	32		
180	170	[Coste, Miles 175p	32		0700: 1
180	170	[Northgate, C51	440	-20	
362	228	[R.T.Z.	346	+6	115: 1
362	228	[Robert Miles	37	+2	
362	228	[Salem, Ints. C51	37	+2	
880	420	[Lara Exptn. 51	54	+20	

[illegible]

- 7.8 "Tap" Stock.
- * Rights and Lows marked thus have been adjusted to allow for issues for cash.
- † Interest since increased or resumed.
- ‡ Interest since reduced or suspended or deferred.
- Timed to non-residents on application.
- Figures or report awaited.
- † Unlisted security.
- * Price at time of suspension.
- † Indicated dividend after pending scrip and/or rights issue.
- * relates to previous dividends or forecasts.
- † Merger bid or reorganization in progress.

- † Not comparable.
- ‡ Some interest reduced lived and/or reduced earnings in 1997.
- § Forward dividend; cover on earnings reduced by latest statement.
- † Cover allows for conversion of shares not now ranking for or counting only for restricted dividend.
- ‡ Cover does not allow for shares which may also rank for dividend in future date. No P/E ratio usually provided.
- § Excluding a first dividend declaration.
- ¶ Regional price.
- || No par value.
- §§ Yield based on assumption Treasury Bill Rate stays unchanged for period of stock. Tax free. || Figures based on prospective earnings, dividends, etc. Costs. || Dividend rate paid or payable

capitol; cover based on dividend on full capital, e. Redeemable	
F. Yield as % Assumed dividend and yield. e. Assumed dividend	77
yield after scrip issue. f. Payment from capital source. e. Rights	44
e. Interest higher than previous total. a. Rights	39
4 Earnings based on preliminary figures. a. Rights	
a. Special payment. f. Yield based on latest annual earnings. a.	
dividend, F.Y. e. Yield based on previous year's earnings. e. Tax	
30 in 10 e. Yield allows for currency change. f. Dividend	
based on merger terms. a. Dividend and yield include a special	
Cover does not apply to special payment. A Net dividend as	
Preference dividend passed or deferred. C. Canadian. e.	
tender price. F. Dividend and yield based on prospectus. e.	
yield after scrip issue. e. Yield after scrip issue. e.	

estimates for 1974-80. It includes
 prospectus or other official estimates for 1978-79. K Figures based on
 prospectus or other official estimates for 1974-80. M Dividends and
 prospectus or other official estimates for 1980. N Dividends
 based on prospectus or other official estimates for 1978-79.
 based on prospectus or other official estimates for 1974-79.
 Y Figures assumed. Z Dividend total to date.

Abbreviations: ex dividend; ex exp issue; x ex r/c
 all; xx capital distribution.

"Recent Issues" and "Rights" Page

This service is available to every Company dealt in Exchanges throughout the United Kingdom for a fee per annum for each security

REGIONAL MARKET

The following is a selection of London quotations of shares listed only in regional markets. Prices of Irish issues, most ISL offerings listed in London, are also quoted on the Irish

[illegible]

75	12.9	Sheff. Refrains	98	T.M.G.
13	15.6	Sindall (Wm.)	165	Unclere

3.1	3.6			
2.1	2.0			
2.1	3.6			
2.1	6.1			
2.1	4.5			
2.1	4.5			

Industries		I.C.I.	20	Tube Inve
A. Brew	8	Impos	8	Unclere

OPTIONS

3-month Call Rates

[illegible][illegible]

A selection of **Quintus** financial data from the **London Stock Exchange Report** page 2

